## First Half of FY2009 Business Results and Future Management Direction

Aiming at Establishing True Retail Bank


RESONA
December 2009
Resona Holdings, Inc.

## Resona Group at a Glance



## Franchise value

- Solid presence in the Tokyo metropolitan area and the Kansai region where economic activities, industries, and population are highly concentrated

Total: 583 (End of September 2009)


- Branch network comparable in size to megabanks


1. Total of group banks (RB, SR, KO) <Sep. '09>
2. BTMU+ MUTB, Mizuho BK+ Mizuho CBK, SMBC <Surveyed in Nov, '09>
*3. 10 largest regional banks in terms of non-consolidated total assets (Yokohama, Chiba, Shizuoka, Fukuoka, Joyo, Nishinihon City, Kyoto, Hiroshima, 82th, and Gunma) <Surveyed in Nov. '09>

Resona Group's Strengths

*1. Total of group banks (RB, SR, and KO)
*2 BTMU+ MUTB, Mizuho BK+ Mizuho CBK +Mizuho Trust, SMBC
*3. 10 largest regional banks in terms of non-consolidated total assets (Yokohama, Chiba, Shizuoka, Fukuoka, Joyo, Nishinihon City, Kyoto, Hiroshima, 82th, and Gunma)

## High Quality of Balance Sheet

## Sound assets backed by very stable deposit funding

[Sound loan portfolio]

- Well-diversified loan portfolio
$>$ Housing loan ratio at $45.1 \%$
> SME portfolio well-diversified into over 90 thousands clients
- Net NPL ratio standing at $0.47 \%$
[Conservative securities portfolio]
- Mostly comprised of JGBs
- Limited downside risk relating to equity exposure
>Stockholdings to Tier 1 : apx. 18\%
>Breakeven Nikkei Avg:Y7,000 level
- No exposure to the U.S. sub-primerelated assets


## Total Accounting Assets: <br> (TAA)

## Y39.8 trillion

(100\%)
Y20.4 trillion (F-IRB under Basel II)

Deposits Y31.6 trillion (80\%)
(Group banks total)

Securities Y8. 4 trillion
(21\%)
Other assets
Y5.1 trillion (13\%)
[Stable funding structure]

- Strong retail deposit base
$>13$ million retail deposit accounts
$>$ Accounts for approx. 67\% of total deposit funding
- Funding cost kept at a low level
$>$ Avg. cost of deposits: 0.17\% (1H FY2009)
>Low-cost liquidity deposits account for approx. $56 \%$ of total deposit funding
- Very limited dependence on inter-bank funding or securitization
- Ratio of loans and bills discounted to total deposits: 83\%
[Well capitalized on a regulatory basis]
- Capital adequacy ratio: 13.10\%
- Tier I ratio: 9.73\%
- Ratio of Net DTA to Tier 1: 14.19\% $\square$ Tier1 $\rightarrow$ DTA / Tire1 (right scale)



## Outline of 1H FY2009 Business Results

## Updates on Major Businesses: <br> Results of 1H FY2009 and Outlook for the Full Year

## Efforts to Build Solid Foundation for Sustainable Growth

Pathway to Early Repayment of Public Funds
<Reference Material> Business Trend
<Reference Material> Macro Economic Trend

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## Financial Results for 1H of FY2009: General Overview

## Posted consolidated net interim income of Y85.5bn , almost the same level as 1H FY2008

$>$ Net interim income decreased by Y0.7bn. (-0.9\%) YoY, topping the May '09 forecast by Y55.5bn (+185\%).

- Y61.2bn YoY increase in net interim income, excluding a gain from the sale of Tokyo Head Office building => Net credit cost decreased Y64.6 bn, or $48.4 \%$, YoY
- Top-line income was steady while net credit cost decreased Y13.7bn compared with May '09 forecast for 3 Group banks combined and income taxes decreased


## Top-line income stronger than forecasted primarily driven by favourable treasury income

> Consolidated gross operating profit: Y346.9bn., a decline of Y27.9bn. (-7.4\%) YoY
=> Mostly attributable to a decline in net interest income (Y19.7 bn or 7.2\%) driven by preceding policy rate cuts

- Income from loans and deposits decreased, but maintained loan-to-deposit spread of $1.81 \%$ (2bps higher than originally planned)
- Fees and commission income and trust fees decreased, but investment trust sales recovered to a $80 \%$ of the same period of previous fiscal year level.
- Net gains on bonds increased Y13.5bn YoY
$>$ Actual net operating profit (3 banks) was Y139.3bn, Y13.3bn ( $+10.5 \%$ ) increase compared with the May ' 09 forecast => Stronger than expected net gain on bonds and strict management of operating expenses (Y5.8bn decrease from May '09 forecast)


## Bottom line: Downside risk receded

- Credit-related expenses newly incurred declined approx. 70\% YoY (Resona Bank)
- Net unrealized gain on available-for-sale securities as of Sep. 30, 2009 (consolidated): Y119.4bn
- Capital adequacy ratio as of Sep. 30, 2009: 13.10\%, Tier 1 ratio: 9.73\% (preliminary ratios)


## Continued capital policies for repayments of outstanding public funds

- Repurchased and cancelled Class 9 Preferred Shares (repurchase price: Y271.2bn)
- Issued new common shares by allocation to third party (total issue amount: Y103.6bn) => Improved "quality" of capital and reduced dilution risk, simultaneously

Factors Accounting for the Change in Consolidated Net Interim Income



Measures to Enhance Financial Soundness: Loan Asset (Total of Group Banks)


Measures to Enhance Financial Soundness: Credit Cost (Total of Group Banks)

| Trend of credit cost |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (Billions of Yen) |  |  |  |  |
|  | 1H FY'07 | $\begin{gathered} \text { 2H } \\ \text { FY'07 } \end{gathered}$ | $\begin{gathered} \text { 1H } \\ \text { FY'08 } \end{gathered}$ | $\begin{gathered} \text { 2H } \\ \text { FY'08 } \end{gathered}$ | $\begin{gathered} \text { 1H } \\ \text { FY'09 } \end{gathered}$ |
| General reserve | (20.5) | 4.6 | 6.4 | (28.5) | 9.5 |
| Specific reserve and other items | 34.3 | 20.2 | 120.1 | 66.0 | 41.7 |
| New bunkruptcy, downward migration | 85.3 | 81.3 | 157.3 | 139.0 | 56.3 |
| Reversal and other gains (upward migration, off-balancing and other) | (51.0) | (61.1) | (37.2) | (72.9) | (14.6) |
| Total credit-related expenses (net) | 13.8 | 24.8 | 126.5 | 37.4 | 51.3 |

Consolidated credit cost ratio*


[^0]

- New addition to specific reserve by credit amounts at the beginning of the fiscal year (Total of group banks)

- New addition to specitic reserve by industries (Total of group banks)



## Measures to Enhance Financial Soundness: Securities Portfolio (1) (RHD Consolidated)

## Securities portfolio with minimized downside risks

- Non-trading marketable securities available for sale

Relationship-purpose equity holdings
(at cost)
■ Stocks

- Reduced relationship-purpose stock holdings by approx. Y1tn from the level in March 2003.
- Impairment loss on stocks for 1H FY'09: Y0.7 bn



## Net investment portfolio

- JGB
- Average duration : 2.3 years, BPV : Y1. 48 bn
- Balance of floating-rate JGB : Y659.3 bn
- Other
- No investments in assets linked to the U.S. subprime housing loans
- All securitized products held were organized in Japan and $87 \%$ of them are backed by housing loans originated in Japan
[Securitized products held by underlying assets]

|  | (Ybn) |
| :---: | :---: |
| Securitized Products | 233.5 |
| RMBS | 203.6 |
| CMBS | 16.7 |
| Other | 13.0 |

## Measures to Enhance Financial Soundness: Securities Portfolio (2) (RHD Consolidated)



## Capital Adequacy Ratio (RHD Consolidated)

■ RHD's consolidated CAR [Mar. 31, 2009] 13.45\% $\Rightarrow$ [Sep. 30, 2009] 13.10\% (- 0.35\%)


| (Billions of Yen) | Resona Holdings (Consolidated) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1H FY'09 (Actual) | Full year forecast | $\begin{array}{\|c} \left\lvert\, \begin{array}{c} \text { Change from } \\ \text { original } \\ \text { forecast } \end{array}\right. \end{array}$ | Change from previous year |
| Consolidated ordinary income | 461.3 | 860.0 | 10.0 | (119.2) |
| Consolidated ordinary profit | 75.7 | 130.0 |  | 15.6 |
| Net (interim) income | 85.5 | 120.0 | 20.0 | (3.9) |

Forecast of capital adequacy ratios
Latter half of $12 \%$ range

| (Billions of Yen) | Resona Holdings (Non-consolidated) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1H FY'09 (Actual) | Full year forecasts | $\begin{gathered} c \\ \begin{array}{c} \text { origine from } \\ \text { forecast } \end{array} \\ \hline \end{gathered}$ | Change from previous year |
| Operating income | 21.9 | 39.0 | 1.0 | (146.5) |
| Operating profit | 18.4 | 31.0 | 1.0 | (146.1) |
| Ordinary profit | 18.4 | 31.0 | 1.0 | (148.3) |
| Net (interim) income | 25.9 | 42.0 | 2.0 | (132.1) |


| Forecast for term-end per share <br> dividend on common stock*1 | 10 yen |
| :---: | :---: |
| Forecast for term-end per share <br> dividend on preferred stock *1 | As pre-determined |

${ }^{*}$. For details of the status of dividend distribution, please refer to the Tanshin report.

|  | Total of three banks (approx. figure) |  |  |  | Resona Bank |  |  | Saitama Resona Bank |  |  | Kinki Osaka Bank |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Billions of Yen) | 1H FY'09 (Actual) | Full year forecast | Change from <br> original <br> forecast | Change from previous year | Full year forecast | Change from original forecast | Change from previous year *2 | Full year forecast | Change from <br> original <br> forecast | Change from previous year | Full year forecast | Change from original forecast | Change from previous year |
| Gross operating profit | 315.1 | 614.0 | (3.0) | (61.3) | 407.0 | (3.0) | (55.0) | 147.5 | 2.5 | (5.5) | 60.0 | (2.0) | (0.2) |
| Operating expenses | 175.7 | 356.0 | (6.0) | (6.2) | 237.0 | (4.0) | (5.3) | 76.5 | (0.5) | 1.7 | 42.5 | (1.5) | (2.5) |
| Actual net operating profit | 139.3 | 258.0 | 3.0 | (54.7) | 170.0 | 1.0 | (49.3) | 71.0 | 3.0 | (7.2) | 17.5 | (0.5) | 2.3 |
| Ordinary profit | 76.8 | 132.0 | 6.0 | 47.1 | 78.5 | 2.5 | 39.9 | 48.5 | 2.5 | 3.0 | 5.0 | 1.0 | 4.2 |
| Income before income taxes | 90.1 | 166.0 | 5.0 | (53.3) | 110.0 | 1.0 | (61.2) | 50.0 | 4.5 | 3.9 | 6.5 | (0.5) | 4.6 |
| Net (interim) income | 81.3 | 115.0 | 15.0 | (5.7) |  |  |  | Resona | Group sta | d applyi | conso | ted taxa | system. |


| Gain/(loss) on stocks | 2.1 | 3.0 | 3.0 | 40.6 | 1.0 | 1.0 | 34.9 | 0.5 | 0.5 | 5.1 | 2.0 | 2.0 | 1.1 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Credit related expenses | 51.3 | 100.0 | $-\ldots$ | $(63.9)$ | 72.0 | $(1.0)$ | $(58.7)$ | 18.0 | $(0.5)$ | $(6.4)$ | 10.0 | 1.5 | 1.3 |

[^1]

| <Non-consolidated> |
| :--- |
| Latter half of $9 \%$ range |

<Consolidated>
*2. Actual result of the previous fiscal year include Resona Trust \& Banking

Resona Holdings, Inc.

## Outline of 1H FY2009 Business Results

# Updates on Major Businesses: Results of 1H FY2009 and Outlook for the Full Year 

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## Trend of Loan Business (Total of Group Banks)



## Loans and Bills Discounted : Plan for FY2009 (Total of Group Banks)



* Loans in the domestic banking account, administrative accounting basis
- Loans backed by credit guarantee associations



## Housing Loan

Balance as of Sep. 30, '09: Y11.86tn. (HL ratio: 45.1\%)

- Origination including Flat 35 in 1H FY'09: Y0.69tn (+Y0.13tn YoY)
- Origination planned in 2H FY'09: Y0.76tn (+Y0.10tn YoY)
—Proper housing loans Flat35 - Housing loan ratio


Sign of recovery

- Policy stimulus such as expanded mortgage tax break
- Refinancing loan / loans for used residential house
- Measures to prevent refinancing by other banks
- Improvements in consulting capability
- Introduction of loan concierge
- PCTV and telephone installed at storefront for consultation
- Subrogation payment and net loss ratios remain at a low level
- Ratio of subrogation payment ${ }^{* 1}$ approx 0.4-0.5\%
- Net loss ratio* ${ }^{2}$ approx $0.20 \%$

[^2]
## Trend of Major Fee Businesses



## Outline of 1H FY2009 Business Results

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Updates on Major Businesses: Results of 1H FY2009 and Outlook for the Full Year
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## Operational Reform: Achievements and Outlook for the Future(RB)

## Trend of clerical work volume by channels

■ Remove clerical work burden from branches and redefine them as a place for sales activities

- Halve the clerical work handled by branches by the end of March 2012 (compared with Oct. 2005 level)

|  | Branch Office | Support Office (SO) and Center |
| :---: | :---: | :---: |
| $\begin{gathered} \text { Oct. ‘05 } \\ 1,729 \end{gathered}$ | $\begin{aligned} & 1,153 \\ & (67 \%) \end{aligned}$ | $\begin{gathered} 576 \\ (33 \%) \\ \hline \end{gathered}$ |
| - |  |  |
| $\begin{gathered} \text { Sep. ‘09 } \\ 1,356 \end{gathered}$ | -468 685 <br> $(-41 \%)$ $(51 \%)$ | $\begin{gathered} 670 \\ (49 \%) \\ \hline \end{gathered}$ |
| . |  |  |
| Mar. '12 $1,000$ | Final Goal 600 <br> Reduce 50\% $(60 \%)$ | $\begin{gathered} 400 \\ (40 \%) \end{gathered}$ |

- Trend of clerical work personnel
(Branch offices, support offices and centers)


Operational reform initiatives (FY2009)
■ "6 Smart Initiatives" = Establishing Resona Style

## [1] Transaction Style

- Individual $\Rightarrow \mathbf{1 0 0} \%$ with bank cards
- Corporate $\Rightarrow 100 \%$ through EB and IB


## [II] Middle and Back Office

- Reduce clerical work entrusted to SOs and centers > Shift more transactions to EB/ATM


## [III] Operation Style

- Formation reform in branch office
> Minimize inefficient clerical work


## [IV] Channel

- Introduce "Smart Branch Office"
> Ultimate card-only branch office
Back office organization by business processes rather than by types of business


## [V] Infrastructure

- Next generation branch office system
$>$ Introduce paperless processing system
- Centralized processing/storage of documents
[VI] Head Office
- Transformation of work style
$>$ Paperless
$>$ Streamlining of administrative divisions


## Introduction of Smart Branch Office for Individual Customers

## Overview of Smart Branch Office for Individual Customers

| Basic Concept | As a full-banking branch office developed for individual customers, <br> > Realize processing style based on Resona's "3 NOs \& 3 LESSes" concept, <br> $>$ Clearly redefine branch office as a place for sales activities <br> $\square$ To individual customers, <br> $>$ Declare that $100 \%$ transactions will be done with bank cards and ATMs <br> $>$ Actively promote a shift to IT-based transaction style |  | "3 NOs \& 3 LESSes" |
| :---: | :---: | :---: | :---: |
|  |  |  | - No Waiting Time <br> - No Transaction Slips <br> - No Seal Impression <br> - Paperless <br> - Cashless <br> - Backless |
| Objectives | Reduce clerical work personnel <br> $>$ Abolish a rule of at least 3 regular employees to each branch office <br> - Simpler branch office infrastructure <br> > Reduce transaction and cash handling terminals <br> - Strengthen income from retail banking business <br> $>$ Freed-up personnel and floor space to expand transactions with individuals |  | ablish competitive advantage in tail banking field |
| Clerical work processing | Processing style up to present | New processing style |  |
|  | Based on passbook, slips and cash <br> $>$ Quick-navi terminal requiring human hand <br> $>$ Large-lot money changer and auto teller <br> > Paper-based processing | Minimize handling of cash <br> >ID verification by bank card and biometrics <br> $>$ All cash transactions handled by ATMs <br> > "Paperless" "Cashless" |  |
| Renovation plan | Pilot testing (Jul. 2009 to Mar. 2010) | Model branch office in each area |  |
|  | ■ Resona Bank's Tama Plaza Br. (Sep. 7, 2009) <br> ■ Establish operation style as "smart office" <br> $>$ Transaction methods utilizing bank card <br> $>$ BPRs for corporate banking administration | After scrutiny of pilot testing, one office per each area will be renovated into a smart office $\Rightarrow$ As an area core office for further expansion <br> - Approx. 50 branches to be renovated into smart office till the end of March 2011 |  |

Smart Branch Office: Full-view Layout Image


## Smart Branch Office: View from the Entrance



## Smart Branch Office: Image of Consulting Corner

[Image of consulting corner seen from a customer]
Creating friendly atmosphere by removing obstacles between
customer and sales staff


## Establishing a firm brand of "Retail x Trust" (1)

Fusion of "client base" and "trust function" through the merger between RB and RT

## ■ Concentrated full-line trust functions from retail to wholesale into Resona Bank



## Key factors for differentiation

■ Vis-à-vis mega banks

- Commercial bank with trust capabilities
- Community-based operations
- Efforts to become a financial services company
$■$ Vis-à-vis designated trust banks
- Client base, branch network and sales force



## Establishing a firm brand of "Retail x Trust"



[^3]
## Relocation of Tokyo Head Office

Assignment of Tokyo HO bldg. and Relocation
■ Sold a current HQ building at Y162.6bn in April 2008

- Secured approx. Y130 bn of retained earnings
- Tokyo Head Office will be relocated to Fukagawa area in May 2010
- Fukagawa Gatharia W2 Building
- Outline of the property



## Outline of Head Office Business Reform

- Pursue further low-cost operation
- Higher business quality and swift decision making realized through improved intellectual productivity

|  | Promote paperless work style |
| :---: | :---: |
| Work Style Reform | - File/record management |
|  |  |
|  | Standardization of business process |
|  | - Standardization and concentration of non-core businesses |
| ITInfrastructure | Strengthening of groupware |
|  | - Upgrading groupware <br> - Multi-function IP phone system |
| Office Style Reform | Open and flexible office |
|  | - Universal layout <br> - Modularization / enhanced functions |
| Cost | enefit performance |

$\square$ Investment and one-time expense: approx. Y6.0 bn
■ Reduction in rent: approx. Y0.6 bn/ year
$\square$ Cost reduction by streamlining: approx. Y0.8bn/ year

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# Pathway to Early Repayment of Public Funds 

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## Approach towards Repayment of Public Funds

## Aims at early repayments of public funds through the following approaches

■ "Basic Policy toward Repayment of Public Funds" (Announced in May 2006)
$>$ Secure a source of funds for repayment as soon as possible
$>$ Maintain an appropriate capital adequacy ratio, and
$>$ Avoid dilution of common shares as much as possible

■ List of public funds still outstanding


## Preferred Shares

- Repurchase and cancellation utilizing retained earnings and proceeds of newly issued preferred shares
- Of the ESL Preferred Shares with a mandatory conversion feature, RHD completed repayments of Class B and E shares. For potential shares arising from Class C and F shares, RHD repurchased equivalent number of its common shares from the market and virtually eliminated dilution risk
- For the DIL Preferred Shares, RHD will make efforts for early repayments, on the premise that such repayments would not result in significant deterioration in its financial soundness

Subordinated Loans

- Entire amount was repaid on the call date as originally scheduled

| Common Shares |
| :--- |
| - Intend to proceed with discussions with |
| relevant authorities for a repayment |
| through sale in the market or through |
| transfer to a third party, closely |
| monitoring market and other conditions |

## Progress in Repayment and Accumulation of Funds for Repayments



## Outline of Capital Management (FY2009)

| Capital management to secure funds for repaying public funds, raise quality of capital and enhance regulatory capital refinancing capability |  |  |
| :---: | :---: | :---: |
| T1 | Exchange offer and financing with nonconvertible preferred shares <br> Exchange Offer <br> - Repurchase and cancellation of Class 9 PS and financing with common shares <br> Determined issuance of Class 6 PS (Y75.0 bn) <br> - Scheduled issue date: Dec 8, 2009 | Exchange Offer (Details on page 32) Increased core Tier 1 and reduced potential shares, simultaneously <br> ■ Non-dilutive financing with Class 6 PS <br> - Increase in non-core Tier 1 capital <br> - Additional funds for repayments |
| UT2 | Buyback (RB/UT2 bonds) <br> Tender offer for foreign currency denominated UT2 bonds <br> - £denominated UT2 bonds ( $5.986 \%$, Callable after Aug. 2011) <br> $>$ Total amount repurchased: £65M* ${ }^{*}$ <br> >Repurchase price: $92 \%{ }^{*}{ }^{2}$ <br> - € denominated UT2 bonds ( $4.125 \%$, Callable after Sep. 2012) <br> $>$ Total amount repurchased: $€ 300 \mathrm{M}^{* 1}$ <br> $>$ Repurchase price: 90\%*2 | Improvement in external environment for future financing through reduction in credit spread <br> Distribution of UT2 call schedule <br> - Reduced call pressure due in FY2011 and FY2012 by around Y50bn <br> Improvement in the quality of capital <br> - Registered an extraordinary profit of Y4.7bn in the 1H of FY2009 <br> - Increase in core Tier 1 and funds for repayment of public funds |
| LT2 | Refinance (RB/LT2 bonds) | Completed refinancing for the scheduled LT2 call due in FY2010 (Approx. Y140bn at RB level) <br> Diversified regulatory capital funding by issuing Y70bn of LT2 notes to retail investors |

[^4]Resona Holdings, Inc.

## Outline of Exchange Offer

## Realizing improvement in the quality of capital and significant reduction in the number of potential shares simultaneously

(1) Repurchase and cancellation of Class 9 Preferred Shares

- Repurchase all of Class 9 Preferred Shares (total original issue amount: Y350 bn) at a total repurchase price of Y271.2 bn (77.5\%)
- Repurchased shares were cancelled

■ Date of repurchase: Sep. 8, 2009
■ Estimated decline of CAR: Approx. 1.3\%* ${ }^{* 1}$

## Exchange Offer

Outstanding Class 9 Preferred Shares are partially exchanged for new common shares

## (2) Issuance of new common shares

■ New shares issued: 75 million (6.6\%)
■ Issue price per share: 1,382 yen
■ Total issue amount: Y103.6 bn
■ Estimated impact on CAR: Approx. $+0.5 \%{ }^{* 1}$

- Proceeds to be transferred to "other capital surplus" (utilized as funds available for repayment of public funds)

Improvement in the quality of capital

- Strengthen financial position through improvement in the quality of capital
■ Increase in "Core Tier 1 Capital": Y182.4 bn
■ Common share issuance: Y103.6 bn
- Difference between the total original issue amount and total repurchase price for Class 9 Preferred Shares: Y78.7 bn
Core Tier 1 ratio improved by $0.88 \%{ }^{* 1}$


## Reduction in the number of potential shares

- The number of potential shares reduced through the repurchase of Class 9 Preferred Shares would be greater than the number of new common shares to be issued.


[^5]Resona Holdings, Inc.

## Consideration on Strength of Core Tier 1 Capital (Sep. 30, 2009)

Core Tier 1 (1) : Net of DTA, Preferred Securities, Non-convertible Preferred Shares


Core Tier 1 (2): Net of DTA, Preferred Securities, Preferred Shares except the DIL Preferred Shares


- Preferred shares are deducted as non-core Tier 1 except for the DIL preferred shares
- High capital quality given to the DIL preferred shares
- Mandatory conversion feature is not attached
- Non-cumulative dividend (+ 50bps over 1 y ¥Libor)
- Voting rights are given regardless of whether preferred dividends are paid or not


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## Analysis on YoY Change in Top Line Income (Total of Group Banks)

Top-line income fall by Y26.7bn primarily due to preceding policy rate cuts

| $\begin{aligned} & \text { [1H FY2008] } \\ & \text { Y341.8bn } \end{aligned}$ |  |  |  | (Amount in billions of yen) <br> "+" mark indicates contribution to profit |  | [1H FY2009] Y315.1bn |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net gains on bonds and other Y51.4 | Loan/Deposit Income* ${ }^{*}$ (4.6) |  |  |  | Net gains | (Y26.7) |
| Fee income Y58.6 |  |  |  |  | Net gains <br> on bonds <br> +13.5 Other (net) <br> $(24.4)$ | $\begin{aligned} & \text { Net gains on } \\ & \text { bonds } \\ & \text { and other } \\ & \text { Y40.7 } \end{aligned}$ |
|  |  |  |  |  |  | Fee income |
|  | Loan/deposit income*1 | Fee Income (Fees and commission plus trust fees) |  |  | Net gains on bonds and other (net) | Y47.3 |
|  | Loan/deposit <br> income: (4.6) <br> [Loan] (23.3) <br> Vol. factor: +2.2 <br> Rate factor: (25.5) | Fee income: (11.2) <br> Financial product sale: (3.5) Investment trust: (2.3) <1H FY '08: 12.7, 1H FY'09: 10.3> Insurance products: (1.2) <1H FY'08: 5.6, 1H FY'09: 4.4> Real estate business: (1.1) <1H FY'08: 3.8, 1H FY'09: 2.7> Pension/securities trusts: (2.7) <1H FY '08: 15.7, 1H FY'09: 13.0> Factors other than the above (net): (4.0) |  |  | Net gains on bonds: +13.5 <br> <1H FY '08: 0.9, 1H FY '09: 14.4> <br> Other (net): (24.4) <br> Interest income other than from loans and deposits *2. (13.7) |  |
| Income (Domestic) <br> Y231.8 | $\begin{array}{lr} {[\text { Deposit] }} & +18.6 \\ \text { Vol. factor: } & +0.3 \\ \text { Rate factor: } & +18.3 \end{array}$ |  |  |  | <1H FY ${ }^{\prime} 08: 34.6,1 \mathrm{H}^{\prime}$ FY ${ }^{\prime} 09: 21.0>$ <br> - Bond futures: (5.1) | oan/Deposit Income (Domestic) Y227.1 |

[^6]
## Analysis on Consolidated Net Income Forecast for FY2009

Consolidated net income forecast for FY2009 : Y120bn (Revised upward on 30, October)


[^7]
## Gap Analysis: 1H FY2009 (Act) vs. 2H FY2009 (Forecast)



## Management Accounting by Business Lines

Management Accounting by Group Business Lines (1H of FY2009)
■ "RAROC" and "RVA"*1 as management indicators to measure profitability to allocated capital

| Resona Group Business Segments | Profitability |  |  |  | Soundness | Net operating profit after a deduction of credit cost |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Profit to capital ratio <br> RAROC (Actual) | Net profit after a deduction of cost on capital |  | Cost to income ratio OHR | Internal CAR | Actual net operating profit |  |  |  |  |  |  |  | Credit cost |  |
|  |  | $\begin{array}{c\|c} \text { RVA } & \\ \text { (Actual) } & \begin{array}{c} \text { YoY } \\ \text { Change } \end{array} \\ \hline \hline \end{array}$ |  |  |  |  | $\begin{array}{\|c\|} \hline \text { YoY } \\ \text { Change } \\ \hline \end{array}$ |  | $\begin{array}{\|c\|} \hline \text { YoY } \\ \text { Change } \\ \hline \end{array}$ | Gross op profit | $\begin{array}{\|c\|} \hline \text { Yorating } \\ \text { Yoy } \\ \text { Change } \\ \hline \end{array}$ | Operating expense | $\begin{array}{\|c\|} \hline \text { YoY } \\ \text { Change } \\ \hline \end{array}$ |  | $\begin{array}{\|c\|} \hline \text { YoY } \\ \text { Change } \\ \hline \end{array}$ |
| Non-treasury | 5.3\% | (7.3) | 25.2 | 60.4\% | 9.6\% | 49.0 | 25.1 | 113.0 | (42.5) | 285.6 | (45.9) | 172.6 | (3.4) | 64.0 | (67.6) |
| Personal Banking | 13.4\% | 24.4 | (22.8) | 62.6\% | 9.7\% | 44.5 | (24.9) | 58.1 | (21.9) | 155.4 | (20.2) | 97.3 | 1.7 | 13.6 | 3.0 |
| Loan *2 | 15.6\% | 30.6 | (5.1) | 26.1\% | 9.7\% | 49.8 | (2.2) | 63.4 | 0.8 | 85.8 | 0.1 | 22.4 | (0.7) | 13.6 | 3.0 |
| Personal banking other than loan *3 | (37.4)\% | (6.2) | (17.7) | 107.6\% | 9.9\% | (5.3) | (22.7) | (5.3) | (22.7) | 69.5 | (20.3) | 74.8 | 2.4 | 0.0 | 0.0 |
| Corporate Banking | (0.1)\% | (36.6) | 50.6 | 57.5\% | 9.5\% | (0.7) | 54.7 | 49.8 | (16.0) | 117.0 | (23.2) | 67.3 | (7.2) | 50.4 | (70.7) |
| Trust | 159.6\% | 5.0 | (2.5) | 60.9\% | 13.0\% | 5.2 | (4.6) | 5.2 | (4.6) | 13.2 | (2.5) | 8.0 | 2.1 | 0.0 | 0.0 |
| Treasury | 26.6\% | 31.4 | 19.3 | 10.7\% | 10.9\% | 40.7 | 17.2 | 40.7 | 17.2 | 45.6 | 17.7 | 4.9 | 0.5 | 0.0 | 0.0 |
| Total *4 | 8.5\% | 26.1 | 59.6 | 53.6\% | 10.6\% | 89.6 | 45.5 | 153.5 | (21.7) | 331.0 | (24.6) | 177.5 | (2.9) | 63.9 | (67.2) |

*1 RVA: Resona Value Added (Net profit after a deduction of cost on internally allocated capital)
*2 Profit and loss belonging to loan guarantee subsidiaries (RG, DG and KOS) are included.
*3 Personal banking business other than housing and consumer loans
*4 Total of 3 banks on a non-consolidated basis plus profit and loss of loan guarantee subsidiaries

## Capital Adequacy Ratio (RHD and Subsidiary Banks)



## Risk Volume Relative to Capital (End of September 2009)

■ Primary risks such as credit, market and operational risks are controlled within Tier 1 limit
■ Risk buffers comprising of excess Tier 1 and Tier 2 are provided against the risk volume assumed under a stress scenario or the risks difficult to measure.


| Assess "level of capital adequacy" based |
| :--- |
| on the capital adequacy ratio management |
| and comprehensive risk management |
| Assumptions for measuring the VaR |
| ■ Confidence Interval: $99 \%$ |
| * "99.9\%" confidence level is used as a |
| supplementary assumption for a stress test. |
| ■ Holding period |
| Credit risk: 1 year |
| Market risk: 10 days to 1 year depending on |
| the nature of assets |
| Operational risk: 1 year |
| Note: Tier 1 and Tier 2 amounts are after certain adjustments. |

## Securities Portfolio

$■$ Net unrealized gains on available-for-sale securities (RHD consolidated basis) as of the end of September 2009 amounted to Y119.4bn


Mar. '07 Sep. '07 Mar. '08 Sep. '08 Mar. '09 Sep. '09


■ Book value of stocks sold outright 1H FY2009 (Act): Y2.6bn (total of group banks)

## Bond Portfolio

[Balance of Securities Held (Non-consolidated Basis)]

|  | Within 1 <br> year | 1 to 5 <br> year | 5 to 10 <br> year | Over 10 <br> years | No <br> designated <br> term | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Japanese government bonds | $2,674.0$ | $2,222.8$ | $1,268.6$ | 387.2 | $-6,552.6$ |  |
| Japanese local gov. bonds | 22.0 | 107.9 | 211.8 | - | - | 341.8 |
| Japanese corporate bonds | 245.2 | 528.7 | 19.7 | 39.8 | - | 833.3 |
| Stocks | - | - | - | - | 571.5 | 571.5 |
| Other | 6.7 | 77.8 | 22.9 | 24.8 | 31.5 | 163.7 |
| Foreign securities | 1.8 | 58.7 | 9.1 | 24.8 | 14.1 | 108.5 |
| <Foreign bonds> | - | 58.7 | 9.1 | 24.8 | -1 | 94.0 |
| <Foreign stocks | - | - | - | - | 8.5 | 8.5 |
| Other | 5.0 | 19.1 | 13.8 | - | 17.4 | 55.2 |
| Total | $2,947.9$ | $2,937.3$ | $1,522.9$ | 451.8 | 603.0 | $8,462.9$ |


| [Net unrealized gains/(losses) on bonds(RHD Consolidated Basis)] |
| :--- |
|  Mar. '07 Sep. '07 Mar. '08 Sep. '08 Mar. '09 <br>  Sep. '09     <br> Japanese Bonds $(32.9)$ $(31.4)$ $(32.7)$ $(57.5)$ $(54.2)$$(4.2)$ |
| Other* |
| Total |
| *"Other"incudes local government bonds, corporate bonds, stocks and foregin bonds, etc. |
|  Mar. '07 Sep. '07 Mar. '08 Sep. '08 Mar. '09 |
| 10-year JGB yield |

[JGB duration (Banking Account)]

|  | Mar. '07 | Sep. '07 | Mar. '08 | Sep. '08 | Mar. '09 | Sep. '09 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Resona Group | 1.9 | 1.7 | 1.7 | 1.6 | 2.0 | 2.3 |
| Resona Bank | 1.8 | 1.6 | 1.6 | 1.5 | 1.9 | 2.5 |

[Basis Point Value (BPV, Domestic Bonds] (Ybn)

|  | Mar. '07 | Sep. '07 | Mar. '08 | Sep. '08 | Mar. '09 | Sep. '09 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Resona Group | $(0.99)$ | $(0.95)$ | $(0.90)$ | $(0.97)$ | $(1.31)$ | $(1.48)$ |
| Resona Bank | $(0.59)$ | $(0.54)$ | $(0.48)$ | $(0.47)$ | $(0.74)$ | $(0.82)$ |

[Break-even Nikkei Average Points]

|  | Mar. '07 | Sep. '07 | Mar. '08 | Sep. '08 | Mar. '09 | Sep. '09 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Resona Group | 7,000 | 7,000 | 7,500 | 7,500 | 7,000 | 7,000 |

## Shareholdings by Industry (End of September 2009, RB)



Maturity Ladder of Deposit and Loans (RB, Domestic Operations)

## Loans and Bills Discounted

[End of March 2009]

|  | Within 6M 6 to 12M | 1 to 3Y | Over 3Y | Total |  |
| :---: | ---: | ---: | ---: | ---: | :---: |
| Fixed rate | $3.2 \%$ | $2.5 \%$ | $5.3 \%$ | $8.4 \%$ | $19.3 \%$ |
| Prime rate-based | $44.0 \%$ | $0.5 \%$ | $0.0 \%$ | $0.0 \%$ | $44.5 \%$ |
| Market rate-based | $26.8 \%$ | $2.9 \%$ | $3.5 \%$ | $2.9 \%$ | $36.1 \%$ |
| Total | $\mathbf{7 4 . 0} \%$ | $\mathbf{5 . 9 \%}$ | $8.8 \%$ | $11.3 \%$ | $100.0 \%$ |
| Loans maturing | $79.9 \%$ |  |  |  |  |

Loans maturing
within 1 year
[End of September 2009]

|  | Within 6M 6 to 12M | 1 to 3Y | Over 3Y | Total |  |
| :---: | ---: | ---: | ---: | ---: | :---: |
| Fixed rate | $2.7 \%$ | $1.8 \%$ | $5.0 \%$ | $8.5 \%$ | $18.0 \%$ |
| Prime rate-based | $47.2 \%$ | $0.1 \%$ | $0.0 \%$ | $0.0 \%$ | $47.3 \%$ |
| Market rate-based | $26.2 \%$ | $2.1 \%$ | $3.5 \%$ | $2.8 \%$ | $34.6 \%$ |
| Total | $\mathbf{7 6 . 0 \%}$ | $\mathbf{4 . 1 \%}$ | $8.5 \%$ | $11.3 \%$ | $100.0 \%$ |
| Loans maturing | $\mathbf{8 0 . 1 \%}$ |  |  |  |  |

Loans maturing
within 1 year
[Change in 1H of FY2009]

|  | Within 6M 6 to 12M | 1 to 3Y | Over 3Y | Total |  |
| :---: | ---: | ---: | ---: | ---: | :---: |
| Fixed rate | $(0.5) \%$ | $(0.6) \%$ | $(0.3) \%$ | $0.1 \%$ | $(1.3) \%$ |
| Prime rate-based | $3.2 \%$ | $(0.5) \%$ | $0.0 \%$ | $0.0 \%$ | $2.8 \%$ |
| Market rate-based | $(0.6) \%$ | $(0.7) \%$ | $0.0 \%$ | $(0.1) \%$ | $(1.5) \%$ |
| Total | $\mathbf{2 . 1} \%$ | $(1.8) \%$ | $(0.3) \%$ | $0.0 \%$ | $0.0 \%$ |
| Loans maturing |  |  |  |  |  |

within 1 year

## Deposits

[End of March 2009]

|  | Within 6M | 6 to 12 M | 1 to 3Y | Over 3Y | Total |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Liquid deposits | $45.3 \%$ | $1.9 \%$ | $7.5 \%$ | $7.8 \%$ | $\mathbf{6 2 . 5 \%}$ |
| Time deposits | $18.6 \%$ | $10.2 \%$ | $5.9 \%$ | $2.8 \%$ | $37.5 \%$ |
| Total | $63.9 \%$ | $12.1 \%$ | $13.4 \%$ | $10.6 \%$ | $100.0 \%$ |

[End of September 2009]

|  | Within 6 M | 6 to 12 M | 1 to $3 Y$ | Over 3Y | Total |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Liquid deposits | $43.3 \%$ | $2.0 \%$ | $7.7 \%$ | $8.0 \%$ | $\mathbf{6 1 . 1} \%$ |
| Time deposits | $19.5 \%$ | $11.5 \%$ | $6.2 \%$ | $1.8 \%$ | $38.9 \%$ |
| Total | $62.8 \%$ | $13.5 \%$ | $13.8 \%$ | $9.8 \%$ | $100.0 \%$ |

## Swap Positions by Remaining Periods (RB)

■ Notional amounts of interest rate swaps by remaining period

| (Billions of Yen) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | End of September 2009 |  |  |  | End of March 2009 |  |  |  |
|  | Within 1 year | 1 to 5 years | Over 5 years | Total | Within 1 year | 1 to 5 years | Over 5 years | Total |
| Receive fixed rate/Pay floating rate | 103.0 | 471.0 | 935.5 | 1,509.5 | 110.0 | 454.0 | 994.9 | 1,558.9 |
| Receive floating rate/Pay fixed rate | 0.0 | 500.0 | 595.0 | 1,095.0 | 60.0 | 400.0 | 590.0 | 1,050.0 |
| Net position to receive fixed rate | 103.0 | (29.0) | 340.5 | 414.5 | 50.0 | 54.0 | 404.9 | 508.9 |

## Composition of Loan Portfolio by Corporate/Individual Customers (RB)

Loans to corporations
*Market rate-linked loans (corporate) include the fixed-rate (spread) loans maturing in less than one year.
[End September 2008]


Loans to individuals
[End September 2008]

[End March 2009]

[End March 2009]

[End September 2009]

[End September 2009]


## Composition of Deposits by Corporate/Individual Customers (RB)



## Migrations of Borrowers (RB, 1H of FY2009)

Exposure amount basis (Migration during the 1H of FY2009)

|  |  | End of September 2009 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Normal | Other Watch | Special Attention | Doubtful | Quasi- <br> Bankrupt | Bankrupt | Other | Collection, Repayments | $\begin{aligned} & \text { Assignments, } \\ & \text { Sale } \end{aligned}$ |
|  | Normal | 96.7\% | 2.1\% | 0.2\% | 0.2\% | 0.0\% | 0.0\% | 0.8\% | 0.8\% | 0.0\% |
|  | Other Watch | 10.5\% | 78.9\% | 3.1\% | 3.2\% | 0.2\% | 0.5\% | 3.5\% | 3.5\% | 0.0\% |
|  | Special Attention | 2.7\% | 14.6\% | 68.6\% | 8.6\% | 0.8\% | 0.3\% | 4.5\% | 4.5\% | 0.0\% |
|  | Doubtful | 1.6\% | 6.7\% | 1.6\% | 78.9\% | 5.2\% | 2.3\% | 3.8\% | 3.8\% | 0.0\% |
|  | QuasiBankrupt | 0.1\% | 0.1\% | 0.5\% | 0.3\% | 86.0\% | 7.5\% | 5.5\% | 3.4\% | 2.1\% |
|  | Bankrupt | 0.0\% | 0.0\% | 0.0\% | 0.5\% | 0.0\% | 91.9\% | 7.6\% | 7.4\% | 0.1\% |


| Upward <br> Migration | Downward <br> Migration |
| ---: | ---: |
| - | $2.5 \%$ |
| $10.5 \%$ | $7.1 \%$ |
| $17.3 \%$ | $9.6 \%$ |
| $9.9 \%$ | $7.5 \%$ |
| $1.0 \%$ | $7.5 \%$ |
| $0.5 \%$ | - |

1. Above table shows how a borrower belonging to either of the borrower categories shown as of the end of March 2009 moved to a new category in the first half of FY2009.
2. Percentage points are calculated based on exposure amounts as of the end of March 2009. (New loans extended, loans collected or writtenoff during the period are not taken into account.)
3. "Other" for end of September 2009 indicates those exposures removed from the balance sheet due to collection, repayments, assignments or sale of claims.

## Trend of Long-term Senior Debt Rating of Resona Bank



List of RHD's Preferred Shares (1)
[As of December 1, 2009]

|  |  | Class C Preferred Shares | Class F Preferred Shares |
| :---: | :---: | :---: | :---: |
| Distinction between | public and private funds | Public Fund | Public Fund |
| Original issuer and | name of securities | Kinki Osaka Bank Series 1 | Asahi Bank Series 2 Class 2 |
| Original issue date |  | 4/26/2001 | 3/31/1999 |
| Current number of | shares | 12,000,000 shares | 8,000,000 shares |
| Issue price per sha |  | JPY 5,000 | JPY 12,500 |
| Total issue amount | remaining at present | JPY 60.0 Billion | JPY 100.0 Billion |
| Original total issue | amount | JPY 60.0 Billion | JPY 100.0 Billion |
| Shareholder |  | RCC | RCC |
| Preferred dividend | Dividend per share | JPY 68.00 | JPY 185.00 |
|  | Total amount of dividend | JPY 816 Million | JPY 1,480 Million |
|  | Yield | 1.36\% | 1.48\% |
| Acquisition right | Acquisition period | $\begin{gathered} \hline 1 / 1 / 2002 \\ 3 / 31 / 2015 \end{gathered}$ | $\begin{gathered} \hline 7 / 1 / 2003 \\ 11 / 30 / 2014 \end{gathered}$ |
|  | Current exchange price | JPY 1,667 | JPY 3,597 |
|  | Current exchange rate | (2.999) | (3.475) |
| Reset of | Date of reset | 1/1 | 7/1 |
| exchange rate | Direction of reset | Upward/Downward | Upward/Downward |
|  | Cap exchange rate | (2.999) | (3.475) |
|  | Floor exchange rate | --- | --- |
|  | Cap exchange price | --- | --- |
|  | Floor exchange price | JPY 1,667 | JPY 3,597 |
|  | Start of market price calculation | 45 trading days before | 45 trading days before |
|  | Calculation period | 30 trading days | 30 trading days |
| Acquisition clause | Date of mandatory exchange | 4/1/2015 | 12/1/2014 |
|  | Mandatory exchange rate | JPY 5,000 / Market Price | JPY 12,500 / Market Price |
|  | Start of market price calculation | 45 trading days before | 45 trading days before |
|  | Calculation period | 30 trading days | 30 trading days |
|  | Floor exchange price | JPY 1,667 | JPY 3,598 |

List of RHD's Preferred Shares (2)
[As of December 1, 2009]

|  |  | Class 1 Preferred Shares | Class 2 Preferred Shares | Class 3 Preferred Shares | Class 4 Preferred Shares | Class 5 Preferred Shares | Class 6 Preferred Shares |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Distinction between public and private fund |  | Public Fund | Public Fund | Public Fund | Private Fund | Private Fund | Private Fund |
| Original issuer and name of securities |  | Resona Bank Class 1 Series 1 | Resona Bank Class 2 Series 1 | Resona Bank Class 3 Series 1 | Resona Holdings Class 4 | Resona Holdings Class 5 | Resona Holdings Class 6 |
| Original issue date |  | 7/1/2003 | 7/1/2003 | 7/1/2003 | 8/31/2006 | 8/28/2007 | 12/8/2009(Plan) |
| Current number of shares |  | 275,000,000 shares | 281,780,786 shares | 275,000,000 shares | 2,520,000 shares | 4,000,000 shares | $3,000,000$ shares |
| Issue price per share |  | JPY 2,000 | JPY 2,000 | JPY 2,000 | JPY 25,000 | JPY 25,000 | JPY 25,000 |
| Total issue amount remaining at present |  | JPY 550.0 Billion | JPY 563.5 Billion | JPY 550.0 Billion | JPY 63.0 Billion | JPY 100.0 Billion | JPY 75.0 Billion |
| Original total issue amount |  | JPY 550.0 Billion | JPY 563.5 Billion | JPY 550.0 Billion | JPY 63.0 Billion | JPY 100.0 Billion | JPY 75.0 Billion |
| Shareholder |  | DIC | DIC | DIC | Shinkin Trust Bank | Dai-ichi Life | Nippon Life Meiji Yasuda Life Daido Life |
| Preferred dividend | Dividend per share (Jun '10) | JPY 28.68 | JPY 28.68 | JPY 28.68 | JPY 992.50 | JPY 918.75 | JPY 386.51 |
|  | Total amount of dividend (Jun '10) | JPY 7,887 Million | JPY 8,081 Million | JPY 7,887 M Million | JPY 2,501 Million | JPY 3,675 Million | JPY 1,159 Million |
|  | Yield | $\begin{gathered} \text { Libor }(1 y)+50 \text { bp } \\ 1.434 \% \end{gathered}$ | $\begin{gathered} \text { Libor }(1 y)+50 \mathrm{bp} \\ 1.434 \% \end{gathered}$ | $\begin{gathered} \text { Libor }(1 y)+50 \text { bp } \\ 1.434 \% \end{gathered}$ | 3.97\% | 3.675\% | 4.950\% |
| Acquisition right | Acquisition period | 7/1/2006 | 7/1/2008 | 7/1/2010 | -- | -- | --- |
|  |  | --- | --- | --- | --- | --- | -- |
|  | Current exchange price | JPY 1,409 | JPY 1,206 | --- | --- | --- | --- |
|  | Current exchange rate | (1.419) | (1.658) | (--) | (---) | (---) | (---) |
| Reset of exchange rate | Date of reset | 8/1 | 11/1 | 5/1 | --- | --- | --- |
|  | Direction of reset | Upward/Downward | Upward/Downward | Upward/Downward | --- | --- | --- |
|  | Cap exchange rate | (7.143) | (10.000) | (11.765) | --- | --- | --- |
|  | Floor exchange rate | --- | --- | --- | --- | --- | --- |
|  | Cap exchange price | --- | --- | --- | --- | --- | --- |
|  | Floor exchange price | JPY 280 | JPY 200 | JPY 170 | --- | --- | --- |
|  | Start of market price calculation | 45 trading days before | 45 trading days before | 45 trading days before | --- | --- | --- |
|  | Calculation period | 30 trading days | 30 trading days | 30 trading days | --- | --- | --- |
| Acquisition clause | Date of mandatory exchange | Mandatory exchange not applicable | Mandatory exchange not applicable | Mandatory exchange not applicable | Mandatory exchange not applicable Acquisition clause exercisable under certain conditions at the issuer's option after seven years affter issue date | Mandatory exchange not applicable Acquisition clause exercisable under certain conditions at the issuer's option after seven years aftter issue date | Mandatory exchange not applicable Acquistion clause exercisable under Certain conditions at the issuer's option after seven years aftter issue date |
|  | Mandatory exchange rate | --- | --- | --- | --- | --- | --- |
|  | Start of market price calculation | --- | --- | --- | --- | --- | --- |
|  | Calculation period | --- | --- | --- | --- | --- | --- |
|  | Floor exchange price | --- | --- | --- | --- | --- | --- |

## Distributable Profits and Dividend Policy



[^8]
## Human Resources Management

## Cultivate human resources who will lead Resona's future growth

| System enabling employees to perform well |  |
| :---: | :---: |
| Diversity Management | Actively promote female staff <br> $\rightarrow$ Female leaders training program Assist female staffs to become a leader <br> > Hiring of part-time/temp. staffs as regular employees <br> $\rightarrow 59$ staffs promoted in FY2008 <br> $>$ Introduced reemployment system |
| Specialty | New Branch Management System <br> $\rightarrow$ Appoint GMs for personal banking, corporate banking and customer services, respectively <br> > Career Entry System <br> > Resona Business School |
| HR Invigoration | > FA system <br> > Post Challenge System <br> > Town meeting (opportunity to exchange opinions) |



* Junior managers, excluding seconded employees


## Managerial position



## <Selection Process>

>Transparent and objective selection criteria
$\rightarrow$ Appointments Committee play an active role in the selection process
$\rightarrow$ HR consultant, 360-degree feedback
$>$ Various assessments on CEO candidates
$\rightarrow$ Assessment through "shadow cabinet"

## < Development Program>

> Pool of candidates based on recommendation
>Resona Executive Communication School (RECS)


## Establishing a firm brand of "Retail x Trust"



## Business Revitalization Plan: Earnings Plan

| (Billions of Yen) | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | (Billions of Yen) | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (Actual) | (Actual) | (Plan) | (Plan) | (Plan) |  | (Actual) | (Actual) | (Plan) | (Plan) | (Plan) |
| Gross operating profit | 700.0 | 675.3 | 690.0 | 721.0 | 760.0 | Total assets (Note.2) | 40,476.0 | 39,371.6 | 39,640.0 | 39,880.0 | 40,630.0 |
| Trust fees | 41.3 | 35.4 | 37.0 | 37.0 | 40.0 | Loans and bills discounted | 25,787.7 | 25,598.1 | 25,480.0 | 25,730.0 | 26,150.0 |
| Jointly Operated Designated Money Trust | 6.9 | 6.1 | 5.0 | 5.0 | 5.0 | Securities | 6,846.0 | 7,423.0 | 7,770.0 | 7,940.0 | 8,120.0 |
| NPL disposal in the trust account | (0.1) | (0.3) |  |  |  | \|rading assets | 494.4 | 466.0 | 700.0 | 700.0 | 700.0 |
| Interest income | 701.3 | 670.2 | 677.0 | 733.0 | 807.0 |  | 286.3 | 257.3 | 197.7 | 128.8 | 48.4 |
| Interest expense | 164.1 | 137.8 | 173.0 | 220.0 | 282.0 | Total liabilities (Note.2) | 39,135.7 | 38,074.9 | 38,430.0 | 38,700.0 | 39,430.0 |
| Net fees \& commissions | 97.0 | 68.9 | 100.0 | 114.0 | 127.0 | Deposits and NCDs | 33,302.6 | 33,010.1 | 32,610.0 | 33,120.0 | 33,710.0 |
| Net trading income | 69.7 | 20.0 | 12.0 | 13.0 | 14.0 | Trading liabilities | 68.8 | 13.5 |  |  |  |
| Other operating income | (45.3) | 18.4 | 37.0 | 44.0 | 54.0 | DTL (term-end bal.) |  |  |  |  |  |
| Gains/(losses) on bonds | 7.2 | 10.2 | 9.0 | 13.0 | 18.0 | DTL for land revaluation (term-end bal.) | 43.1 | 30.9 | 31.7 | 31.7 | 31.7 |
| Net operating profit (Before provision to general reserve and NPL disposal in the trust account) | 337.8 | 312.7 | 314.0 | 345.0 | 383.0 | Net assets (Note.2) | 1,471.5 | 1,261.7 | 1,367.8 | 1,409.8 | 1,450.8 |
|  |  |  |  |  |  |  | 398.8 | 398.8 | 398.8 | 398.8 | 398.8 |
| Net operating profit | 337.9 | 304.7 | 314.0 | 345.0 | 383.0 | Capital stock <br> Capital reserve | 433.8 | 433.8 | 433.8 | 433.8 | 433.8 |
| Provision to general reserve | (0.0) | 8.4 |  |  |  | Other capital surplus | 88.7 | 88.7 | 88.7 | 88.7 | 88.7 |
| Expenses | 362.1 | 362.2 | 376.0 | 376.0 | 377.0 | Earned surplus reserve | 20.0 | 20.0 | 20.0 | 20.0 | 20.0 |
| Personnel expense | 123.8 | 122.8 | 127.0 | 129.0 | 131.0 | Retained earnings (Note.3) | 328.2 | 288.5 | 245.8 | 287.8 | 328.8 |
| Non-personnel expenses | 217.1 | 217.6 | 227.0 | 225.0 | 224.0 | Land revaluation excess | 59.8 | 41.9 | 43.1 | 43.1 | 43.1 |
| Disposal of NPL | 80.3 | 192.8 | 73.0 | 71.0 | 60.0 | Net unrealized gains/(losses) on other securities | 123.4 | (32.4) | 118.8 | 118.8 | 118.8 |
| Net gain/(loss) on stocks | (45.8) | (37.6) | 3.0 | 4.0 | 6.0 | (Management Indicators)*3 |  |  |  |  |  |
| Loss on devaluation | 26.7 | 25.7 |  |  |  | Yield on interest earning assets (A) | 1.91 | 1.87 | 1.89 | 2.03 | 2.19 |
| Ordinary profit | 212.5 | 84.9 | 249.0 | 286.0 | 340.0 | Interest earned on loans and bills discounted | 2.18 | 2.18 | 2.17 | 2.31 | 2.48 |
| Extraordinary gains | 94.6 | 142.0 | 10.0 |  |  | Interest on securities | 0.89 | 0.85 | 0.93 | 1.04 | 1.14 |
| Extraordinary losses | 5.0 | 7.6 | 2.0 | 2.0 | 2.0 | Total cost of funding (B) | 1.39 | 1.34 | 1.46 | 1.58 | 1.72 |
| Income taxes - current | 9.6 | 35.0 | 67.0 | 12.0 | 13.0 |  | 0.30 | 0.27 | 0.32 | 0.44 | 0.59 |
| Income taxes - deferred | 32.3 | 63.4 | 29.0 | 69.0 | 81.0 | Overall interest spread (A) - (B) | 0.52 | 0.52 | 0.42 | 0.45 | 0.47 |
| Net income/(loss) | 260.1 | 120.7 | 161.0 | 203.0 | 244.0 | Cost-to-income ratio (OHR) | 51.73 | 53.66 | 54.49 | 52.14 | 49.60 |

${ }^{*}$. Assets and liabilities are stated in average balance. Net assets are reported in term-end balance.
*2. Earned surplus excluding earned surplus reserve
*3. Management indicators other than OHR are based on the total figures of three subsidiary banks excluding Resona Trust \& Banking.

Resona Group's Management Direction


## What We Have Achieved (1): Sustainable Profitability



## What We Have Achieved (2): Growth of Five Core Businesses



[^9]
## Outline of 1H FY2009 Business Results

## Updates on Major Businesses: <br> Results of 1H FY2009 and Outlook for the Full Year

## Efforts to Build Solid Foundation for Sustainable Growth

> Pathway to Early Repayment of Public Funds
<Reference Material> Business Trend
<Reference Material> Macro Economic Trend

## GDP Components



## Source : Cabinet Office

* In real term : seasonally adjusted series
* Private Investment: Private Residential Investment, Private Non-resi. Investment, Private Inventory
* Public Demand: Government Consumption, Public Investment, Public Inventory


## Japanese Economy: Forecast of Real GDP Growth Rate

Real GDP Growth Rate

| $\%$ | FY2007 <br> Actual | FY2008 <br> Actual | FY2009 <br> Forecast | FY2010 <br> Forecast |
| :--- | ---: | ---: | ---: | ---: |
| GDP | 1.8 | -3.3 | -2.3 | 1.7 |
| Private Consumption | 0.5 | -0.3 | 0.4 | 0.7 |
| Private Non-Resi.Investmen | 0.3 | -1.5 | -2.1 | 0.3 |
| Net export | 1.3 | -1.2 | -0.5 | 1.3 |



## Regional Macro Data Comparison (Tokyo, Osaka, Kanagawa, Saitama)






## Overall Economy in Japan (2)

## Trends in Stability Ratios of Japanese Companies



## Overall Economy in Japan (3)



## Overall Economy in Japan (4)



## Overall Economy in Japan (5)

## Trend of Unemployment Rate



## Overall Economy in Japan (6)




## Land/Housing Prices



Resona Holdings, Inc.


## Japan-US Comparison of Housing Trend (3)

| Major Difference in Housing Loan Features (Japan and the U.S.) |  |  |
| :---: | :---: | :---: |
|  | Japan | U.S. |
| Primary objective of purchasing home | Primarily for permanent dwelling | In many cases, for replacements |
| Most important criteria for loan application screening | DTI <br> (Debt-to-Income Ratio) | LTV (Loan-to-Value Ratio) |
| Main Product Type | Recourse | Non-Recourse |
| Pledged Collateral | Collateral value is mostly from land | Collateral value is mostly from building |
| Sub-prime loan market | Non-existent | Expanded rapidly with rising real estate prices |

## Trend of Condominium Market in Tokyo and Osaka Metropolitan Areas

Tokyo Metropolitan Area

|  | Number of units newly supplied | Number of units sold | Contracted rate (\%) | All units left unsold (inventory) | Average price per unit (new supply) (thousands of yen) | Selling price per 1 m2 (new supply) (thousands of ven) | Number of units newly supplied | Number of units sold | Contracted <br> rate (\%) | All units left unsold (inventory) | Average price per unit (new supply) (thousands of yen) | Selling price per 1 m2 (new supply) (thousands of ven) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Aug. 2006 | 3,274 | 2,531 | 77.3\% | 5,767 | 38,610 | 521 | 1,566 | 1,261 | 80.5\% | 3,848 | 33,660 | 483 |
| Sep. 2006 | 6,488 | 5,061 | 78.0\% | 6,152 | 41,700 | 551 | 2,275 | 1,746 | 76.7\% | 3,688 | 32,830 | 418 |
| Oct. 2006 | 6,307 | 4,829 | 76.6\% | 6,777 | 43,470 | 578 | 3,108 | 2,164 | 69.6\% | 4,064 | 32,070 | 462 |
| Nov. 2006 | 6,859 | 5,123 | 74.7\% | 6,555 | 41,930 | 554 | 2,430 | 1,785 | 73.5\% | 4,045 | 35,510 | 459 |
| Dec. 2006 | 10,259 | 7,530 | 73.4\% | 8,173 | 40,110 | 523 | 3,185 | 2,133 | 67.0\% | 4,671 | 35,950 | 483 |
| Jan. 2007 | 2,868 | 2,124 | 74.1\% | 7,741 | 38,560 | 520 | 1,033 | 626 | 60.6\% | 4,416 | 31,650 | 443 |
| Feb. 2007 | 4,804 | 3,722 | 77.5\% | 7,388 | 46,210 | 614 | 3,392 | 2,403 | 70.8\% | 4,802 | 33,460 | 447 |
| Mar. 2007 | 5,463 | 4,399 | 80.5\% | 6,990 | 47,060 | 614 | 3,464 | 2,323 | 67.1\% | 5,220 | 33,700 | 450 |
| Apr. 2007 | 4,090 | 3,037 | 74.3\% | 6,791 | 46,510 | 627 | 2,046 | 1,189 | 58.1\% | 5,282 | 34,780 | 484 |
| May 2007 | 5,343 | 4,044 | 75.7\% | 6,806 | 48,040 | 625 | 2,393 | 1,684 | 70.4\% | 5,281 | 32,840 | 435 |
| Jun. 2007 | 5,716 | 3,948 | 69.1\% | 7,333 | 48,530 | 644 | 2,768 | 1,960 | 70.8\% | 5,277 | 34,980 | 474 |
| Jul. 2007 | 6,409 | 4,747 | 74.1\% | 7,330 | 53,050 | 705 | 2,533 | 1,730 | 68.3\% | 5,347 | 35,580 | 466 |
| Aug. 2007 | 3,337 | 2,189 | 65.6\% | 7,494 | 39,650 | 539 | 1,076 | 607 | 56.4\% | 5,075 | 31,830 | 429 |
| Sep. 2007 | 5,202 | 3,426 | 65.9\% | 7,894 | 44,810 | 583 | 3,640 | 2,538 | 69.7\% | 5,432 | 35,630 | 463 |
| Oct. 2007 | 5,731 | 3,583 | 62.5\% | 8,582 | 46,930 | 614 | 2,648 | 2,069 | 78.1\% | 5,224 | 43,180 | 561 |
| Nov. 2007 | 3,868 | 2,476 | 64.0\% | 8,669 | 46,840 | 636 | 2,332 | 1,374 | 58.9\% | 5,459 | 35,320 | 469 |
| Dec. 2007 | 8,190 | 4,859 | 59.3\% | 10,763 | 44,470 | 583 | 2,894 | 2,038 | 70.4\% | 5,769 | 31,360 | 497 |
| Jan. 2008 | 2,320 | 1,223 | 52.7\% | 10,694 | 42,100 | 575 | 1,492 | 860 | 57.6\% | 5,824 | 31,360 | 460 |
| Feb. 2008 | 3,460 | 2,081 | 60.1\% | 10,643 | 47,680 | 648 | 2,226 | 1,404 | 63.1\% | 5,760 | 35,400 | 474 |
| Mar. 2008 | 4,446 | 2,901 | 65.2\% | 10,837 | 50,080 | 671 | 2,544 | 1,507 | 59.2\% | 5,975 | 36,310 | 477 |
| Apr. 2008 | 2,865 | 1,808 | 63.1\% | 10,544 | 53,380 | 708 | 1,248 | 782 | 62.7\% | 5,538 | 35,110 | 499 |
| May. 2008 | 4,389 | 3,118 | 71.0\% | 10,482 | 48,250 | 639 | 1,791 | 1,008 | 56.3\% | 5,626 | 36,720 | 478 |
| Jun. 2008 | 4,002 | 2,588 | 64.7\% | 10,760 | 46,380 | 632 | 2,556 | 1,649 | 64.5\% | 5,887 | 37,720 | 486 |
| Jul. 2008 | 3,554 | 1,902 | 53.5\% | 10,885 | 53,090 | 718 | 1,786 | 1,006 | 56.3\% | 5,898 | 34,270 | 476 |
| Aug. 2008 | 2,041 | 1,447 | 70.9\% | 10,504 | 47,990 | 676 | 1,161 | 690 | 59.4\% | 5,731 | 36,480 | 494 |
| Sep. 2008 | 2,427 | 1,458 | 60.1\% | 10,411 | 44,670 | 618 | 2,047 | 1,277 | 62.4\% | 5,831 | 35,810 | 481 |
| Oct. 2008 | 4,240 | 2,671 | 63.0\% | 10,842 | 48,480 | 672 | 2,164 | 1,342 | 62.0\% | 6,034 | 35,930 | 461 |
| Nov. 2008 | 3,293 | 2,080 | 63.2\% | 11,085 | 50,180 | 680 | 1,716 | 1,009 | 58.8\% | 6,168 | 34,880 | 484 |
| Dec. 2008 | 6,696 | 4,143 | 61.9\% | 12,427 | 42,810 | 593 | 2,013 | 1,195 | 59.4\% | 6,344 | 30,140 | 451 |
| Jan. 2009 | 1,760 | 1,130 | 64.2\% | 11,679 | 41,720 | 590 | 1,412 | 708 | 50.1\% | 6,264 | 33,350 | 439 |
| Feb. 2009 | 2,509 | 1,548 | 61.7\% | 9,819 | 48,230 | 654 | 1,548 | 853 | 55.1\% | 6,022 | 34,210 | 465 |
| Mar. 2009 | 2,390 | 1,871 | 78.3\% | 8,846 | 47,470 | 650 | 2,358 | 1,528 | 64.8\% | 5,971 | 35,430 | 470 |
| Apr. 2009 | 2,621 | 1,697 | 64.7\% | 8,791 | 39,530 | 604 | 1,904 | 977 | 51.3\% | 6,170 | 35,880 | 484 |
| May. 2009 | 3,538 | 2,502 | 70.7\% | 8,333 | 45,480 | 638 | 1,411 | 910 | 64.5\% | 5,889 | 36,300 | 482 |
| Jun. 2009 | 3,080 | 2,161 | 70.2\% | 7,928 | 45,430 | 632 | 1,524 | 920 | 60.4\% | 5,836 | 35,240 | 469 |
| Jul. 2009 | 3,230 | 2,432 | 75.3\% | 7,446 | 46,280 | 665 | 1,247 | 795 | 63.8\% | 5,569 | 33,490 | 456 |
| Aug. 2009 | 1,914 | 1,327 | 69.3\% | 7,037 | 43,140 | 611 | 1,057 | 723 | 68.4\% | 5,354 | 36,190 | 471 |
| Sep. 2009 | 3,063 | 2,263 | 73.9\% | 6,840 | 45,270 | 624 | 1,467 | 893 | 60.9\% | 5,146 | 36,370 | 488 |
| Oct. 2009 | 3,386 | 2,337 | 69.0\% | 6,895 | 46,190 | 662 | 2,003 | 1,249 | 62.4\% | 5,246 | 31,170 | 456 |
| Source: Datastream, Newsrun (Real Estate Economic Institute Co., Ltd.) , , , ele |  |  |  |  |  |  |  |  |  |  |  |  |

Number of households


Source: National Institute of Population and Social Security Research

Population and housing ownership rate

(age)

Source: Ministry of Internal Affairs and Communications Housing \& Land Survey (Oct, '03) *1. as of Dec 1, '07

Total net assets of investment trusts ${ }^{* 1}$


Source: The Investment Trusts Associate, Japan
*1. Contractual type by distribution channel 2000-2009:End of October

Individual's financial assets (Jun. 2009)


## Policy Measures to Support Corporations and Individual Housing Acquisition

## Expansion of measures to support corporations

1. Emergency guarantee frame by the Credit Guarantee Corporations
(Loans with 100\% guarantee by CGC) : Y30 trillion

- Expanded from Y20 trillion to Y30 trillion (Y15.4 trillion extended from Oct. 08 to Nov. 09)

2. Safety net Loans to SMEs (Loans through Japan Finance Corporation etc.) : Y15.4 trillion

- Increased budget from Y10 trillion to Y15.4 trillion (Y4.8 trillion extended from Oct. 08 to Nov. 09 )

3. Increased the DBJ's capacity to extend loans and provide capital to upper middle and large corporations: Total frame now amounting to Y17.1 trillion

- Loan frame: expanded from Y2.1 trillion to Y10.1 trillion
- Added Y 5 trillion and Y2 trillion as additional frames for credit guarantee and capital participation, respectively


## Measures to enhance individual housing acquisition

1. Temporary tax break for individual housing acquisition (Jan.1, '09 to Dec. 31, '10)

- Expanded calendar year gift-tax exemption

Basic exemption Y1.1 million $\rightarrow$ Basic exemption + Additional exemption (Y5 million) = Y6.1 million

- Expanded gift and inheritance tax exemption available on a combined basis Special exemption Y35 million $\rightarrow$ Special exemption +Additional exemption ( Y 5 million ) $=\mathrm{Y} 40$ million

2. Housing loan tax break

- Maximum Y6 million tax break for exceptionally durable houses, Y5 million tax cut for normal houses

3. Flat 35 provided by Japan Housing Finance Agency

- Loans up to $100 \%$ of purchase price (No down payment)

The forward-looking statements contained in this presentation may be subject to material change due to the following factors.

These factors may include changes in the level of stock price in Japan, any development and change related to the government's policies, laws, business practices and their interpretation, emergence of new corporate bankruptcies, changes in the economic environment in Japan and abroad and any other factors which are beyond control of the Resona Group.

These forward-looking statements are not intended to provide any guarantees of the Group's future performance. Please also note that the actual performance may differ from these statements.


[^0]:    Credit cost / (Loans and bills discounted + acceptances and guarantees)

[^1]:    Forecast of capital adequacy ratios

[^2]:    *1. Rate of subrogation repayment by loan guarantee subsidiaries

[^3]:    *1. Financial assets including cash and deposits: 40\%, real estate 60\%
    *2. Corporations with more than 100 employees for which Resona Group banks act as main or sub-main financing bank.

[^4]:    *1. On a principal amount basis
    *2. On a par value basis

[^5]:    *1. Estimated impact based on the risk-weighted assets as of the end of March, 2009
    *2. Potential dilution based on the number of outstanding common shares as of the end of March, 2009.

[^6]:    *1. Domestic operations (deposits include NCDs)
    *2. Entire interest income less net interest income from loans and deposits (domestic operations)

[^7]:    *1. Absence of one-time gain on disposal of investment trust and decrease of income from short-term fund management, etc.

    Resona Holdings, Inc.

[^8]:    *1. RB and RT merged on April 1, 2009 with RB being a surviving company. (RB's distributable profits at end March '09 include RT's)
    *2. (Term-end dividend for FY2007 + interim dividend for FY2008) / Net income of FY2007 on a non-consolidated basis

[^9]:    * Ratio of investment products to total financial assets including deposits held by individuals

