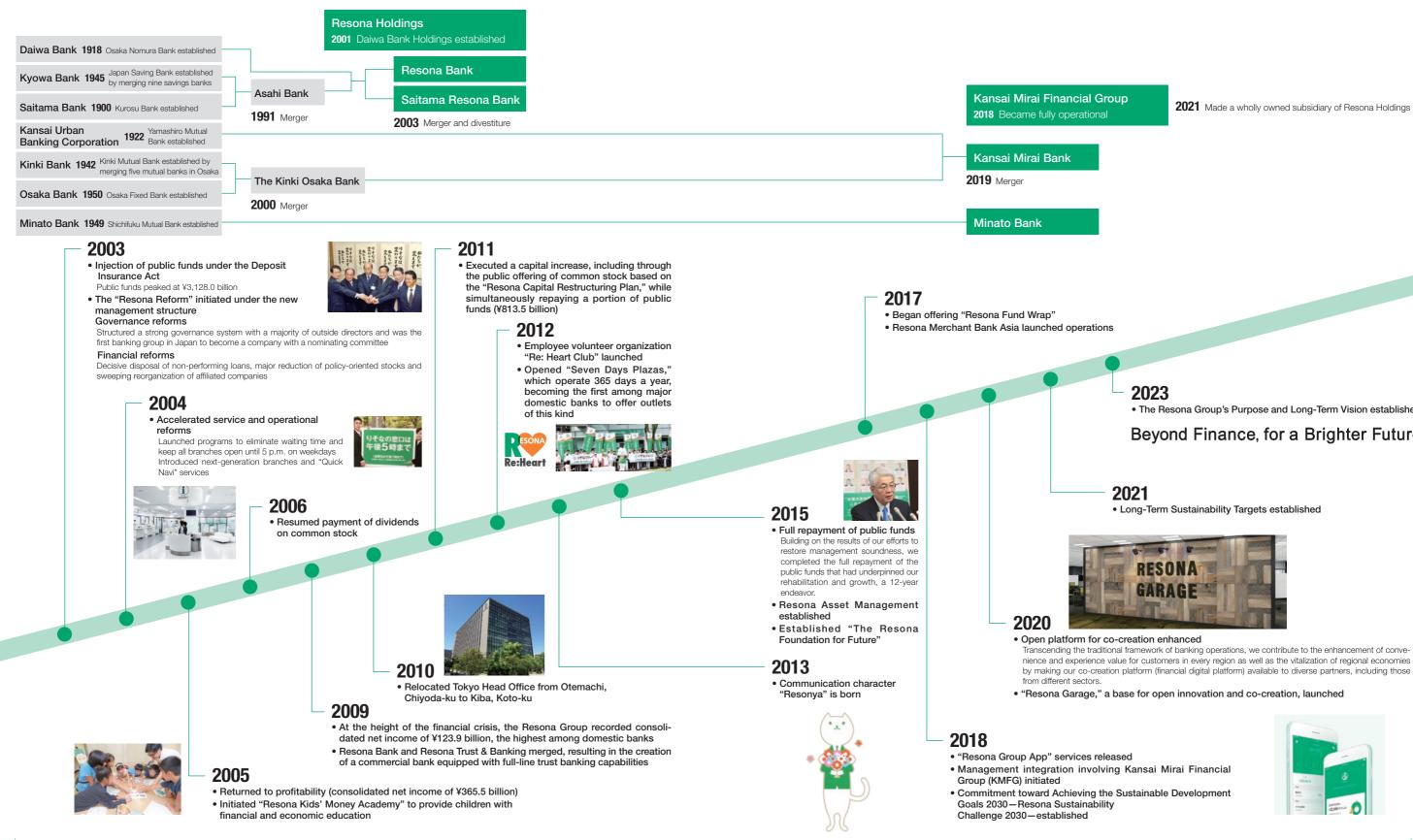
Driving Force of Value Creation-Resona's Footsteps

The Resona Group is taking full advantage of the robust retail base it has developed over many years and the "DNA of reform" it has engendered through the Resona reform following the injection of public funds in 2003. This is how we are pushing ahead with ongoing transformation from bank to financial service provider.

Track record spanning 100 years as a retail business specialist X DNA of **reform**



2021 Made a wholly owned subsidiary of Resona Holdings

• The Resona Group's Purpose and Long-Term Vision established

Beyond Finance, for a Brighter Future.