Aiming at Establishing True Retail Bank

- Financial Results for 3Q of FY2008 and Outline of the New Business Revitalization Plan -



February 2009 & Resona Holdings, Inc.



Note: In some pages of this material, names of Resona Group companies are shown in the following abbreviated form: RHD: Resona Holdings, RB: Resona Bank, SR: Saitama Resona Bank, KO: Kinki Osaka Bank, and RT: Resona Trust & Banking

Resona Group at a Glance

Update on Recent Business Results

Pathway to Early Repayment of Public Funds

Outline of the New Business Revitalization Plan

<Reference Material>



Resona Group at a Glance

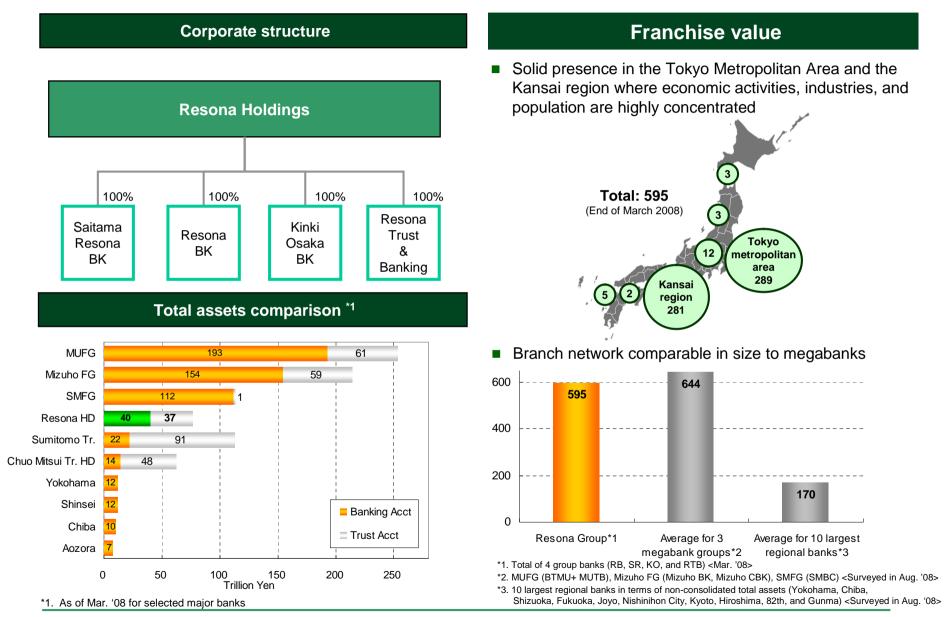
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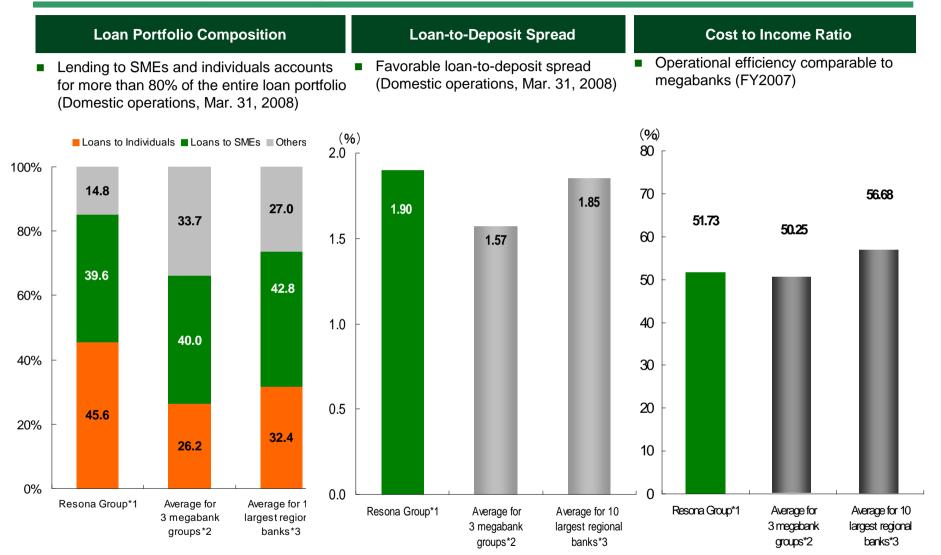
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Resona Group at a Glance



Resona Group's Strengths



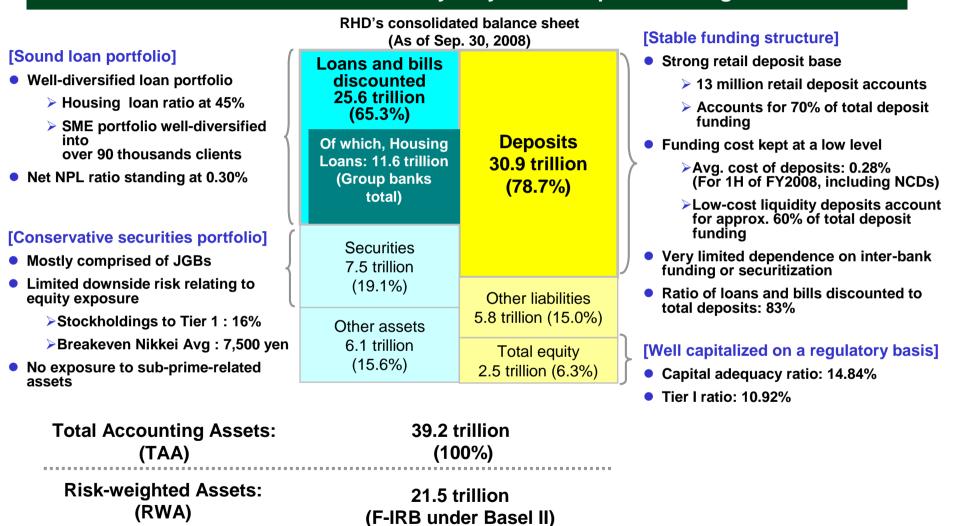
*1. Total of 4 group banks (RB, SR, KO, and RTB)

*2 MUFG (BTMU+ MUTB), Mizuho FG (Mizuho BK, Mizuho CBK), SMFG (SMBC)

*3. 10 largest regional banks in terms of non-consolidated total assets (Yokohama, Chiba, Shizuoka, Fukuoka, Joyo, Nishinihon City, Kyoto, Hiroshima, 82th, and Gunma)

The Bank Immune to the Current Turmoil in Financial Markets

Sound assets backed by very stable deposit funding



RWA/TAA Multiple:

x 0.55 times

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Operating Results for the 3Q (9 Months from April to December) (Total of Group Banks, Non-consolidated Basis)

	Financial Results	1-3Q FY2008	1-3Q FY2007	Change	Rate of Progress ^{*4}	Comments		
	Gross Operating Profit	508.0 Bn	514.4 Bn	(1.2) %	74.3%	 Gross operating profit almost in line with the plan 		
	Not interest in some					Net interest income at the same level as the same period of previous fiscal year		
	Net interest income	399.7 Bn	400.5 Bn	(0.2) %	_	 Interest income from loans and deposits declined a 		
	Interest Income from Ioans and deposits ¹	351.8 Bn	354.7 Bn	(0.8) %	-	little YoY primarily due to a volume factorFees and commission income decreased due to a		
	Fees and Commission	76.1 Bn	100.0 Bn	(23.7) %	_	drop in fees earned from investment trust sale and		
	Income ²			(=011) //		real estate brokerage.Net gains on bonds improved reflecting a drop in		
	Other Operating Income	32.2 Bn	14.0 Bn	130.9 %	-	interest rate		
	Operating Expenses	269.1 Bn	267.4 Bn	0.6 %	72.9%	Increase in operating expenses is attributable to rents paid for the Tokyo head office bldg.		
Act	tual Net Operating Profit ³	238.6 Bn	247.0 Bn	(3.4) %	75.7%	Net gains on stocks decreased by Y20.9 bn. YoY, due to a loss on write-down of listed stocks necessitated by prolonged market stagnation.		
	Net Gains on Stocks	(31.5) Bn	(10.6)Bn	-	_	Net credit expenses increased substantially YoY.		
						However, net increase during the 3rd quarter was only Y7.5 bn.		
	Credit Expenses, Net	134.0 Bn	13.0 Bn	930.0 % 88.2		 In spite of the gain from the sale of Tokyo H.O. bldg, 		
Inc	ome before income taxes	180.2 Bn	232.7Bn	(22.5) %	66.0%	income before income taxes declined by Y52.5 bn. YoY.		
	Net Income	97.1 Bn	192.0 Bn	(49.4) %	61.1%	Due to an increase in income taxes in the 1H, net income declined by Y94.9 bn. YoY.		
	Asset Quality	Dec. 2008	Sep. 2008	Change		Comments		
	NPL Ratio	2.67%	2.68 %	_	NPL ratio improved a little from September end.			
						ed a positive unrealized gain on available-for-sale		
	let Unrealized Gains on ailable-for-sale Securities	2.3 Bn	100.4 Bn	(97.7) %	securities.			

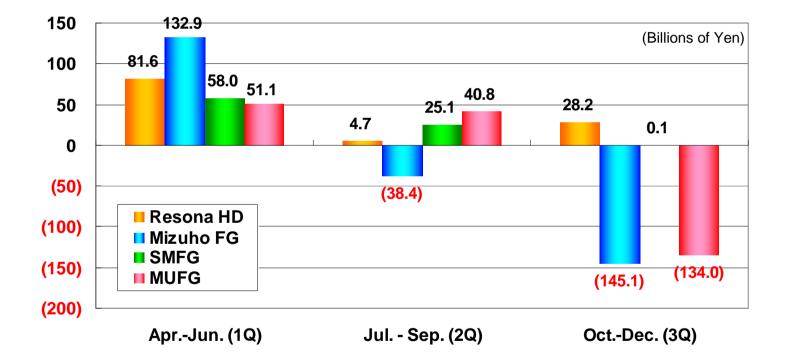
Domestic operations (Deposits include NCDs.) 1.

2. 3. 4. Fees and commission income plus trust fees

Net operating profit before transfer to general reserve for possible loan losses and expenses related to NPL disposal in the trust account Progress rate against a full year forecasts announced in November 2008.

Comparison of Quarterly Business Results (1-3Q FY2008)

Comparison of quarterly consolidated net income



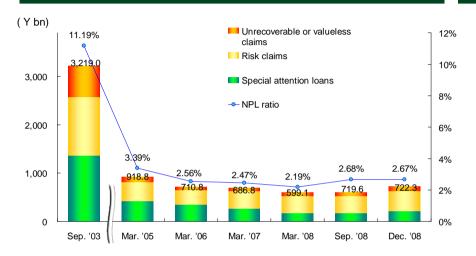
Measures to Enhance Financial Soundness: Loan Asset

NPL balance and NPL ratio (Total of Group Banks)



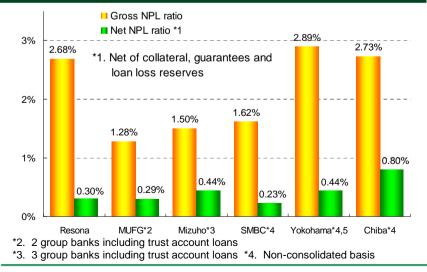
Collateral and guarantees(A)

Loan loss reserve(B)

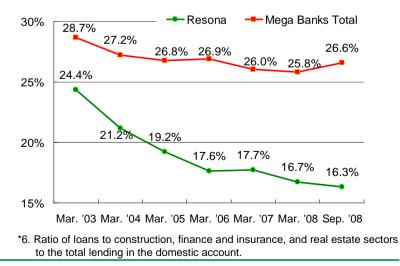


0.7% 100% 100% 7.7% 11.0% 12.5% ____ 32.3% 31.3% 36.4% 80% 18.2% 80% 42.8% 25.0% 66.6% <u>62.3%</u> 60% 1 9 60% **48**.5% 23.7% 40% 40% **35**.7% 55 7 67.99 6.9% 20% 20% 0% 0% Yokohama/Shizuoka* Megabank groups Yokohama/Shizuoka* Megabank groups Resona Resona [Doubtful and lower category borrowers] [Special attention borrowers]

Comparative advantage in net NPL ratio (Total of Group Banks, Sep 30, 2008)



Trend of loan exposure to the 3 sectors *6



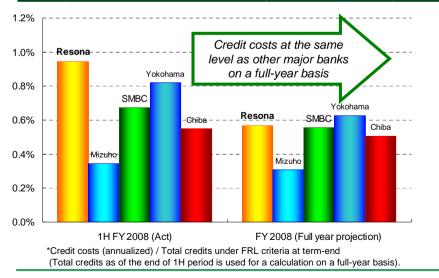
*5. Based on the coverage provided for special attention loan bororwers

Measures to Enhance Financial Soundness: Credit Cost

Credit costs (Total of Group banks)

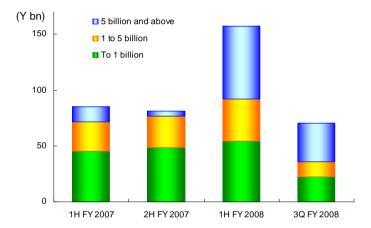
			(Billion	s of Yen)
	1H FY'07	2H FY'07	1H FY'08	3Q FY'08
General reserve	(20.5)	4.6	6.4	(10.2)
Specific reserve and other items	34.2	20.3	120.2	17.8
New bunkruptcy, downward migration	85.3	81.3	157.3	70.2
Reversal and other gains (upward migration, off-balancing and other	(51.1)	(61.0)	(37.1)	(52.4)
Disposal of problem loans in the trust account	0.1	(0.1)	(0.1)	(0.1)
Total credit-related expenses (net)	13.8	24.8	126.5	7.5

Ratio of net credit costs vis-à-vis total credits (Actual result for 1H FY08 and full year outlook for FY08)

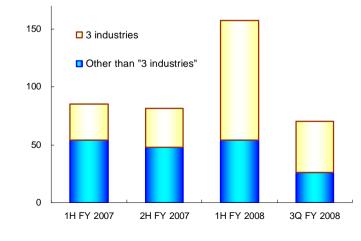


New addition to specific reserve is mostly necessitated by "3 specified industries" and certain large borrowers

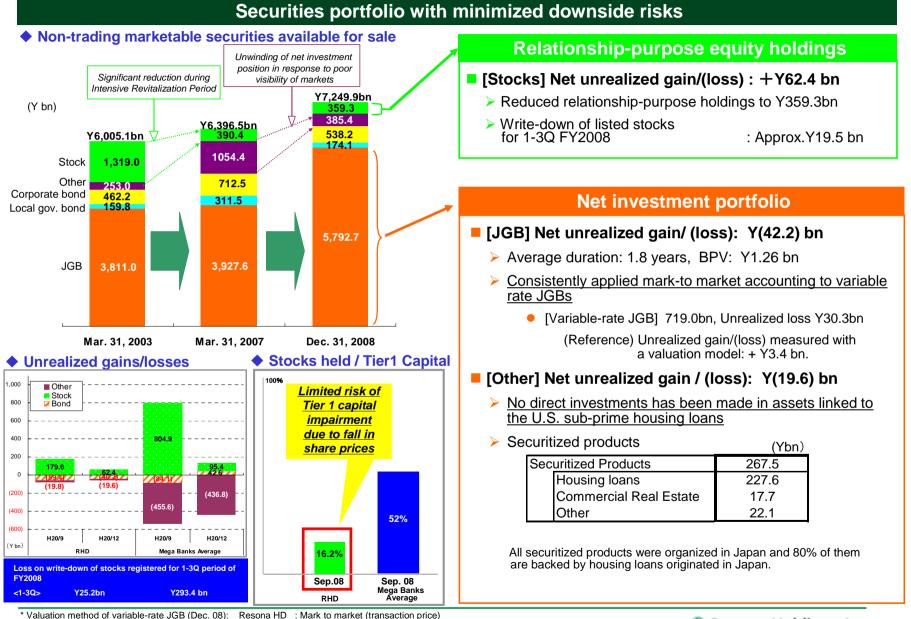
 New addition to specific reserve by credit amounts at the beginning of the fiscal year (Total of group banks)



 New addition to specific reserve by industries (Total of group banks)



Measures to Enhance Financial Soundness: Securities Portfolio

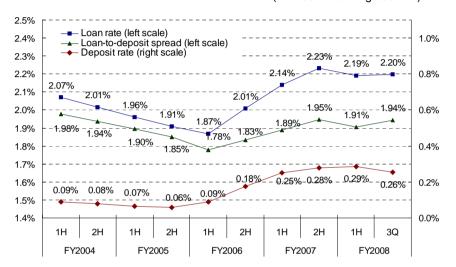


Mega Banks : Mark to market (theoretical price)

Resona Holdings, Inc. 11

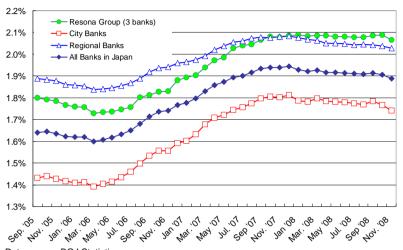
Trend of Loan Business (Total of Group Banks)

Trend of loan and deposit rates and spread



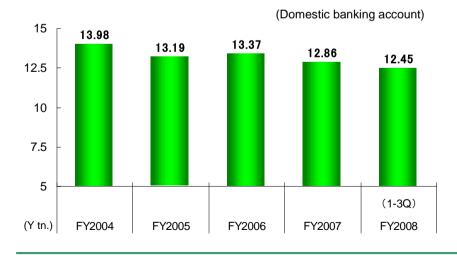
(Domestic banking account)

Loan rate caught up with regional banks average



Data source: BOJ Statistics Resona Group: Shown in weighted average of the rates of RB, SR and KO reported to BOJ

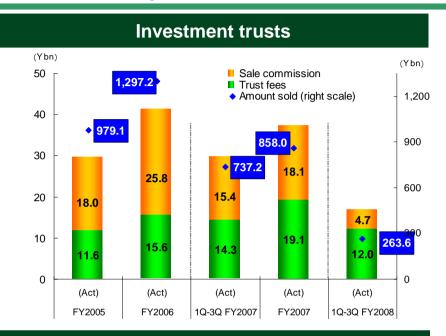
Loans to corporations (Average balance)



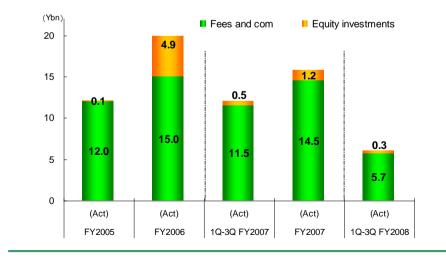
Housing loan balance (Term-end balance)



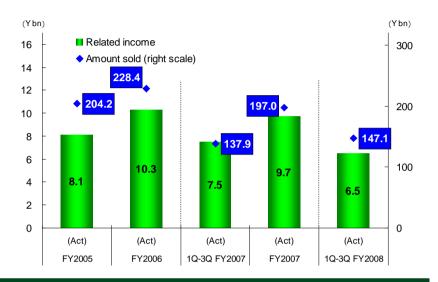
Trend of Major Fee Businesses



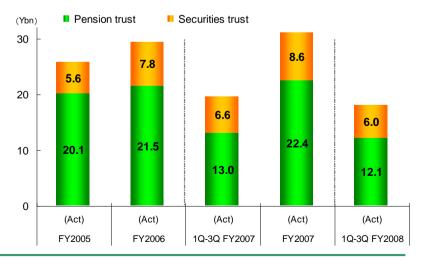
Real estate business (RB)



Personal annuity



Pension and securities trust business (RT)



Capital Adequacy Ratio (RHD Consolidated Basis)

■ RHD's consolidated CAR [Mar. 31, 2008] <u>14.28%</u> ⇒ [Sep. 30, 2008] <u>14.84%</u> (+0.56%)

Capital adequacy ratio Change in capital adequacy ratio (Basel II, F-IRB basis) (Ybn, %) Mar.31, 2008 Sep.30,2008* Change 14.28 Capital adequacy ratio 14.84 +0.5610.33 +0.59Tier I ratio 10.92 72.7 3,188.5 Total qualifying capital 3,115.8 2,346.7 Tier 1 2,253.3 93.4 Capital stock and capital surplus 1,000.9 1,000.9 (0.0)Retained earnings 1,146.3 1,249.2 102.9 Preferred securities issued by 115.1 119.1 3.9 overseas SPCs Tier 2 879.7 (30.6)910.4 45% of unrealized gains on This item is not applicable to other securities Japanese domestic standard 45% of revaluation reserve for 45.6 33.1 (12.5)land Eligible reserves in excess of (0.8)53.4 52.5 expected loss 760.5 (16.9)Subordinated bonds 777.5 Deductions (47.8)(37.9)9.9 21,479.0 (330.2)Risk-weighted assets 21,809.3 20,401.2 20,074.6 (326.6)Credit risk Operational risk 1.408.0 1.404.4 (3.6)

* Disclosure of capital adequacy ratio on a preliminary basis.

Primary factors for the change

[Total qual	ifying capital] +72.7 b	n (+0.34%)
Tier I	Retained earnings	+102.9 bn
	Repurchase of own shares	(10.9) bn
Tier II	Revaluation reserve for land	(12.5) bn
	Subordinated loan	(16.9) bn
Deduction		
	Securitization exposure to	
	be deducted	9.5 bn

[Risk-weighted assets] (330.2) bn (+0.22%)

Decrease in credit risk assets (326.6) bn Primarily due to decrease in loans and bills discounted

<Reference Information>

Capital adequacy ratio and Tier I ratio calculated under the BIS International Standard

Capital adequacy ratio:	15.14%
Tier I ratio:	10.81%
Net unrealized gains on	
available-for-sale securities	+100.4 bn
Net DTA / Tier I capital	14.62%

Earnings Forecasts for Fiscal Year Ending March 31, 2009 (Revised in November 2008)

	Resona Holdings (Consolidated)				
(Billions of Yen)	1H FY 2008	Full year forecasts	Change from initial forecasts	Change from the previous year	
Consolidated ordinary income	514.5	1,000.0	(50.0)	(114.4)	
Consolidated ordinary profit	37.0	150.0	(120.0)	(83.7)	
Net (interim) income	86.3	160.0	(90.0)	(142.8)	

	Resona Holdings (Non-consolidated)						
	1H FY 2008	Full year forecasts		Change from the previous year			
Operating income	52.3	180.0	-	(420.4)			
Operating profit	48.1	170.0	-	(419.9)			
Ordinary profit	49.5	170.0	-	(420.2)			
Net (interim) income	58.1	190.0	-	(434.6)			

Forecast for term-end per share dividend on common stock	1000 yen		
Forecast for term-end per share dividend on preferred stock	As pre-determined		

	Total of fou	ur banks (ap	prox. figure)	Reson	a Bank	Saitama R	esona Bank	Kinki Os	aka Bank	Resona Tr	ust & Bankii
(Billions of Yen)	Full year forecasts		Change from the previous year	Full year forecasts	Change from the previous year	E HILL VEAL	Change from the previous year	Full year forecasts	Change from the previous year		Change from the previous year
Gross operating profit	684.0	(37.0)	(16.0)	430.0	(14.3)	159.0	1.0	65.5	(1.1)	29.5	(1.5)
Operating expenses	369.0	(14.0)	6.9	233.0	(0.3)	76.5	3.8	47.0	2.9	13.0	1.2
Actual net operating profit	315.0	(23.0)	(22.8)	197.0	(13.8)	82.5	(2.7)	18.5	(4.0)	16.5	(2.6)
Ordinary profit	146.0	(116.0)	(66.5)	70.0	(50.7)	56.0	(10.8)	3.5	(2.5)	16.5	(2.4)
Income before income taxes	273.0	(111.0)	(29.1)	196.0	(8.6)	56.0	(13.0)	4.0	(5.4)	16.5	(2.4)
Net income	159.0	(74.0)	(101.1)		R	esona Group	started apply	/ing a conso	lidated taxati	on system fr	om FY2005.

Gain/(loss) on stocks	4.0	4.0	49.8	3.0	47.6	-	0.3	1.0	1.8	-	-
Credit related expenses	152.0	92.0	113.3	120.0	98.8	23.0	11.1	9.0	3.5	-	-

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Approach towards Repayment of Public Funds

Aims at early repayments of public funds through the following approaches

- "Basic Policy toward Repayment of Public Funds" (Announced in May 2008)
 - > Secure a source of funds for repayment as soon as possible
 - Maintain an appropriate capital adequacy ratio, and
 - > Avoid dilution of common shares as much as possible

List of public funds still outstanding

		-	<u> </u>					
				Mandatory	Amount	Amount		
		(Billions of Yen)	Time of issue	conversion	Sep. 30, '03	Dec. 31 '08	Amount repaid	
				(First call)	(1)	(2)	(2) - (1)	
Tota	al pu	blic funds received			3,128.0	2,305.5	(822.4)	
F	Prefe	erred shares			2,531.5	1,998.8	(532.7)	
	E	arly Strengthening Law			868.0	335.2	(532.7)	
		Class B No.1	Mar. 1999	Apr. 2009	408.0	163.3	(244.6)	
		Class C No.1	Apr. 2001	Apr. 2015	60.0	60.0	_	
		Class E No.1	Mar. 1999	Dec. 2009	300.0	11.9	(288.0)	
		Class F No.1	Mar. 1999	Dec. 2014	100.0	100.0	_	
	D	eposit Insurance Law			1,663.5	1,663.5	-	
		Class One No.1	Jul. 2003	N.A.	550.0	550.0	-	
		Class Two No.1	Jul. 2003	N.A.	563.5	563.5	_	
		Class Three No.1	Jul. 2003	N.A.	550.0	550.0	_	
S	Subordinated loans				300.0	45.0	(255.0)	
C	Com	mon shares	Jul. 2003	N.A.	296.4	261.6	(34.7)	

Preferred Shares

- Repurchase and cancellation utilizing retained earnings and proceeds of newly issued preferred shares
- Refer to page 24 for a countermeasure against a risk of dilution from Early Strengthening Law preferreds

Subordinated Loans

• Entire amount to be repaid by the call date arriving at the end of March 2009

Common Shares

 Intend to proceed with discussions with relevant authorities for a repayment through sale in the market or through transfer to a third party, closely monitoring market and other conditions

Progress in FY 2008

Accumulation of Funds for repayments

As of the end of September 2008, procured 1,668.9 bn of funds available for repayments

Public fund pret	ferred shares	Remaining amount: ¥1,998.8bn (infusion amount basis)	
Other capital surp (¥350bn)	olus (New PS) (¥100bn)	Retained earnings (End of September 2008) (¥1,218.9 bn)	Profit & issuance of non-convertible
Total	available funds	for repayments ¥1,668.9 bn (Approx. 83% of above)	PS

Repayment of Public Finds Common Shares

June 19, 2008,

DIC transferred a part of the common shares of RHD it owns to the Dai-ichi Mutual Life

- Repayment of Y14.4bn (infusion amount basis)
- > Y50.0bn in terms of market capitalization
- December 19, 2008,

DIC transferred a part of the common shares of RHD it owns to Credit Agricole S.A.

- Repayment of Y17.5bn (infusion amount basis)
- > Y50.0bn in terms of market capitalization

Countermeasure for Possibility of Dilution Relating to the Early Strengthening Law Preferred Shares

Intend to prevent dilution from taking place by the following countermeasures

- Basic policy of repurchase and cancellation remain unchanged
- Announced the following approaches as a countermeasure for a risk scenario of dilution (Sep. 8, 2008)

Total number of shares to be repurchased	Total amount of repurchase	Period of repurchase
66,000,000 shares (Maximum)	Y110 billion (Maximum)	From Sep. 9, 2008 to Mar. 31, 2009
 ✓ Determined based on the maximum number of potential shares arising from Class C, E and F prefs. ✓ 5.79% of the total shares issued (10.9% excluding shares held by DIC) 	 Determined based on the premise that all potential shares from Class C, E and F prefs will be repurchased from the market at a floor exchange price applicable to Class C prefs. 	✓ Now being implemented
Market (TSE)	ings share RCC	Total number of ordinary shares issued and outstanding would not change after transaction
Repurchase of ordinary shares from the market	Deliver the treasury shares to the RCC in place of new shares	
Status of repurchase up until J	anuary 22, 2009	
Number of shares repurc	hased ••••• 42,761,200 sha	res
Total amount spent on re	purchase ••••• 53,447,407,100	yen
If mandatory conversion were to take consider repurchasing its own shares	place despite the countermeasures de from the market after a mandatory co	-

mitigating the impact of dilution.

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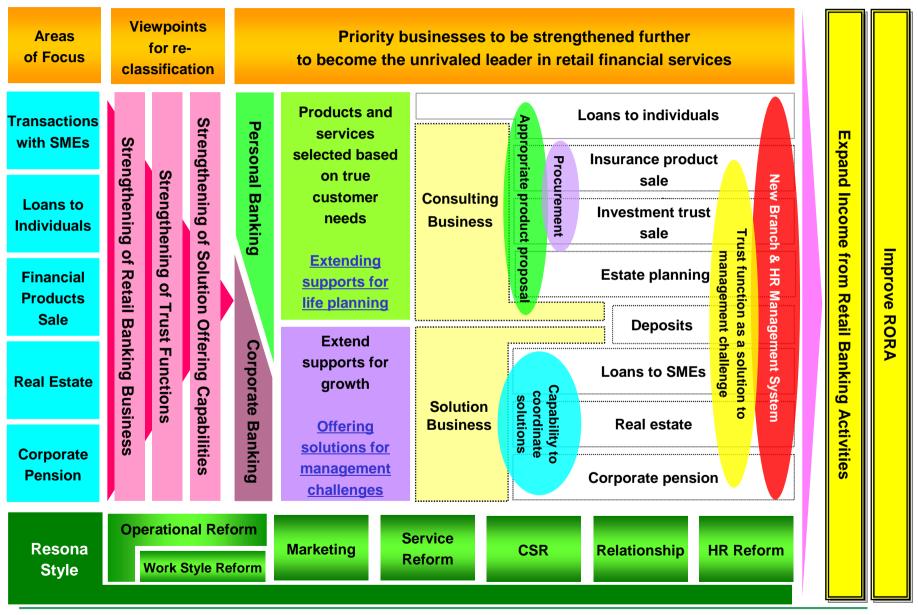
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Concept of the New Business Revitalization Plan

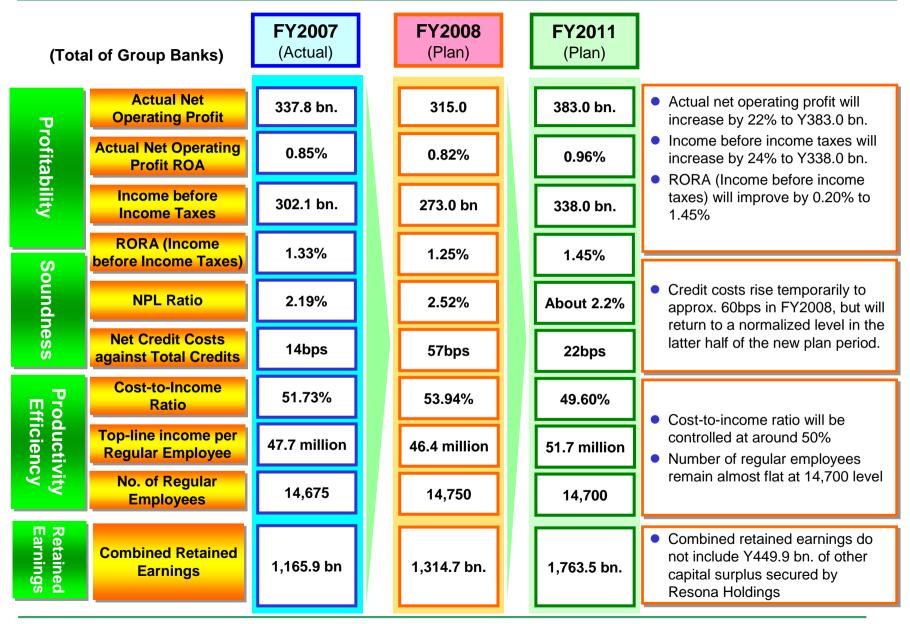


Redefined Missions for Personal and Corporate Banking Businesses and Pursuit of Trust Synergies

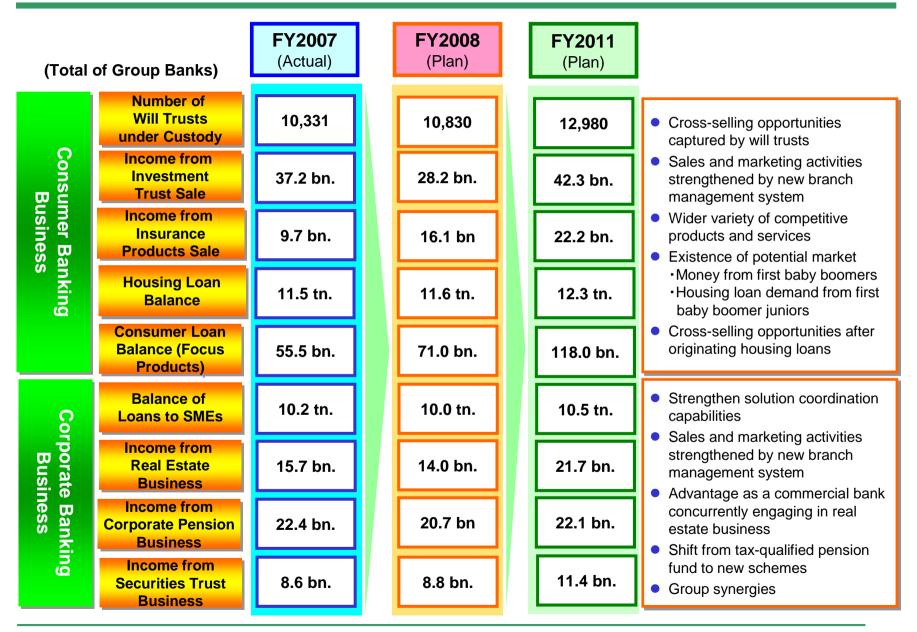
	Personal Banking	Corporate Banking
	Clearly redefined as division that will lead growth Life designing support business	Division for sustained and stable earnings contributionBusiness offering solutions to management challenges
	 Clear roles to play and responsibility for point of the second sec	 Profit, penetration of professionalism Reduction of administrative duties and
New branch management	 appointed at Resona Bank will fully initiate sales activities Brought best abilities in retail banking 	clearly defined roles for corporate liaison officers
system HR management by business fields	 Strengthen personal banking personnel Increase approx 630 staffs (+20%) in comparison with Mar. '08 (RB) Shift staffs from back offices Relocation of personnel made possible by planned renewal of transaction terminals at branch offices (RB + SR) *1 	 > Top sales by corporate banking GMs > Various support functions concentrated in one division at head office for easier access > Training and educational program
	 Fusion of function and customer base the Concentration of full-line trust capabilities 	
Differentiation with trust banking capabilities	 Will trusts as gateway for cross-selling (Financial product sale, real estate brokerage fees, origination of apartment loans, etc.) Expand private banking business New entrustments of DC funds will expand opportunities for selling investment products 	 > Vast unexplored corporate pension market > Fusion of well-established customer base and branch network as a commercial bank and trust banking capabilities ⇒ Source of synergies in the fields of corporate pension, securities trust, and real estate business

*1. RB and SR plan to spend Y15 to Y20 billion to renew their transaction terminals at branch offices with a view to strengthening competitiveness in personal banking business.

Outlook for Major Management Indices in the New Plan Period



Outlook for the Priority Businesses in the New Plan Period



Merger between Resona Bank (RB) and Resona Trust & Banking (RT)

On Dec. 19, 2008, RB and RT concluded a merger contract (Merger date: April 1, 2009)

- Resona Bank is supposed to be a surviving company
- Set up "Merger Steering Committee" to realize merger effects at an early date
- Expected merger effects are as follows:
 - **1.** Strengthening of sales and marketing and capabilities to organize services
 - Sales and marketing
 - > RB's branch staffs motivated to promote corporate pension business
 - Retirement benefit solutions based on proper understanding of the customers' balance sheets
 - > Close cooperation with the divisions in charge of sales of investment trusts
 - Relationship with customers
 - Strengthened relationship with a corporate client and its management after provision of trust solutions such as corporate pension
 - Effective utilization of asset management capabilities
 - Expanded opportunity to give investment ad vice to investment management companies whose products are handled by Resona Group banks
 - Fund management solutions to those who have excess cash

2. Streamlining of operations

- Streamlining of overlapping head office divisions (Possible reduction of approx. 30 to 40 head office staffs)
- Higher efficiency in group management through a reduction of group banks

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Financial and Other Detailed Data on Resona

Reference Materials

Financial Results for the 1st Half of FY2008: General Overview

Posted consolidated net income of Y86.3 bn.

■ Net income decreased by Y33.8 bn. (-28.1%) YoY and by Y63.7 bn. (-42.4%) compared with forecast

- > Y104.4 bn. gain from the sale of Tokyo Head Officer building
- > Net credit cost increased by Y105.2 bn. YoY and by Y104.5 bn. compared with forecast for total of Group banks

Top-line income remained almost flat YoY

■ Consolidated gross operating profit: Y374.8 bn., declined by Y2.8 bn. (-0.7%) YoY

- Income from loans and deposits decreased due to decrease in average loan balance, but maintained loan-todeposit spread around the 1.9% level as originally planned
- While income from insurance product sale increased, income from investment trust sale and real estate brokerage fees decreased
- > Net gains on bonds increased by Y14.8 bn. due to the absence of the loss posted in the same period of last year
- Actual net operating profit declined by Y1.7 bn. (-1.0%) YoY and by Y1.8 bn. (-1.0%) compared with the forecast
 - Reduced operating expenses by Y11.0 bn. compared with the forecast to partially make up for a decline of Y12.7 bn. in top-line income.

Sustained financial soundness

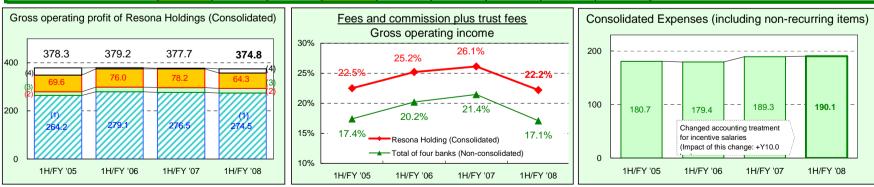
- Credit costs: Increase in write-offs and provisions of reserves relating to borrowers belonging to construction, real estate and financial services sectors
 - > Preemptive provisions to eliminate future downside risks
- Net unrealized gains on available-for-sale securities as of Sep. 30, 2008: +Y100.2 bn.
- Resona Holdings' CAR as of Sep. 30, 2008: 14.84%, Tier I ratio: 10.92%

Continued efforts toward repayment of public funds

- A part of public-fund common shares were repaid \Rightarrow Repayment of Y14.4 bn.
- Intend to continue share repurchase in a steady pace up until the end of March 2009

Outline of Financial Results for 1H of FY2008

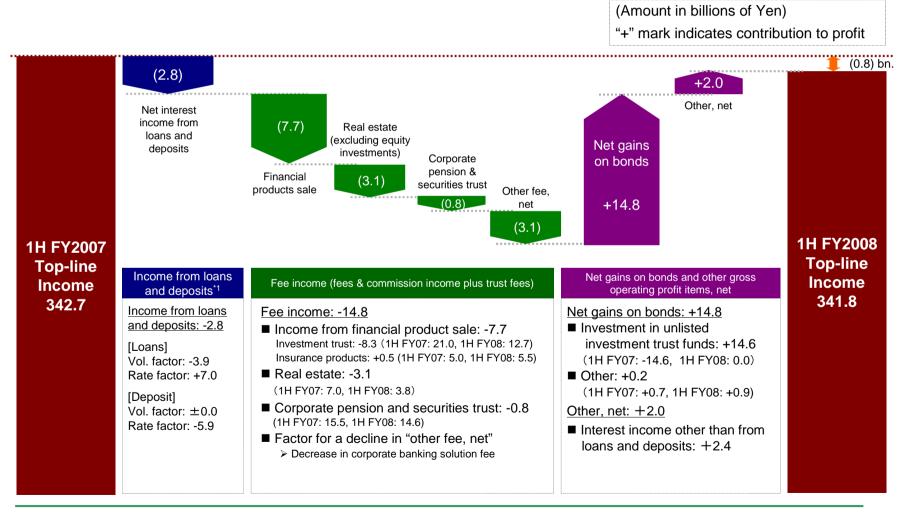
	Resona Holdings			Total of fo	ur banks		Factors accounting						
(Amount in billions of yen)	(Consolidated)		Difference	(Non-consolidated) ce		Resona	Saitama Resona	Kinki Osaka	Resona Trust & Banking	for the difference (A) - (B) (Approx. figures)			
	(A)	YoY change	(A)-(B)	(B) YoY change		Non- consolidated		Non- consolidated	Danking	RC: Resona Card, RG: Resona Guarantee, RCP: Resona Capital			
Gross operating profit	374.8	(2.8)	33.0	341.8	(0.8)	216.9	79.6	30.4	14.6				
(1) Net interest income	274.5	(2.0)	8.1	266.4	(0.4)	167.6	70.7	27.9	0.0	RC 3.9 bn and other			
Income from loans and deposits				231.8	(2.8)	148.7	58.2	24.8	(0.0)	Domestic operations; banking account; Deposits include NCDs			
(2) Trust fees) Trust fees 18.8 (1.		(0.0)	18.8	(1.6)	3.4	-	-	15.3				
(3) Fees and commission incom	64.3	(13.8)	24.5	39.7	(13.2)	28.0	8.5	4.0	(0.7)	RG 13.6 bn., RC 8.1 bn and other			
(4) Other operating income	17.1	14.7	0.3	16.8	14.4	17.9	0.3	(1.4)	-				
Net gain/(loss) on bonds	0.9	14.8	-	0.9	14.8	4.1	(1.3)	(1.8)	-				
Actual net operating profit				163.2	(1.7)	102.1	43.3	8.9	8.7	Net operating profit before transfer to general reserve for possible loan losses and expenses related to problem loan disposal in the trust account.			
Expenses (including non-recurring items)	190.1	0.7	14.7	175.3	0.8	110.1	37.1	22.1	5.9	RC 7.9 bn, RG 1.5 bn, goodwill amortization 3.6 bn and other			
Net gain/(loss) on stocks	(5.0)	3.9	(2.7)	(2.3)	7.8	(2.9)	(0.0)	0.7	-	RCP -1.5 bn and other			
Credit related expenses, net	133.4	105.2	6.9	126.5	112.6	104.9	18.2	3.2	-	RG 1.9 bn, RC 3.7 bn and other			
Other gain/(loss), net	103.2	101.8	0.4	102.8	98.3	107.3	0.1	(4.6)	0.0				
Income before income taxes	149.5	(3.0)	9.0	140.5	(8.2)	106.2	24.3	1.2	8.7				
Income taxes and other	63.1	30.7	(6.1)	69.3	42.3	55.3	9.8	0.5	3.5	Minority interests in net income 1.6 bn, Income tax of RHD and other -7.8 bn			
Net interim income	86.3	(33.8)	15.1	71.1	(50.5)	50.8	14.4	0.6	5.1				



Analysis on YoY Change in Top-line Income (Total of Group Banks)

Top-line income for 1H of FY2008 remained almost flat (a decline of 0.8 bn. YoY)

- Fee income items such as investment trust sale and real estate brokerage fees slowed down
- Net gains on bonds recovered due to the absence of a loss posted in the same period of last fiscal year

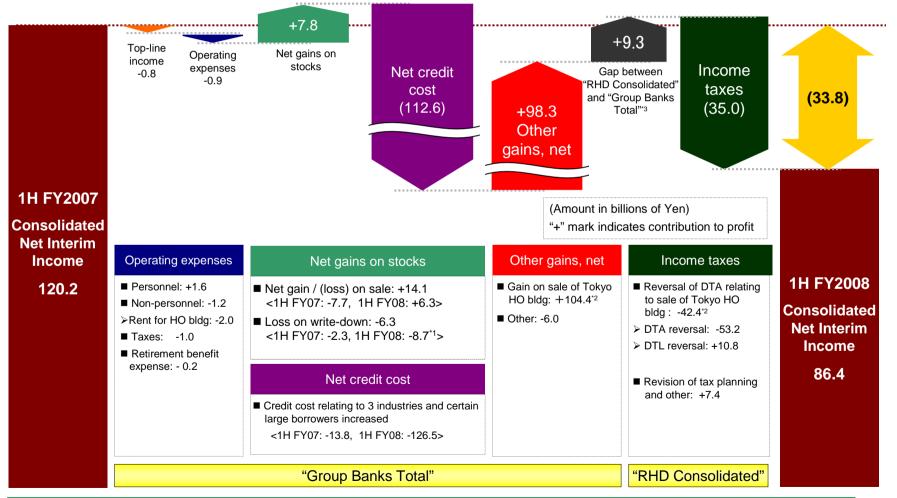


Analysis on YoY Change in Consolidated Net Interim Income

Consolidated net interim income declined by Y33.8 bn (28.1%) YoY

Increase of net credit cost (+112.6 bn) is mostly attributable to 3 specified industries and certain large borrowers

Sale of Tokyo HO bldg. contributed Y62.0 bn to consolidated net interim income



*1. Loss on write-down of listed stocks in 1H of FY2008 is approx. Y3.0 bn. (Remaining loss is for unlisted stock.)

*2. Net contribution by sale of Tokyo HO bldg. was Y62.0 billion. *3. Increase in profits contributed by subsidiaries other than 4 group banks. 🥸 Resona Holdings, Inc.

Management Accounting by Business Lines

Management Accounting by Group Business Lines (1H FY2008)

• "RAROC" and "RVA" as management indicators to measure profitability to allocated capital

															(Y bn., %)		
		Ν	Net Operating Profit after Deduction of Credit Cost*1								Management Indices						
		Gross Operating Profit	YoY	Operating Expenses	YoY	Credit Cost	YoY		YoY	OHR	YoY	RAROC	YoY	RVA *2	YoY		
Com	mercial Banking Unit	316.8	(26.0)	170.0	1.8	131.7	103.6	15.1	(131.5)	53.7%	49.1%	2.0%	17.3%	(34.8)	(127.4)		
	Personal Banking	175.6	1.3	95.6	3.3	10.6	(9.5)	69.5	7.5	54.4%	52.9%	27.1%	20.4%	52.3	9.6		
	Housing Loan Business *3	85.7	4.1	23.2	3.8	10.6	(8.6)	51.9	8.9	27.0%	23.7%	21.5%	16.4%	35.7	9.3		
	Corporate Banking	141.1	(27.2)	74.4	(1.4)	121.1	113.1	(54.4)	(138.9)	52.7%	45.1%	(11.2)%	15.5%	(87.1)	(137.0)		
	Real Estate Business	4.0	(3.4)	2.0	(0.6)	0.0	-	2.0	(2.8)	49.5%	34.6%	43.3%	68.1%	1.7	(2.7)		
Trea	sury	27.8	44.9	4.4	(1.3)	0.0	(0.1)	23.5	46.3	15.7%	(33.1)%	13.8%	(14.2)%	12.1	45.1		
Pens	sion	14.8	(0.8)	6.0	0.3	0.0	-	8.7	(1.2)	40.2%	36.5%	53.7%	66.0%	7.7	(1.3)		
Tota	l of Group Banks	355.6	17.1	180.4	0.8	131.2	104.5	44.1	(87.8)	50.7%	53.1%	3.8%	10.8%	(33.5)	(87.2)		

*1 Gross operating profit - operating expenses - credit cost

*2 RVA : Resona Value Added (Net profit after a deduction of cost on allocated internal capital)

*3 Gains and losses belonging to loan guarantee subsidiaries are included.

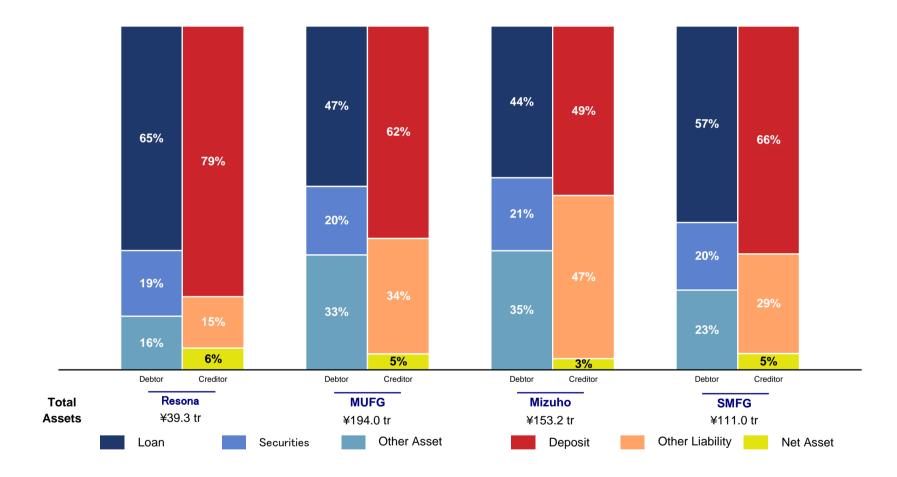
*4 Total of four banks on a non-consolitated basis plus gains and losses of guarantee subsidiaries for housing loans.

Capital Adequacy Ratio (RHD and Subsidiary Banks)

Sep. 30, 2008 [Preliminary]	RHD	(Consolid	ated)	RB (Consolidated)			
Japanese Domestic Standard	Mar. 31,2008	Sep. 30), 2008	Mar. 31,2008 Sep. 30, 2008			
(Billioons of Yen)	F-IRB Act	F-IRB Act Change		F-IRB Act	F-IRB Act	Change	
Capital adequacy ratio	14.28%	14.84%	+0.56%	9.81%	10.57%	+0.76%	
Tier I ratio	10.33%	10.92%	+0.59%	5.86%	6.68%	+0.82%	
Tier I capital	2,253.3	2,346.7	93.4	927.5	1,030.9	103.4	
Tier II capital	910.4	879.7	(30.6)	686.2	655.3	(30.8)	
Deductions	47.8	37.9	(9.9)	61.7	55.2	(6.4)	
Total BIS qualifying capital	3,115.8	3,188.5	72.7	1,552.0	1,631.0	79.0	
Risk weighted assets	21,809.3	21,479.2	(330.2)	15,814.2	15,417.3	(396.8)	

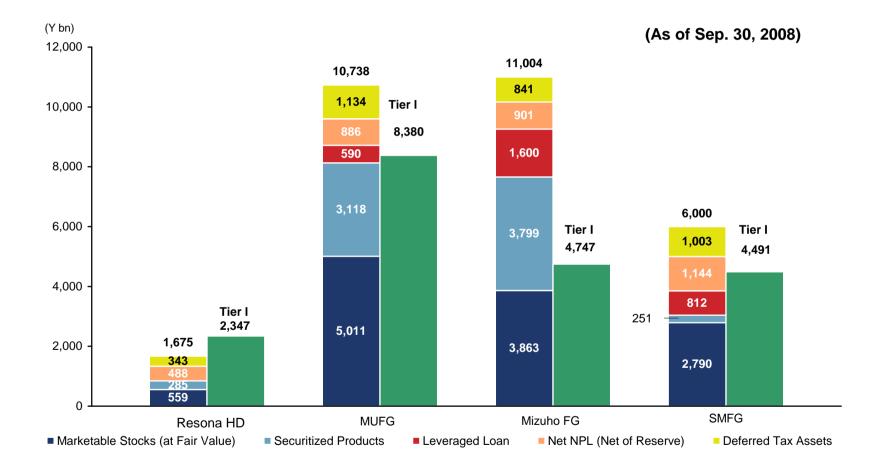
Sep. 30, 2008 [Preliminary]	SR (No	on-consoli	dated)	KO (Consolida	ated)	RT (Non-consolidated)			
Japanese Domestic Standard	Mar. 31,2008	Sep. 30, 2008		Mar. 31,2008	Sep. 30, 2008		Mar. 31,2008	Sep. 30, 2008		
(Billioons of Yen)	F-IRB Act	F-IRB Act	Change	SA Act	SA Act	Change	SA Act	SA Act	Change	
Capital adequacy ratio	10.10%	10.51%	+0.41%	9.46%	9.80%	+0.33%	41.78%	45.37%	+3.59%	
Tier I ratio	5.76%	6.16%	+0.40%	5.48%	5.63%	+0.15%	41.78%	45.37%	+3.59%	
Tier I capital	219.5	233.5	14.0	106.5	103.5	(3.0)	32.1	37.3	5.1	
Tier II capital	177.1	177.1	0.1	77.1	76.4	(0.6)	—	—	—	
Deductions	11.8	12.3	0.5	—	—	—	—	—	—	
Total BIS qualifying capital	384.8	398.3	13.5	183.6	180.0	(3.6)	32.1	37.3	5.1	
Risk weighted assets	3,807.1	3,787.8	(19.3)	1,940.7	1,836.9	(103.8)	77.0	82.3	5.3	

Comparison of Balance Sheet Structure (Sep. 30, 2008)



* Company disclosure

Stocks, Securitized Products, Leveraged Loan, NPL and DTA



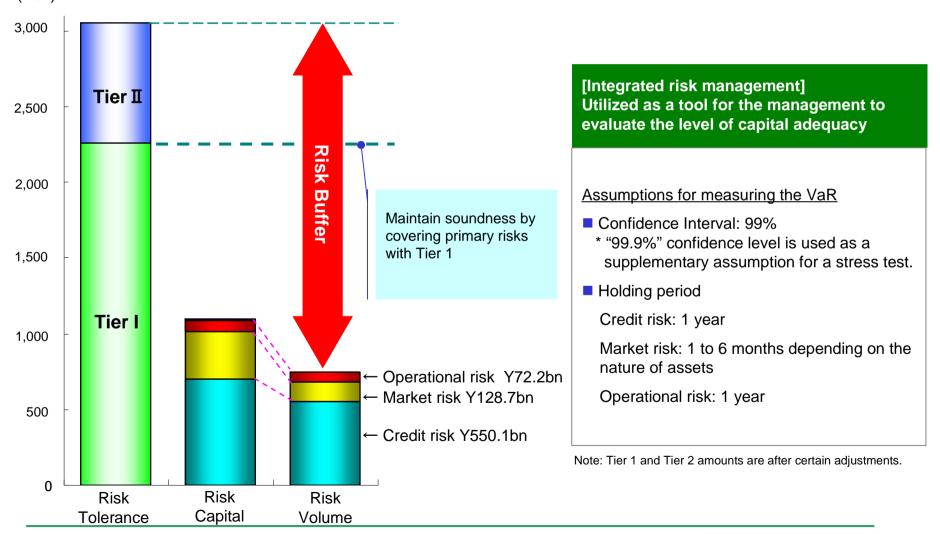
(Source) Various disclosure materials

*1. All underlying assets for securitized products owned by Resona HD are Japanese assets. (Resona HD has no directs investments in foreign securitized products.)

Risk Volume Relative to Capital (Sep. 30, 2008)

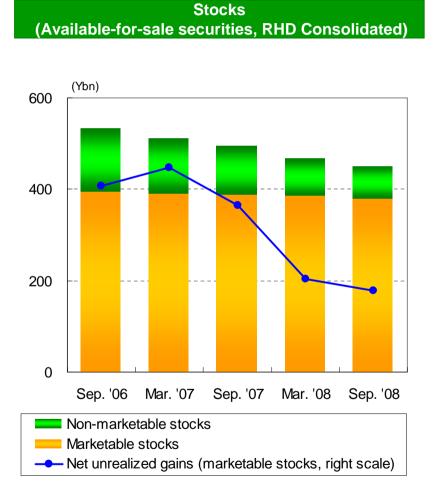
Primary risks such as credit, market and operational risks are controlled within Tier 1 limit

Risk buffers comprising of excess Tier 1 and Tier 2 are provided against the risk volume (Ybn) assumed under a stress scenario or the risks difficult to measure.



Securities Portfolio

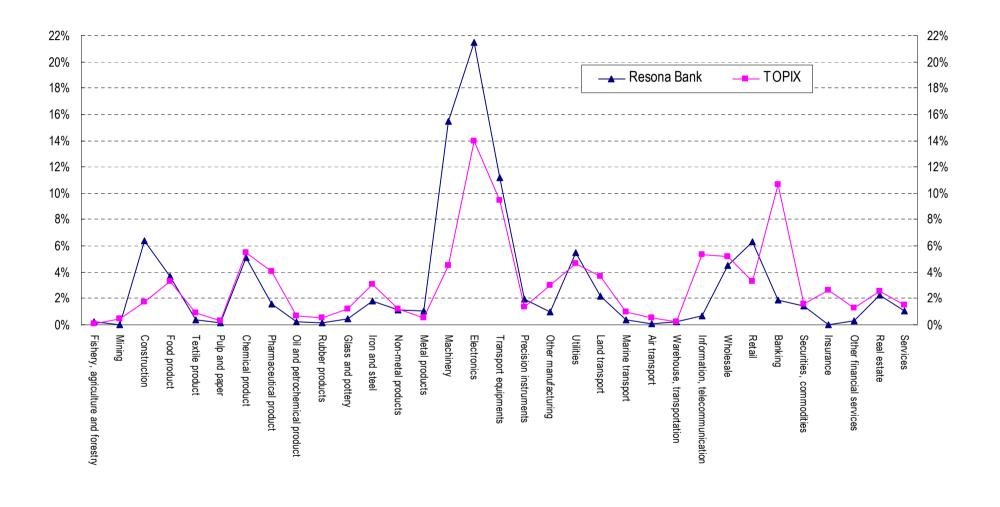
Net unrealized gains on available-for-sale securities (RHD consolidated basis) as of the end of September 2008 amounted to ¥100.4bn.



Book value of stocks sold outright 1H of FY2008 (Act): Y2.7bn (total of group banks)

	i	Bonds				
[Balance of Securities Held (N	lon-consc	lidated Ba	asis)]			(Ybn)
	Within 1 year	1 to 5 vear	5 to 10 year	Over 10 years	No designated	Total
Japanese government bonds	3,116.3	841.2	591.0	499.6	term -	5,048.2
Japanese local gov. bonds	38.7	125.1	232.7	-	-	396.6
Japanese corporate bonds	416.4	590.3	12.5	38.0	-	1,057.2
Stocks	-	-	-	-	639.9	639.9
Other	16.8	69.5	79.0	23.0	150.7	338.9
Foreign securities	1.0	51.3	13.8	23.0	69.5	158.6
<foreign bonds=""></foreign>	-	51.3	13.8	23.0	-	88.1
<foreign stocks=""></foreign>	-	-	-	-	8.5	8.5
Other	15.8	18.2	65.1	-	81.2	180.4
Total	3,588.2	1,626.1	915.2	560.6	790.6	7,480.7
[Net unrealized gains/(losses)						(Ybn)
	Mar. '06	Sep. '06	Mar. '07	Sep. '07	Mar. '08	Sep. '08
Japanese Bonds	(64.0)	(32.9)	(32.9)	(31.4)	(32.7)	(57.5)
Other*	47.0	(14.4)	16.5	11.0	5.8	(18.6)
Total	(17.0)	(47.3)	(16.4)	(20.4)	(26.9)	(76.1)
*"Other"incudes local government bo	nds, corpora	ate bonds, s	tocks and fo	oregin bonds	s, etc.	
10-year JGB yield	1.765%	1.665%	1.650%	1.675%	1.275%	1.460%
[JGB duration (Banking Account	unt)]					(Years)
	Mar. '06	Sep. '06	Mar. '07	Sep. '07	Mar. '08	Sep. '08
Resona Group	2.4	2.1	1.9	1.7	1.7	1.6
Resona Bank	2.3	2.0	1.8	1.6	1.6	1.5
[Basis Point Value (BVP, Don	nestic Bor	-				(Ybn)
	Mar. '06	Sep. '06	Mar. '07	Sep. '07	Mar. '08	Sep. '08
Resona Group	(1.30)	(0.99)	(0.99)	(0.95)	(0.90)	(0.97)
Resona Bank	(0.77)	(0.61)	(0.59)	(0.54)	(0.48)	(0.47)
[Break-even Nikkei Average F	Points]					(Yen)
	Mar. '06	Sep. '06	Mar. '07	Sep. '07	Mar. '08	Sep. '08
Resona Group	6,000	6,600	7,000	7,000	7,500	7,500

Shareholdings by Industry (RB, Sep. 30, 2008)



Maturity Ladder of Deposits and Loans (RB, Domestic Operations)

Loans and Bills Discounted

[End of March 2008]

within 1 year

[End of September 2008]

	Within 6M	6 to 12M	1 to 3Y	Over 3Y	Total
Fixed rate	4.1%	4.0%	7.2%	8.0%	23.3%
Prime rate-based	41.2%	0.8%	0.0%	0.0%	42.0%
Market rate-based	26.3%	2.1%	3.3%	2.9%	34.7%
Total	71.6%	6.9%	10.6%	10.9%	100.0%
Loans maturing	70 E 0/				

78.5%

Deposits

[End of March 2008]

	Within 6M	6 to 12M	1 to 3Y	Over 3Y	Total
Liquid deposits	43.8%	2.1%	8.2%	7.9%	61.9%
Time deposits	19.3%	9.7%	6.1%	2.9%	38.1%
Total	63.1%	11.8%	14.3%	10.8%	100.0%

[End of September 2008]

				_	
	Within 6M	6 to 12M	1 to 3Y	Over 3Y	Total
Fixed rate	4.3%	3.0%	6.0%	8.6%	21.9%
Prime rate-based	42.9%	0.1%	0.0%	0.0%	43.0%
Market rate-based	26.1%	2.6%	3.5%	2.9%	35.1%
Total	73.4%	5.8%	9.4%	11.5%	100.0%
Loans maturing within 1 year	79.1%				

	Within 6M	6 to 12M	1 to 3Y	Over 3Y	Total
Liquid deposits	42.0%	2.1%	8.4%	8.0%	60.5%
Time deposits	18.6%	11.7%	6.1%	3.1%	39.5%
Total	60.6%	13.8%	14.5%	11.1%	100.0%

[Change in 1H of FY2008]

	Within 6M	6 to 12M	1 to 3Y	Over 3Y	Total
Fixed rate	0.2%	-1.0%	-1.2%	0.6%	-1.4%
Prime rate-based	1.7%	-0.6%	0.0%	0.0%	1.0%
Market rate-based	-0.2%	0.5%	0.1%	0.0%	0.4%
Total	1.7%	-1.1%	-1.1%	0.5%	0.0%
Loans maturing within 1 year	0.6%				

[Change in 1H of FY2008]

	Within 6M	6 to 12M	1 to 3Y	Over 3Y	Total
Liquid deposits	-1.8%	0.0%	0.2%	0.2%	-1.4%
Time deposits	-0.7%	1.9%	0.0%	0.2%	1.4%
Total	-2.5%	2.0%	0.2%	0.3%	0.0%

* Presented figures are based on the numbers compiled for an internal administration purpose

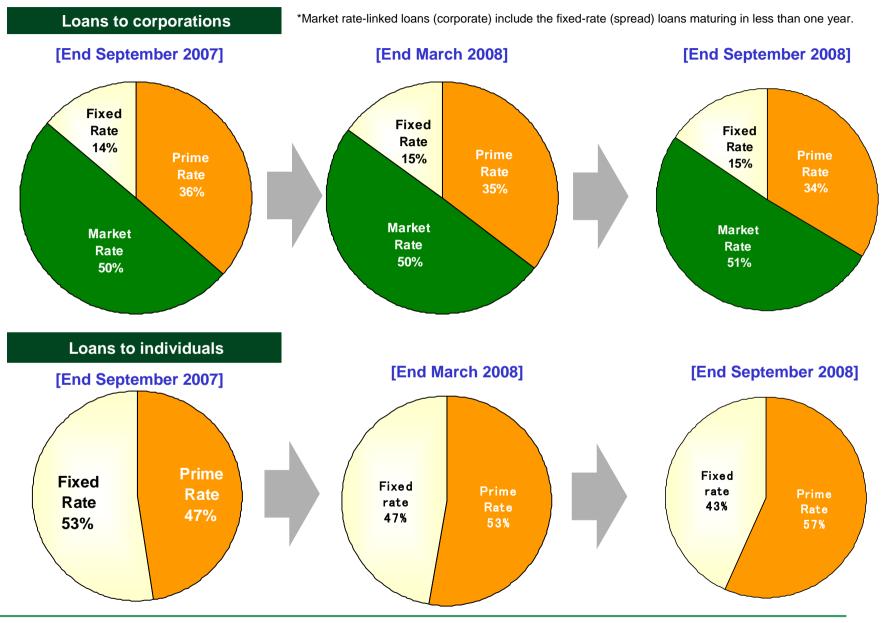
Swap Positions by Remaining Periods (RB)

Notional amounts of interest rate swaps by remaining period

End of September, 2008 End of March, 2008 Within 1 year 1 to 5 years Over 5 years 1 to 5 years Over 5 years Total Within 1 year Total Receive fixed rate/Pay floating rate 90.0 474.0 1,001.2 1,565.2 372.0 714.0 1,257.2 2,343.2 Receive floating rate/Pay fixed rate 80.0 200.0 590.0 870.0 160.0 335.0 75.0 100.0 2,008.2 Net position to receive fixed rate 10.0 274.0 411.2 695.2 297.0 554.0 1,157.2

(Billions of Yen)

Composition of Loan Portfolio by Corporate/Individual Customers (RB)



* Portfolio composition is computed based on the numbers compiled for administration purposes.

Corporate Deposits [End September 2008] [End March 2008] [End September 2007] Time Time Time Deposits Deposits Deposits 28% 28% 27% Deposits Deposits Deposits . 68% 67% 68% **Individual Deposits** [End March 2008] [End September 2008] [End September 2007] Time Time Liquidity Time Deposits Deposits Deposits Deposits Deposits Deposits 45% 54% 45% 45%

Composition of Deposits by Corporate/Individual Customers (RB)

					End o	of September	2008					
		Normal	Other Watch	Special	Doubtful	Quasi-	Bankrupt	Other			Upward Migration	Downward Migration
				Attention		Bankrupt		-	Collection, Repayments	Assignments, Sale		
	Normal	95.2%	3.0%	0.4%	0.5%	0.1%	0.4%	0.5%	0.5%	0.0%	_	4.3%
End	Other Watch	13.0%	74.2%	3.2%	3.9%	0.7%	0.6%	4.4%	4.4%	0.0%	13.0%	8.4%
9.	Special Attention	21.2%	3.1%	70.3%	3.3%	0.7%	0.6%	0.9%	0.9%	0.0%	24.2%	4.5%
March 20	Doubtful	1.8%	6.0%	2.1%	71.6%	4.4%	8.3%	5.9%	5.0%	0.9%	9.9%	12.7%
2008	Quasi- Bankrupt	0.2%	0.2%	0.0%	0.7%	79.9%	5.6%	13.5%	4.5%	8.9%	1.0%	5.6%
	Bankrupt	5.2%	0.0%	0.0%	1.2%	0.0%	82.0%	11.5%	5.9%	5.6%	6.4%	_

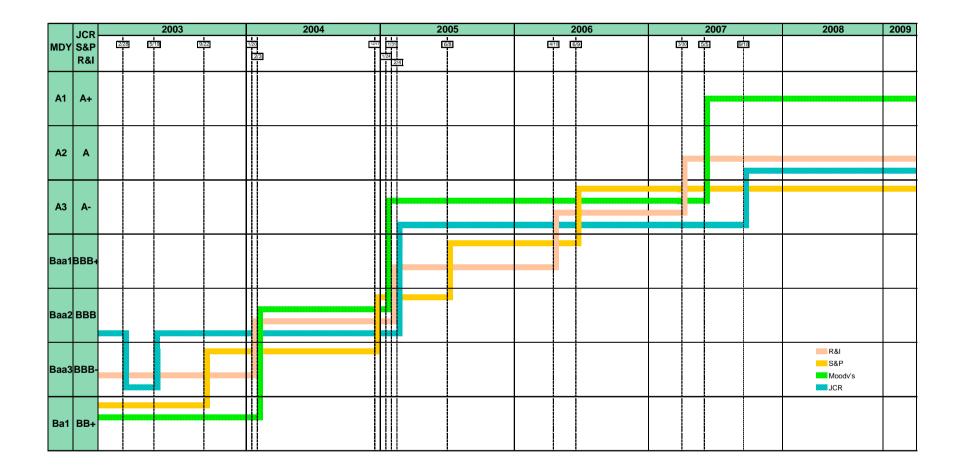
Exposure amount basis (Migration during the 1H of FY2008)

1. Above table shows how a borrower belonging to either of the borrower categories shown as of the end of March 2008 moved to a new category in the first half of FY2008.

2. Percentage points are calculated based on exposure amounts as of the end of March 2008. (New loans extended, loans collected or writtenoff during the period are not taken into account.)

3. "Other" for end of September 2008 indicates those exposures removed from the balance sheet due to collection, repayments, assignments or sale of claims.

Trend of Long-term Senior Debt Rating (RB)



List of Preferred Shares Issued by RHD (1)

[As of the End of January 2009]

		Class B Preferred Shares	Class C Preferred Shares	Class E Preferred Shares	Class F Preferred Shares
Distinction betwee	n public and private funds	Public Fund	Public Fund	Public Fund	Public Fund
Original issuer and	name of securities	Daiwa Bank Class B Series 1	Kinki Osaka Bank Series 1	Asahi Bank Series 1 Class 2	Asahi Bank Series 2 Class 2
Original issue date	t number of shares rice per share sue amount remaining at present it total issue amount older ed dividend Dividend per share Total amount of dividend Yield ition right Acquisition period Current exchange price Current exchange rate of Date of reset Cap exchange rate Floor exchange price Floor exchange price Start of market price calculation Calculation period ition clause Date of mandatory exchange	3/31/1999	4/26/2001	3/31/1999	3/31/1999
Current number of	shares	27,220,200 shares	12,000,000 shares	957,600 shares	8,000,000 shares
Issue price per sha	ire	JPY 6,000	JPY 5,000	JPY 12,500	JPY 12,500
Total issue amount	t remaining at present	JPY 163.3 Billion	JPY 60.0 Billion	JPY 11.9 Billion	JPY 100.0 Billion
Original total issue	amount	JPY 408.0 Billion	JPY 60.0 Billion	JPY 300.0 Billion	JPY 100.0 Billion
Shareholder		RCC	RCC	RCC	RCC
Preferred dividend	Dividend per share	JPY 63.60	JPY 68.00	JPY 143.80	JPY 185.00
	Total amount of dividend	JPY 1,731 Million	JPY 816 Million	JPY 138 Million	JPY 1,480 Million
	Yield	1.06%	1.36%	1.1504%	1.48%
Curr	Acquisition period	6/30/1999	1/1/2002	7/1/2002	7/1/2003
		3/31/2009	3/31/2015	11/30/2009	11/30/2014
	Current exchange price	(JPY 1,920)	JPY 1,667	JPY 3,597	JPY 3,597
	Current exchange rate	3.125	(2.999)	(3.475)	(3.475)
Reset of	Date of reset		1/1	7/1	7/1
exchange rate	Direction of reset		Upward/Downward	Upward/Downward	Upward/Downward
	Cap exchange rate		(2.999)	(3.475)	(3.475)
	Floor exchange rate				
	Cap exchange price				
	Floor exchange price		JPY 1,667	JPY 3,597	JPY 3,597
	Start of market price calculation		45 trading days before	45 trading days before	45 trading days before
	Calculation period		30 trading days	30 trading days	30 trading days
Acquisition clause	Date of mandatory exchange	4/1/2009	4/1/2015	12/1/2009	12/1/2014
	Mandatory exchange rate	JPY 6,000 / Market Price	JPY 5,000 / Market Price	JPY 12,500 / Market Price	JPY 12,500 / Market Price
	Start of market price calculation	45 trading days before	45 trading days before	45 trading days before	45 trading days before
	Calculation period	30 trading days	30 trading days	30 trading days	30 trading days
	Floor exchange price	JPY 1,000	JPY 1,667	JPY 3,598	JPY 3,598

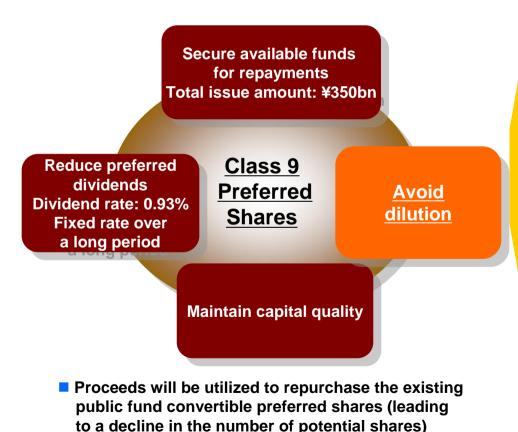
[As of the End of January 2009]

		Class 1 Preferred Shares	Class 2 Preferred Shares	Class 3 Preferred Shares	Class 4 Preferred Shares	Class 5 Preferred Shares	Class 9 Preferred Shares
Distinction between	n public and private fund	Public Fund	Public Fund	Public Fund	Private Fund	Private Fund	Private Fund
Original issuer and	name of securities	Resona Bank Class 1 Series 1	Resona Bank Class 2 Series 1	Resona Bank Class 3 Series 1	Resona Holdings Class 4	Resona Holdings Class 5	Resona Holdings Class 9
Original issue date		7/1/2003	7/1/2003	7/1/2003	8/31/2006	8/28/2007	6/5/2007
Current number of	shares	275,000,000 shares	281,780,786 shares	275,000,000 shares	2,520,000 shares	4,000,000 shares	10,000,000 shares
Issue price per sha	re	JPY 2,000	JPY 2,000	JPY 2,000	JPY 25,000	JPY 25,000	JPY 35,000
Total issue amount	remaining at present	JPY 550.0 Billion	JPY 563.5 Billion	JPY 550.0 Billion	JPY 63.0 Billion	JPY 100.0 Billion	JPY 350.0 Billion
Original total issue	amount	JPY 550.0 Billion	JPY 563.5 Billion	JPY 550.0 Billion	JPY 63.0 Billion	JPY 100.0 Billion	JPY 350.0 Billion
Shareholder		DIC	DIC	DIC	Shinkin Trust Bank	Dai-ichi Life	Merill Lynch Japan Finance
Preferred dividend	Dividend per share (Jun '09)	JPY 31.90	JPY 31.90	JPY 31.90	JPY 992.50	JPY 918.75	JPY 325.50
	Total amount of dividend (Jun '09)	JPY 8,773 Million	JPY 8,989 Million	JPY 8,773 Million	JPY 2,501 Million	JPY 3,675 Million	JPY 3,255 Million
	Yield	Libor (1y) + 50bp	Libor (1y) + 50bp	Libor (1y) + 50bp	3.97%	3.675%	0.93%
		1.595%	1.595%	1.595%			
Acquisition right	Acquisition period	7/1/2006	7/1/2008	7/1/2010			6/5/2008
							(Certain limitations appplicable)
	Current exchange price	JPY 1,753	JPY 1,226				JPY 3,324.65
	Current exchange rate	(1.141)	(1.631)	()	()	()	(10.527)
Reset of	Date of reset	8/1	11/1	5/1			6/5
exchange rate							4 times only (2012 - 2015)
	Direction of reset	Upward/Downward	Upward/Downward	Upward/Downward			Downward only
	Cap exchange rate	(7.143)	(10.000)	(11.765)			(40.355)
	Floor exchange rate						
	Cap exchange price						
	Floor exchange price	JPY 280	JPY 200	JPY 170			JPY 867.30
	Start of market price calculation	45 trading days before	45 trading days before	45 trading days before			45 trading days
	Calculation period	30 trading days	30 trading days	30 trading days			30 trading days (VWAP)
Acquisition clause	Date of mandatory exchange	Mandatory exchange not applicable	Mandatory exchange not applicable	Mandatory exchange not applicable			
					Acquisition clause exercisable under certain conditions at the issuer's option	Acquisition clause exercisable under certain conditions at the issuer's option	Acquisition clause exercisable under certain conditions at the issuer's option
					after seven years affter issue date	after seven years affter issue date	after five years affter issue date
	Mandatory exchange rate						
	Start of market price calculation						
	Calculation period						
	Floor exchange price						

Class 9 Preferred Shares: Structure that Embodies "Basic Policies toward Repayments"

Designed in such a way to ensure high capital eligibility and to avoid dilution

- All shares will be allotted and subscribed to by Merrill Lynch Japan Finance
- The only convertible preferred share that the AoI allows



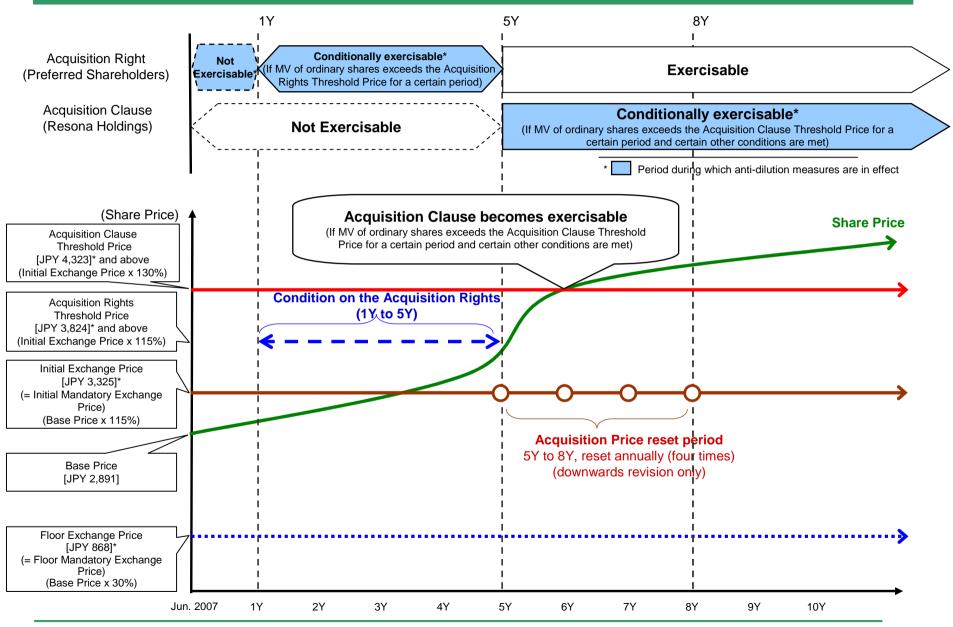
Limitation on exercise of Acquisition Rights

- Acquisition Rights are not exercisable for one year from the issue date
- Initial Exchange Price is set at an amount equal to the sum of the Base Price plus the Initial Exchange Premium of 15% (Same exchange price applicable for 5 years)
- For five years from the issue date, Acquisition Rights become exercisable only when ordinary share price exceeds 115% of the Initial Exchange Price
- Reset of Exchange Price (downward only) will be made only four times, after 5, 6, 7 and 8 years after the issue date.

Inclusion of the Acquisition Clause

- Acquisition Clause enables the issuer to limit excessive dilution when ordinary share price appreciates.
- If, after five years after the issuer date, the following conditions are met, the issuer may acquire the Preferred Shares in exchange for payment of cash (equal to subscription price) and delivery of ordinary shares (equal to the in-the-money value).
 - Ordinary share price exceeds Acquisition Clause Threshold Price for a certain period, and
 - Resona Holdings can maintain an adequate CAR after acquisition under the Acquisition Clause
- Simultaneous mandatory conversion is not applicable
 - Resona Holdings, Inc. 47

Class 9 Preferred Shares: "Acquisition Right" and "Acquisition Clause"



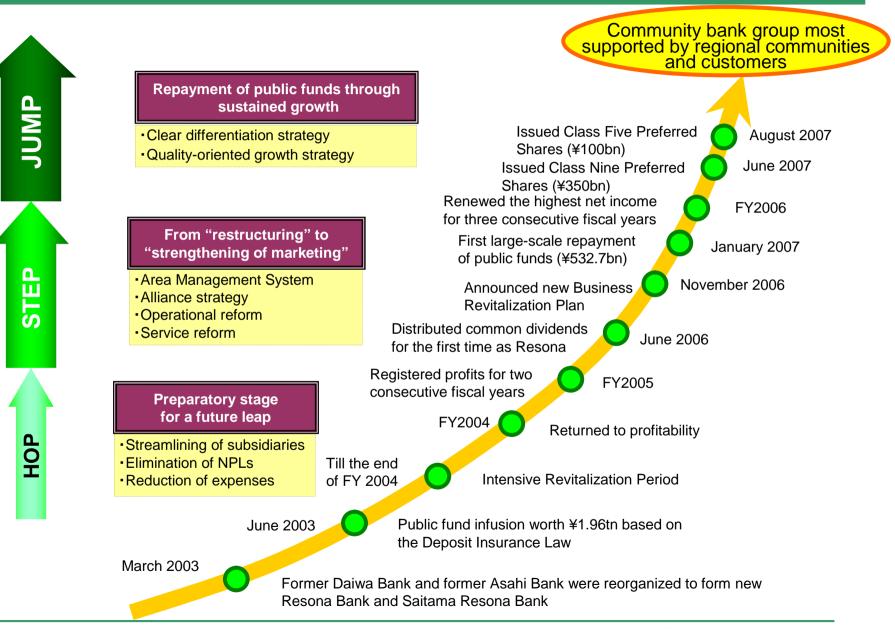
* Rounded up to the nearest yen

Resona Holdings, Inc. 48

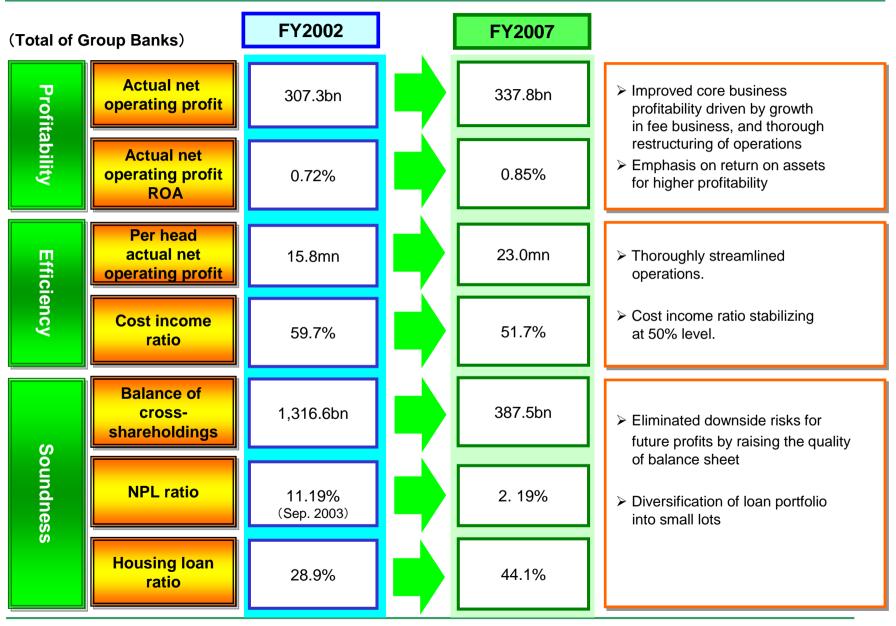
Business Revitalization Plan

Reference Materials

Resona Group's Management Direction



What We Have Achieved (1): Sustainable Profitability



What We Have Achieved (2): Growth of Five Core Businesses

Sustained Growth of Five Core Businesses

FY2007 FY2002 (Total of Group Banks) > Emphasis on accumulating Transaction Loans to 11.3tn 10.3tn high quality loan assets in terms with SMEs SMEs^{*1} of credit and pricing (Mar. 2004) **Housing loans** 8.4tn 11.5tn > Raised housing loan balance and ratio steadily, making Housing the best use of the advantage loans Market share for in business infrastructure. 10.5% 11.8% Housing Loans **Financial products** 0.79tn 3.99tn ➢ Balance increased fivefold sold to individuals Financial product > Ratio of investment products sale Ratio of exceeded 16%. 3.7% 16.0% investment Products^{*2} Income from real > Income from real estate business Real 6.0bn 15.7bn estate business estate has been steadily on the rise by virtue of the group synergies > Pension business has kept growth **Income from** trend absorbing the adverse impact Corporate corporate pension 20.1bn 22.4bn from daiko-henjo pension business

*1. Loans to SMEs = Loans to SMEs and Individuals - Loans to Individuals (Consumer Loans)

*2. Ratio of investment products to total financial assets including deposits held by individuals

Becoming True Retail Bank through Establishment of Resona Style

Community Bank Group Most Supported by Local Communities and Customers

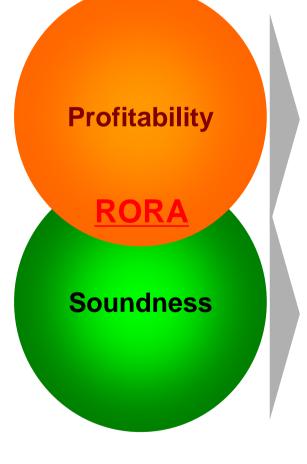
<u>True Retail Bank</u> "Resona" as a firm brand of retail banking

Back to Basics" & "Further Evolution": Financial services company with a customer-centric way of doing business

		Specific measures			
Creation of	Operational reform	 "Paperless" "Cashless" and "Backless" office environment Improvement in quality of clerical work through standardization Low-cost operation 			
New Corporate	Workstyle reform	 Higher productivity and low-cost operations realized through relocation of Tokyo head office 			
Culture	Marketing	 Competitive products and services through open alliances Differentiation with trust solutions Improvements in marketing know-how (Institute for Financial Marketing) 			
Individualized	Relationship	 Sales and marketing activities supported by CRM system Area Management and New Branch Management systems (RB) 			
Focus	HR reform	 Diversity management HR management and development by business fields Competitive HR management system based on self-choice 			
Pursuit of Most-trusted	Service reform	 Adherence to compliance and a principle of customer protection Service innovation initiated by VOC (Voice of Customers) Offer multiple service channels in response to customer needs 			
Status	CSR	 CSR activities (Environment protection, financial and economic education for children, etc.) Management transparency 			

Securing Stable Bottom-line Profits Underpinned by Financial Soundness

Securing stable bottom-line profits underpinned by financial soundness



Income structure less dependent on asset growth

- Increase fee income by strengthening personal banking business (Fee income ratio: FY2008 19% → FY2011 22%)
- Risk pricing efforts

Measures to secure stable bottom-line profits

- > Control operating expense (Maintain cost-to-income ratio at around 50%)
- > Strengthen control over the assets having relatively high downside risks
 - Large borrowers and borrowers belonging to industries facing difficulty
 - Build up sound loan portfolio insusceptible to environmental changes with a proper credit management
 - Eliminate noticeable downside risks to future earnings by rigorously providing loan loss reserves
- High capital adequacy to cope with uncertain external environment
 - > Repay public funds as long as appropriate capital adequacy is maintained
 - > Restrain profit outflows, prioritizing soundness and public fund repayment
- Increase stable assets to which relatively low capital charge is applicable
 - Loans to individuals +0.55 tn. (+5%), Loans to corporations +0.1 tn. (+1%) Securities (mostly JGBs) + 0.86 tn. (+12%)
 - > Build up stable securities investment portfolio mostly comprised of JGBs

Outline of the Earnings Plan (Total of Group Banks)

Return	to a	stab	le a	rowth	trend	ada	in
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(Amount in Billions of Yen)	FY2007	FY2008	FY2009	FY2010	FY2011	Increase			
(Amount in billions of ten)	Astrol	Plan	Disc	Diam	Plan	(Decrease)			
	Actual	(A)	Plan	Plan	(B)	(B)-(A)			
Gross operating profit	700.0	684.0	690.0	721.0	760.0	76.0			
Net interest income	537.2	517.0	504.0	513.0	525.0	8.0			
Deposit/loan income	464.7	454.4	447.2	448.2	451.9	(2.5)			
Fee income *1	138.4	131.0	137.0	151.0	167.0	36.0			
Before HL-related expense	183.7	175.7	182.7	197.5	214.8	39.1			
Other	24.3	36.0	49.0	57.0	68.0	32.0			
Operating expense	362.1	369.0	376.0	376.0	377.0	8.0			
Personnel expense	123.8	127.0	127.0	129.0	131.0	4.0			
Non-personnel expenses	217.1	220.0	227.0	225.0	224.0	4.0			
Actual net operating profit *2	337.8	315.0	314.0	345.0	383.0	68.0			
Net gains on stocks	(45.8)	4.0	3.0	4.0	6.0	2.0			
Credit costs, net	38.7	152.0	73.0	71.0	60.0	(92.0)			
Other gains, net	48.8	106.0	13.0	6.0	9.0	(97.0)			
Income before income taxes	302.1	273.0	257.0	284.0	338.0	65.0			
[Management Indices]									
Fee income ratio % *3	19.77	19.15	19.86	20.94	21.97	2.82			
Cost-to-income ratio %*4	51.73	53.94	54.49	52.14	49.60	(4.34)			
Actual net operating profit ROA %	0.85	0.82	0.81	0.88	0.96	0.14			
RORA (Income before income taxes) %	1.33	1.25	1.15	1.24	1.45	0.20			
Credit cost ratio % *5	0.14	0.57	0.27	0.26	0.22	(0.35)			
[Major Assumptions]									
Overnight call rate (policy rate) %	0.641	0.5	00	0.750	1.000	0.500			
TIBOR 3M %	0.839	0.848	0.850	1.100	1.350	0.502			
10 year JGB %	1.275	1.632	1.600	1.850	2.100	0.468			
FX (Yen / 1US\$)	100	109	110	115	115	6			
Nikkei 225 (yen)	12,526	11,000	11,000	13,000	15,000	4,000			

[Macro economy]

Underlying Scenario

• Stagnation continues for a while. However, from FY2009, domestic economy is expected to recover gradually as overseas economy begins to pick up.

[Interest rate]

- Both long and short-term interest rates remain at the same level for the time being, and start to rise again gradually from FY2010
- 20 bps policy rate cut by the BOJ implemented on Oct. 31 was not reflected in underlying assumptions for the new plan

(Plan for FY2008 compared with Plan for FY2011)

- Increase in gross operating profit +76.0 bn (+11%)
 - For detailed gap analysis, please refer to page 57

Operating expense +8.0 bn (+2%)

Cost-to-income ratio maintained at around 50%

Credit costs return to a normalized level again after FY2009

Group banks intend to make preemptive provisions of loan loss reserves in FY2008 with a view to eliminating downside risks that may surface during the new plan period.

Income before income taxes for FY2011: Y338.0 bn

RORA for FY2011: 1.45% (+0.20% from FY2008)

*1. Fees and commission income + Trust fees

*2. Net operating profit before transfer to general reserve and NPL charge-off in the trust account

*3. Fee income / Gross operating profit

*4. Operating expenses / Gross operating profit (before NPL charge-off in the trust account)

*5. Credit costs, net / Total credits (term-end balance)

How We Manage Loans and Deposits during the New Plan Period

Liquidity deposit

Almost flat

(Average balance)

(Total of Group Banks)

[Total Assets 39.4] [Total Assets 40.6] 40 Loans to Loans to 35 Corporation Corporation Loans to corporation 13.6 30 13.5 + 0.10 trillion Loans to individuals 25 Loans to + 0.55 trillion Loans to individuals Securities individuals 20 12.4 + 0.86 trillion 11.9 15 (Average balance) Securities Securities (Total of Group Banks) 10 8.1 7.3 5 Other Other 0 (Plan) (Plan) Ytn. FY2008 FY2011

Build-up of retail deposits [Total Liabilities 39.4] [Total Liabilities 38.1] 40 (Term-end balance) Corporate Corporate Individual deposits Deposit Deposit + 1.13 trillion 30 12.1 11.8 Corporate deposits + 0.28 trillion Individual 20 Individual Deposit Deposit Time deposits +NCD 22.4 21.2 10 + 0.92 trillion

Other

(Plan)

FY2011

Other

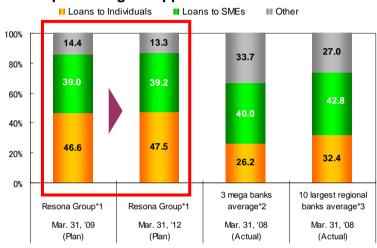
(Plan)

FY2008

0

Ytn.

Aiming at securing stable interest income from employed assets Loan portfolio management in reference to RORA Strengthen housing and SME loans to which relatively law capital charge is applicable

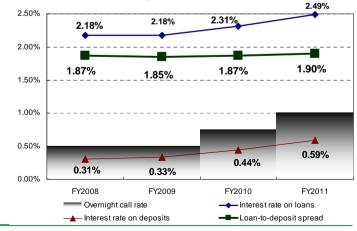


*1. Total of 4 group banks (RB, SR, KO and RT)

*2. MUFG (BTMU+MUTB), Mizuho FG (Mizuho BK+Mizuho CBK), SMFG (SMBC)

*3. 10 largest regional banks in terms of non-consolidated total assets (Yokohama, Chiba, Shizuoka, Fukuoka, Joyo, Nishinihon City, Kyoto, Hiroshima, 82nd and Gunma)

Assumptions for policy rate, loan rate and deposit rate

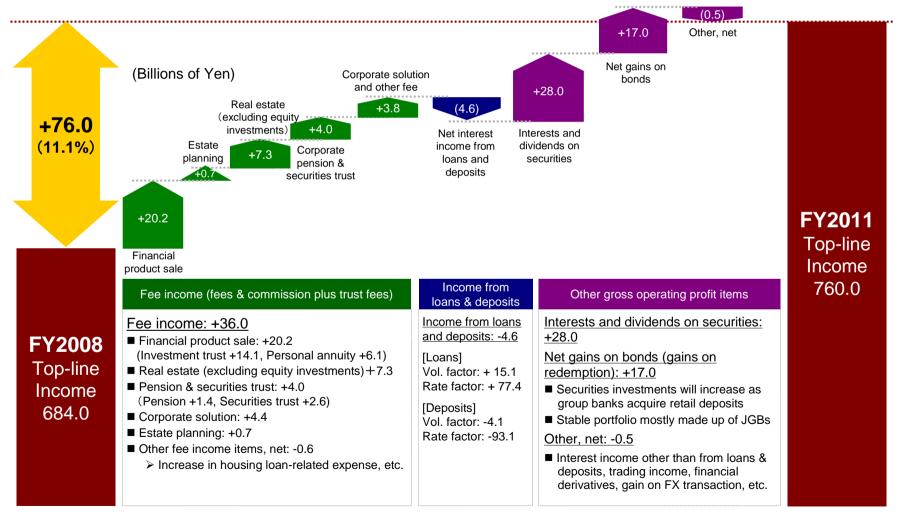


Resona Holdings, Inc.

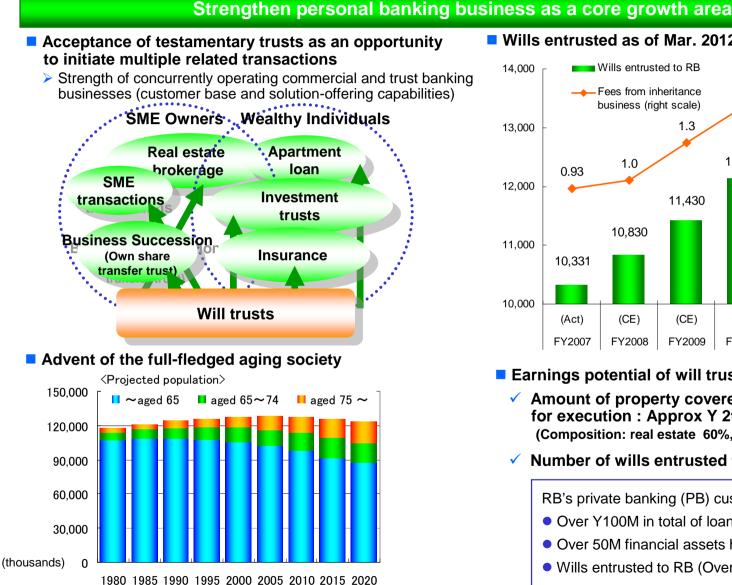
Analysis on Top-line Income Growth during the New Plan Period

Planned top-line income growth during the New Plan period: +76.0 bn.

- Driver for top-line income growth is <u>an increase in fee income of + 36.0 bn.</u>
- Fee income ratio* will rise from 19.1% (FY2008) to 22.0% (FY2011)

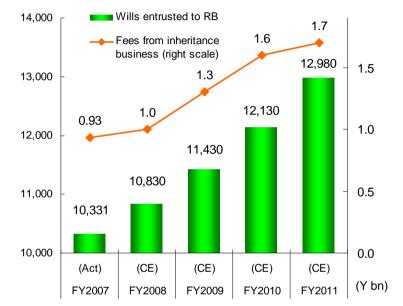


Personal Banking Business (1): Estate Planning



Source: National Institute of Population and Social Security Research

Wills entrusted as of Mar. 2012 (Plan): Approx. 14,000



Earnings potential of will trusts

- Amount of property covered by wills under custody for execution : Approx Y 2tn (Composition: real estate 60%, financial assets 40%)
- Number of wills entrusted to RB : Approx 10,000

RB's private banking (PB) customers : 25 thousands

- Over Y100M in total of loans and deposits
- Over 50M financial assets held by RB
- Wills entrusted to RB (Over Y200M)

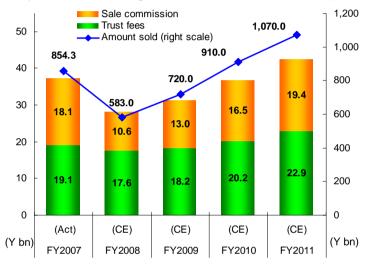
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Personal Banking Business (2): Financial Product Sale

Investment trusts

Income for FY2011: 42.0bn (+14.1bn from FY2008)

 Recover Y1 trillion yen annual sale (Expect outstanding bal. to reach Y3.69 trillion)

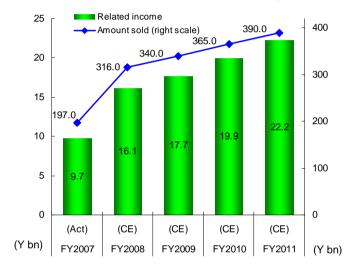


Stable income flow as a stock business

Personal annuity

Income for FY2011: 22.0bn (+6.1bn from FY2008)

> Close to Y400 billion annual sale is expected

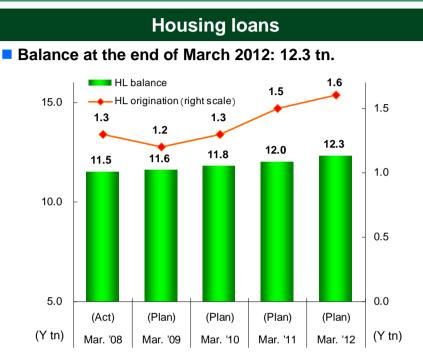


Grown to be a second pillar after investment trust

Inflow of money is expected from first baby boomers after turmoil in market subsides

- Individual deposits will likely shift to investment products 22 <Individual deposits> 21.0 21 20.8 20.5 20.3 19.9 20 19 (Y tn) Sep. '06 Mar. '07 Sep. '07 Mar. '08 Sep. '08
- Lineup of competitive products and services
 - > Strength lies in open architecture alliance
- New branch management system
 - Sales activity by Personal Banking GMs
 - Consulting-based sales activities by specialized staff
- Approx. 14% of first baby boomers in Japan are transacting with RB
 - Resona Holdings, Inc. 59

Personal Banking Business (3): Loans to Individuals



Existence of good quality potential market

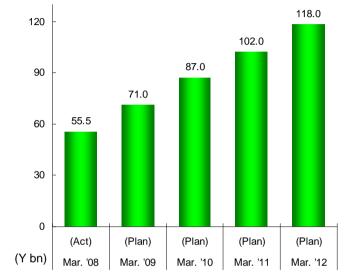
- Inflow of population to Resona's main markets
- Housing loan demand from second baby boomers

Maximize Resona's strength in housing loans

- Differentiation in response to customer needs
 - \Rightarrow Fast screening realized with new HL support system
 - ⇒ Reverse mortgage and other silver businesses
 - ⇒ Loan products that can satisfy customers' interest rate preference
- > Relationship with customers after loan origination
 - \Rightarrow Explore opportunities for cross-selling

Other consumer loans (strategic products)

Strengthen core focus products* further



* ATM card loan, tie-up products, and screening model products <Example of products>

Product name	Amount (Y Thousands)	Interest rate	Product features		
ATM card loan	100, 300 and 500	18%	Prior screening based on transaction history ATM handles every process to contract		
My Plan <i>(Jibun Keikaku)</i> (Tie-up product)	100 to 2,000 6.9 to 14.5%		Transfer credit risks to a third party "Loan for Woman" and other variety		
Quick card loan (Screening model product)	300, 500, 700, and 1,000	12.875%	Multiple channels for loan application Quick response		

(As of October 1, 2008)

- Increase good-quality consumer loans leveraging on group banks' strength (brand, customer information and infrastructure)
 - Effective database marketing
 - > Low-cost channels (Internet, cell phones, ATMs, etc.)

Corporate Banking Businesses (1): Loans to SMEs

Loans to SMEs Increase loans to SMEs by Y450 bn Mar. 31, 2008: Y10.0 tn ⇒ Mar. 31, 2012: Y10.5 tn 12 10 10.5 10.310.2 10.1 10.0 8 6 4 2 0 (CE) (CE) (CE) (Act) (CE) (Ytn) FY2008 FY2007 FY2009 FY2010 FY2011

(Definition : Loans to SMEs)

- RB: Upper-middle and mid-to-small enterprises
- SR: Mid-to-small enterprises and personal businesses
- KO: Upper-middle and mid-to-small enterprises, and personal businesses
- * Scale of an enterprise is based on definitions set by the BOJ

Transformation to business providing customers with solutions to management challenges

Fees from corporate solutions* : + 4.4bn FY 2008: 7.2bn ⇒ FY 2011: 11.6bn

* Syndicated loans, commitment line, M&A

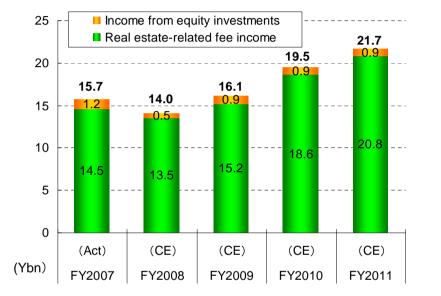
Strengthen solution coordination capabilities > Offering trust solutions in an efficient manner ranging from real estate, corporate pension, to business succession ⇒ Responding to management challenges of business owners Strengthen relationship through the new branch office management structure Provide optimal financial products and services through utilization of CRM system Area Solution Business Division co-ordinates wide range of solution items > Corporate Retail Office responds to small lot loan needs ╉ Strengthen employee training programs Training programs for corporate liaison staffs > Training programs developed for raising credit screening skills

By amassing knowledge and skills at both the salesforce and corporate levels, Resona Group banks propose optimal solutions to customers' complicated and diversified management challenges

Corporate Banking Business (2) : Real Estate, Pension and Securities Trust

Real estate business (RB)

Income from real estate business to exceed Y20.0 bn



RB is the only commercial bank that can engage in real estate business

Advantage vis-à-vis designated trust banks in having well-established branch network covering entire nation

Group synergies

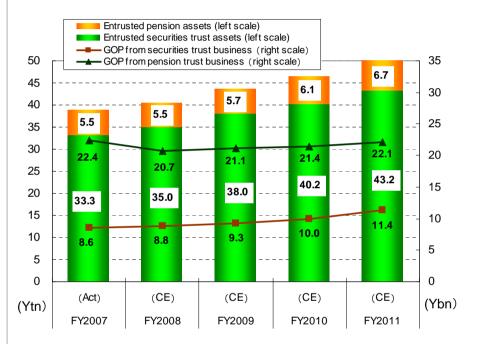
Making the best use of the group banks' network and existing customer base to capture real estate transaction needs among individual customers

Reinforcement of specialized personnel

Number of staffs engaging in real estate business Mar. 2008: 203 → Mar. 2012: 260

Pension and Securities trust business (RT)

- Entrusted pension assets to increase by Y1 tn
- Securities trusts to exceed Y40 tn



Cultivate RB's 12,000 core corporate customers to start offering corporate pension services

- > 600 DB and 1,500 DC-type funds to be newly added
- Provide Resona groups' investment products to DC funds
- Support conversion of tax-qualified pension plan
- High quality fund management products
- Capitalize on group synergies

Business Revitalization Plan: Earnings Plan

(Total of Four Banks)

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011		FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
(Billions of Yen)	(Actual)	(Plan)	(Plan)	(Plan)	(Plan)	(Billions of Yen)	(Actual)	(Plan)	(Plan)	(Plan)	(Plan)
Gross operating profit	700.0	684.0	690.0	721.0	760.0	Total assets (Note.2)	40,476.0	39,380.0	39,640.0	39,880.0	40,630.0
Trust fees	41.3	38.0	37.0	37.0	40.0	Loans and bills discounted	25,787.7	25,500.0	25,480.0	25,730.0	26,150.0
Jointly Operated Designated Money Trust	6.9	5.0	5.0	5.0	5.0	Securities	6,846.0	7,260.0	7,770.0	7,940.0	8,120.0
NPL disposal in the trust account	(0.1)	-	-	-	-	Trading assets	494.4	620.0	700.0	700.0	700.0
Interest income	701.3	678.0	677.0	733.0	807.0	DTA (term-end bal.)	286.3	226.8	197.7	128.8	48.4
Interest expense	164.1	161.0	173.0	220.0	282.0	Total liabilities (Note.2)	39,135.7	38,080.0	38,430.0	38,700.0	39,430.0
Net fees & commissions	97.0	93.0	100.0	114.0	127.0	Deposits and NCDs	33,302.6	32,810.0	32,610.0	33,120.0	33,710.0
Net trading income	69.7	13.0	12.0	13.0	14.0	Trading liabilities	68.8	5.0	-	-	-
Other operating income	(45.3)	23.0	37.0	44.0	54.0	DTL (term-end bal.)	-	-	-	-	-
Gains/(losses) on bonds	7.2	1.0	9.0	13.0	18.0	DTL for land revaluation (term-end bal.)	43.1	31.7	31.7	31.7	31.7
Net operating profit	337.8	315.0	314.0	345.0 383.0 Net assets (Note.2) Capital stock		Net assets (Note.2)	1,471.5	1,448.3	1,367.8	1,409.8	1,450.8
(Before provision to general reserve and NPL disposal in the trust account)	337.0	315.0	314.0			Capital stock	398.8	398.8	398.8	398.8	398.8
Net operating profit	337.9	315.0	314.0	345.0	383.0	Capital reserve	433.8	433.8	433.8	433.8	433.8
Provision to general reserve	(0.0)	-	-	-	-	Other capital surplus	88.7	88.7	88.7	88.7	88.7
Expenses	362.1	369.0	376.0	376.0	377.0	Earned surplus reserve	20.0	20.0	20.0	20.0	20.0
Personnel expense	123.8	127.0	127.0	129.0	131.0	Retained earnings (Note.3)	328.2	326.3	245.8	287.8	328.8
Non-personnel expenses	217.1	220.0	227.0	225.0	224.0	Land revaluation excess	59.8	43.1	43.1	43.1	43.1
Disposal of NPL	80.3	152.0	73.0	71.0	60.0	Net unrealized gains/(losses) on other securities	123.4	118.8	118.8	118.8	118.8
Net gain/(loss) on stocks	(45.8)	4.0	3.0	4.0	6.0	(Management Indicators)*3					
Loss on devaluation	26.7	-	-	-	-	Yield on interest earning assets (A)	1.91	1.90	1.89	2.03	2.19
Ordinary profit *4	212.5	173.0	249.0	286.0	340.0	Interest earned on loans and bills discounted	2.18	2.18	2.17	2.31	2.48
Extraordinary gains	94.6	104.0	10.0	-	-	Interest on securities	0.89	0.89	0.93	1.04	1.14
Extraordinary losses	5.0	4.0	2.0	2.0	2.0	Total cost of funding (B)	1.39	1.43	1.46	1.58	1.72
Income taxes - current	9.6	47.0	67.0	12.0	13.0	Interest paid on deposits and NCDs (D)	0.30	0.31	0.32	0.44	0.59
Income taxes - deferred	32.3	67.0	29.0	69.0	81.0	Overall interest spread (A) - (B)	0.52	0.47	0.42	0.45	0.47
Net income/(loss)	260.1	159.0	161.0	203.0	244.0	Cost-to-income ratio (OHR)	51.73	53.94	54.49	52.14	49.60

*1. Assets and liabilities are stated in average balance. Net assets are reported in term-end balance.

*2. Earned surplus excluding earned surplus reserve

*3. Management indicators other than OHR are based on the total figures of three subsidiary banks excluding Resona Trust & Banking.

*4. include gains from recoveries of written-off claims and other reversals which are accounted for as extraordinary gains

Japanese Macro Economy

Reference Materials

Policy Measures by Japanese Government and Financial Regulators

Measures to stabilize financial markets and support SMEs (2nd supplementary budget for FY2008)

- 1. Measures to support financing of SMEs (Implemented from October 2008)
 - Emergency guarantee frame by the Credit Guarantee Corporations To expand from Y6 trillion to Y20 trillion
- 2. Measures to facilitate smooth financing for upper-middle and large corporations
 - BOJ: Purchase of corporate CPs (Y3 trillion), Expanded the scope of eligible collateral for BOJ's market operations
 - DBJ: Purchase of corporate CPs (Y2 trillion), Loans for upper-middle companies (Y1 trillion)
- 3. The Law on Special Measures for Strengthening Financial Functions
 - Increase in the government's capital participation Y2 trillion \rightarrow Y12 trillion
- 4. Utilization of Banks' Shareholdings Purchase Corporation
 - Budget: Y20 trillion, Purchase period: Till the end of March 2012 Resale period: Till March 2022

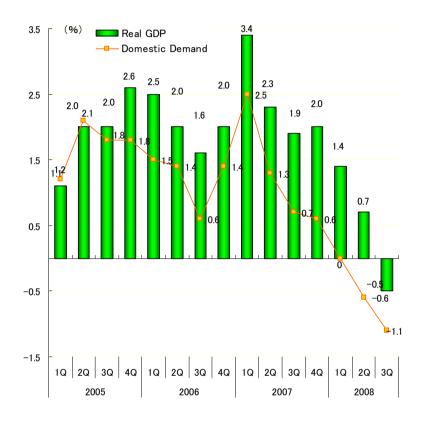
Deregulation on accounting standards and others (already implemented)

- **1.** More appropriate accounting for financial instruments
 - Theoretical values could be treated as fair values
- 2. More flexibility in banks' capital adequacy requirements
 - Treatment of latent loss on securities: Abt 60% of such a loss deducted from Tier I \rightarrow No deduction (Domestic std. banks)
- 3. More flexibility in NPL classification criteria (restructured loans)

Overall Economy in Japan (1)

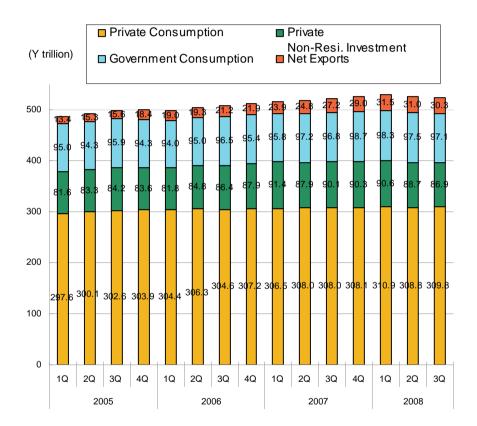
GDP growth*1

GDP Components



Source: Cabinet office

*1. Real basis

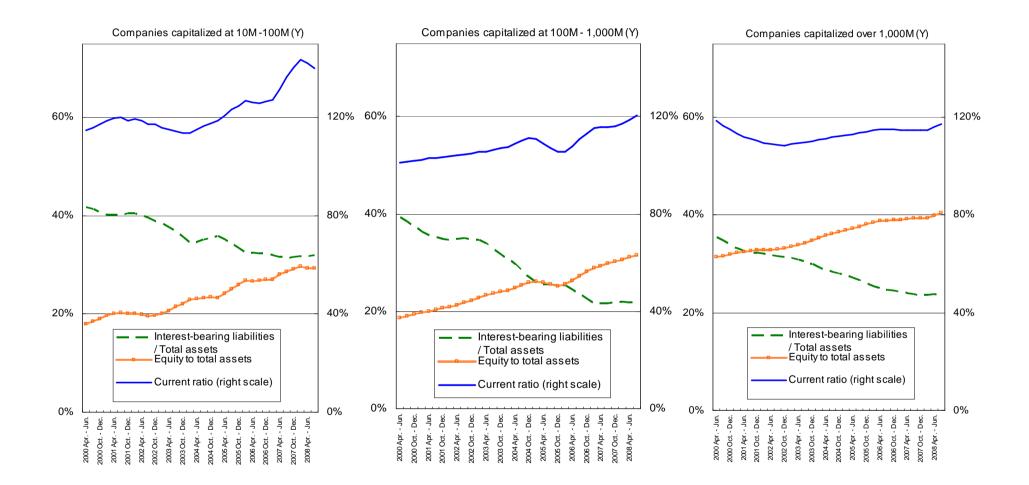


Source : Cabinet Office

1. In real term : seasonally adjusted series

Overall Economy in Japan (2)

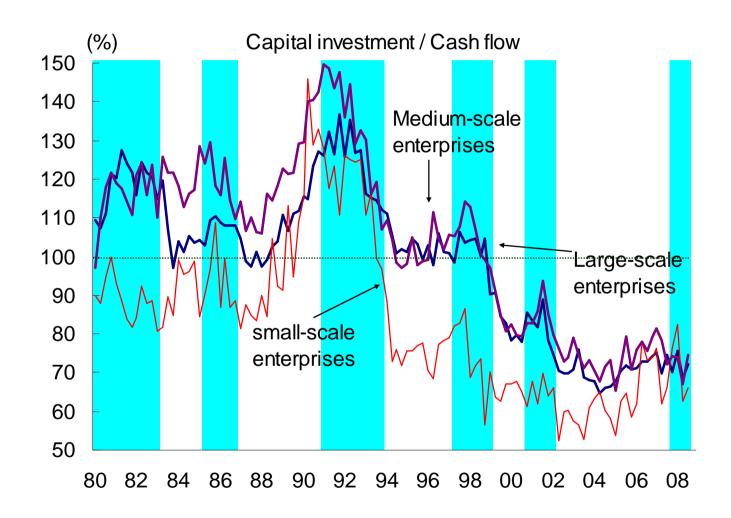
Trends in Stability Ratios of Japanese Companies



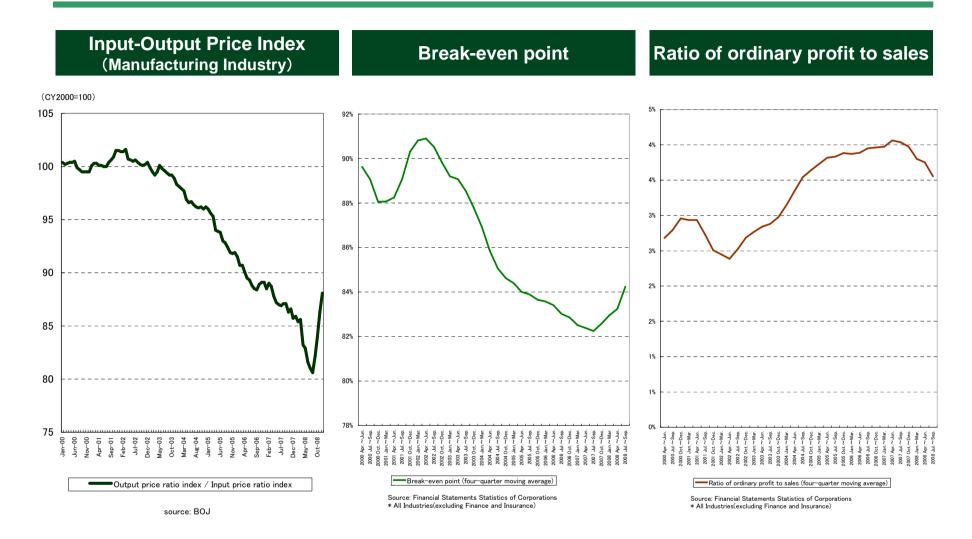
Source: Financial statements Statistics of Corporation (4 quarter moving average)

Overall Economy in Japan (3)

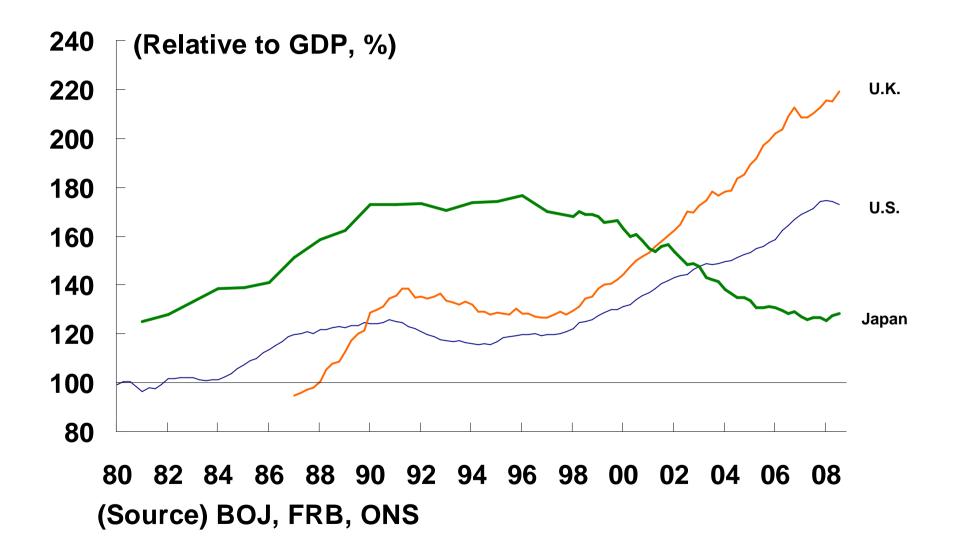
Capital investment / Cash flow



Overall Economy in Japan (4)

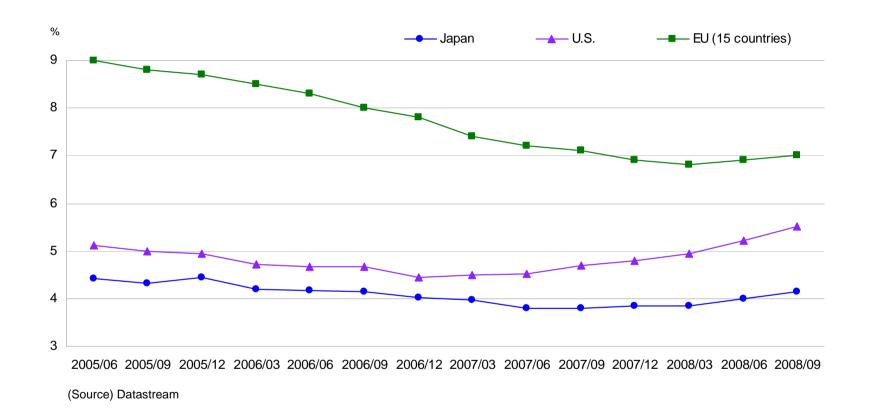


Comparison of Debts Held by Private Non-financial Sectors

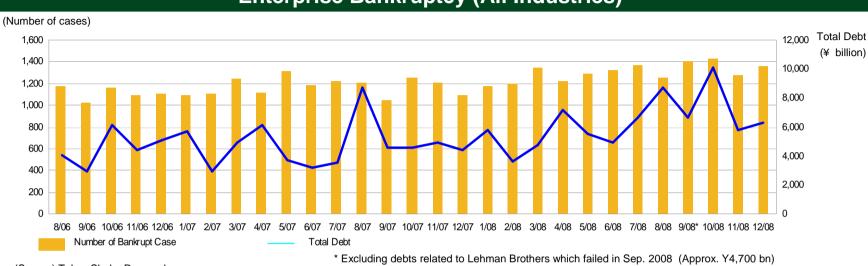


Overall Economy in Japan (5)

Trend of Unemployment Rate



Overall Economy in Japan (6)

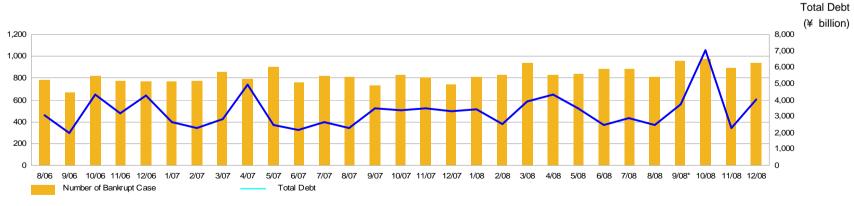


Enterprise Bankruptcy (All Industries)

(Source) Tokyo Shoko Research

Enterprise Bankruptcy (excluding Construction/Real Estate Industries)

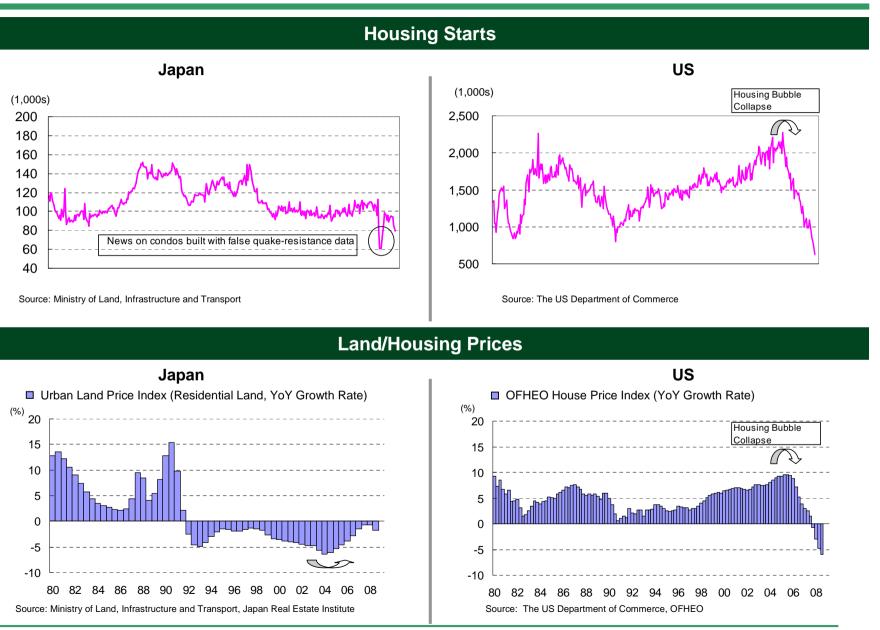
(Number of cases)



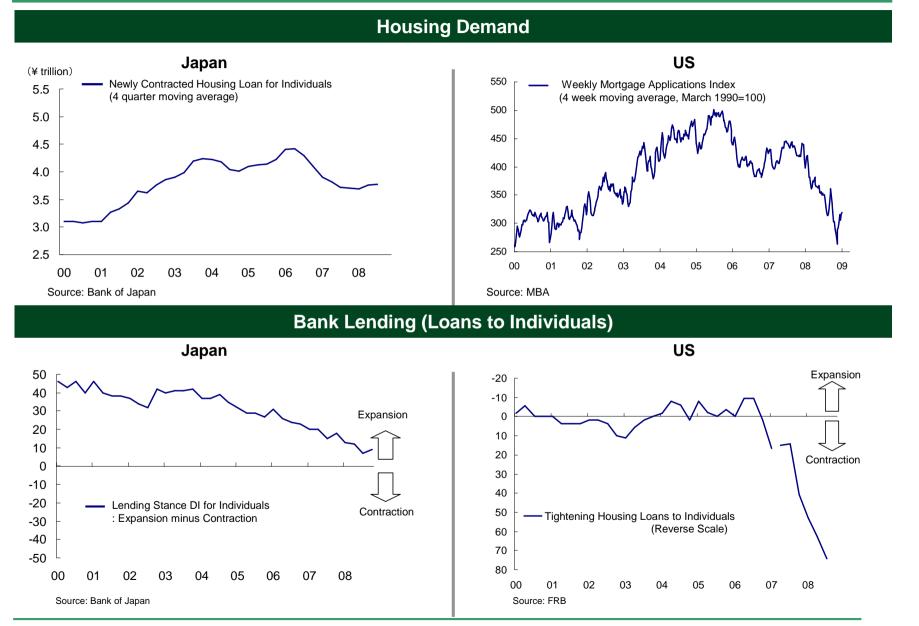
* Excluding debts related to Lehman Brothers which failed in Sep. 2008 (Approx. Y4,700 bn)

(Source) Tokyo Shoko Research

Japan-US Comparison of Housing Trends (1)



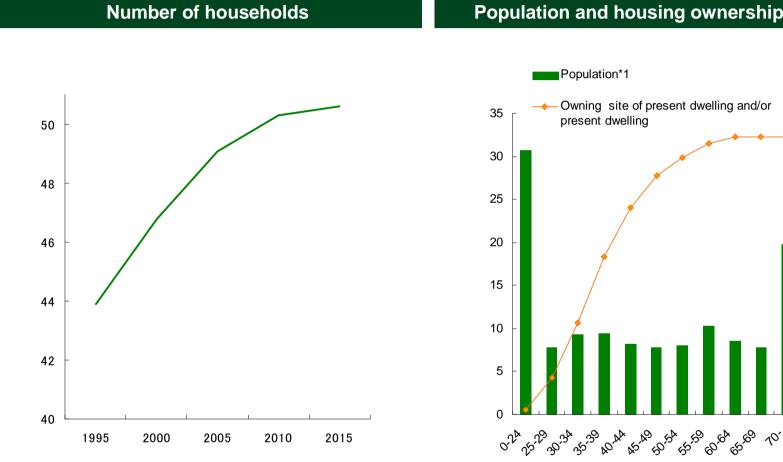
Japan-US Comparison of Housing Trend (2)



Japan-US Comparison of Housing Trend (3)

Major Difference in Housing Loan Features (Japan and the U.S.)						
	Japan	U.S.				
Primary objective of purchasing home	Primarily for permanent dwelling	In many cases, for replacements				
Most important criteria for loan application screening	DTI (Debt-to-Income Ratio)	LTV (Loan-to-Value Ratio)				
Main Product Type	Recourse	Non-Recourse				
Pledged Collateral	Collateral value is mostly from land	Collateral value is mostly from building				
Sub-prime loan market	Non-existent	Expanded rapidly with rising real estate prices				

Macro trends for Real Estate Business



Population and housing ownership rate



80%

60%

40%

20%

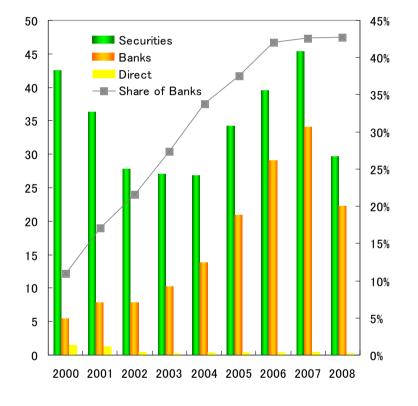
0%

(age)

Potential for Sales of Financial Products

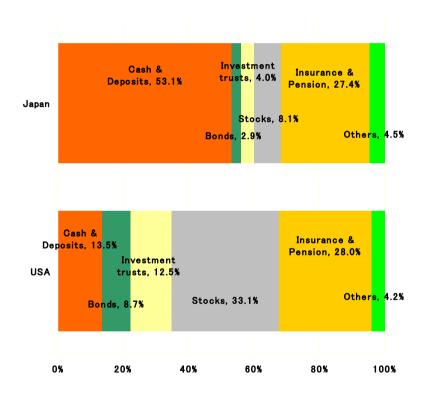
Total net assets of investment trusts*1

Individual's financial assets (Sep. 2008)



Source: The Investment Trusts Associate, Japan

*1. Contractual type by distribution channel 2000-2008:End of Dec.



Source: Bank of Japan

The forward-looking statements contained in this presentation may be subject to material change due to the following factors.

These factors may include changes in the level of stock price in Japan, any development and change related to the government's policies, laws, business practices and their interpretation, emergence of new corporate bankruptcies, changes in the economic environment in Japan and abroad and any other factors which are beyond control of the Resona Group.

These forward-looking statements are not intended to provide any guarantees of the Group's future performance. Please also note that the actual performance may differ from these statements.