Business Results for FY2016 and Medium-term Management Plan





May 19, 2017

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- In some pages of this material, names of Resona Group companies are shown in the following abbreviated forms:
 - RHD: Resona Holdings, RB: Resona Bank, SR: Saitama Resona Bank, KO: Kinki Osaka Bank
- 2. Negative figures represent items that would reduce net income

Medium-term Management Plan

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Outline of Business Results for FY2016 and Updates on Major Businesses

Medium-term Management Plan

Direction of Capital Management

Reference Material

Outline of Financial Results for FY2016

Net income attributable to owners of the parent : JPY161.4 bn

- Down 22.3 bn, or -12.1%, YoY, or (8.6) bn below the target
 - > Decline in actual net operating profit (13): (56.8) bn YoY
 - >Improvement in credit cost (15): +43.3 bn YoY
- Actual net operating profit : JPY218.2 bn
- Gross operating profit: 563.1 bn, down 56.4 bn, or (9.1)%, YoY
 - ➤ Decline in net interest income from loans and deposits (total of group banks) : (25.0) bn YoY
 - Loan-to-deposit spread decreased by -11bps YoY while the volume increased mainly due to increase in loans to SMEs and housing loans.
 - > Net gains on bonds (including futures): (25.1) bn YoY
 - > Fees and commission income + Trust fees : (8.0) bn YoY
 - Decline in income from financial products sales was partly offset by increase in fees from corporate solutions and loan related fees.
- Operating expenses : (344.9) bn, (0.4) bn YoY
- Capital Management : Steps taken as planned at the beginning of the year
- Repurchased and cancelled Class 6 Preferred Shares (75.0 bn), and increased common DPS by 2 yen.
- Earnings target of net income attributable to owners of the parent for FY2017 : JPY150.0 bn
- Common DPS planned for FY2017 : Planning +1 yen DPS increase
- From 19 yen to 20 yen per year
 (10 yen to be paid as interim dividend)

Dagana UD gangaladatad			FY2	016		FY2017
Resona HD consolodated (JPY bn)			YoY c	hange %	vs. Target (Nov.) 2016	Target
Net income attributable to owners of the parent	161.4	(22.3)	(12.1)%	(8.6)	150.0	
Gross operating profit	(2)	563.1	(56.4)	(9.1)%		568.5
Net interest income	(3)	377.9	(23.4)		•	
NII from loans and deposits (total of group banks)*1	(4)	305.8	(25.0)			
Fee income	(5)	160.6	(8.0)			
Fee income ratio	(6)	28.5%	+1.2%			30.0%
Trust fees	(7)	17.9	(3.3)			
Fees and commission income	(8)	142.7	(4.7)			
Other operating income	(9)	24.5	(24.9)			
Net gains on bonds (including futures)	(10)	5.5	(25.1)			
Operating expenses (excluding group banks' non-recurring items)	(11)	(344.9)	(0.4)	(0.1)%		(346.0)
Cost income ratio (OHR)	(12)	61.2%	+5.6%			60.8%
Actual net operating profit*2	(13)	218.2	(56.8)	(20.6)%		222.5
Net gains on stocks (including equity derivatives)	(14)	3.2	+4.9		•	
Credit related expenses, net	(15)	17.4	+43.3			
Other, net	(16)	(10.8)	(13.7)			
Income before income taxes	(17)	228.2	(22.3)	(8.9)%		
DPS (Yen per year)	(18)	19.0	+2.0	+11.7%		20.0
EPS (yen)	(19)	66.89	(8.84)			
BPS (yen)	(20)	786.94	+81.13			

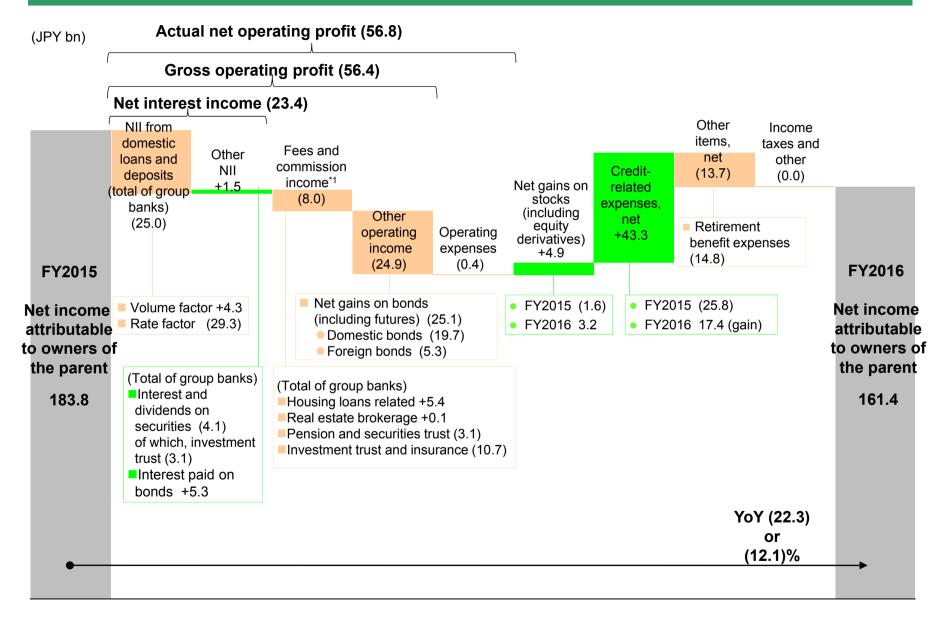
^{*1.} Domestic banking account, deposits include NCDs. *2. Net operating profit before provision to general reserve for possible loan losses and disposal of problem loans in the trust account *3. Negative figures represent items that would reduce net income



Breakdown of Financial Results for FY2016

		Resona Holdings (Consolidated)			Total of group banks (Non-consolidated)						Difference			
(JPY bn)		(A)	YoY change		(B)	YoY change		Resona Bank	Saitama Resona Bank	Kinki Osaka Bank		(A)-(B)	YoY change	
Gross operating profit	(1)	563.1	(56.4)		517.7	(54.2)		352.2	122.1	43.3		45.4	(2.1)	
Net interest income	(2)	377.9	(23.4)		372.9	(22.5)		241.1	98.7	33.0		4.9	(0.8)	
NII from domestic loans and deposits	(3)				305.8	(25.0)		192.9	83.9	28.8				
Trust fees	(4)	17.9	(3.3)		17.9	(3.3)		17.9				(0.0)	+0.0	
Fees and commission income	(5)	142.7	(4.7)		103.2	(3.6)		74.3	21.2	7.7		39.4	(1.0)	
Other operating income	(6)	24.5	(24.9)		23.6	(24.6)		18.8	2.0	2.6		0.9	(0.2)	
Net gains on bonds (including futures)	(7)	5.5	(25.1)		5.5	(25.1)		3.0	0.0	2.3		-	-	
Operating expenses (excluding group banks' non-recurring items)	(8)	(344.9)	(0.4)		(326.7)	(0.3)		(214.2)	(74.8)	(37.6)		(18.2)	(0.0)	
Actual net operating profit*1	(9)	218.2	(56.8)		190.9	(54.6)		137.9	47.2	5.7		27.3	(2.1)	
Net gains on stocks (including equity derivatives)	(10)	3.2	+4.9		3.2	+5.1		(0.3)	2.6	0.9		0.0	(0.2)	
Credit related expenses, net	(11)	17.4	+43.3		18.2	+41.7		14.7	0.8	2.6		(0.7)	+1.5	
Other gain/(loss), net	(12)	(10.8)	(13.7)		(10.7)	(11.1)		(9.8)	(1.3)	0.4		(0.1)	(2.5)	
Income before income taxes	(13)	228.2	(22.3)		201.7	(19.0)		142.5	49.5	9.7		26.4	(3.3)	
Income taxes and other	(14)	(66.7)	(0.0)		(58.2)	(0.7)		(41.1)	(14.8)	(2.2)		(8.5)	+0.7	
Net income (attributable to owners of the parent)	(15)	161.4	(22.3)		143.5	(19.7)		101.3	34.7	7.5		17.9	(2.5)	

^{*1.} Net operating profit before provision to general reserve for possible loan losses and disposal of problem loans in the trust account <u>Section</u> Resona Holdings, Inc.



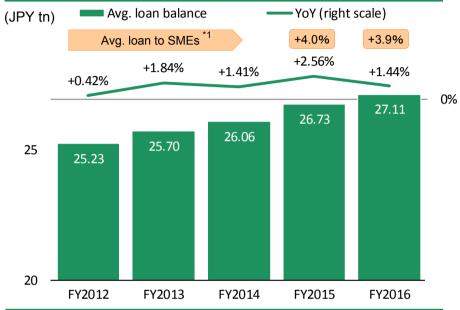
Trend of Loans and Deposits

Average loan / deposit balances, rates and spread

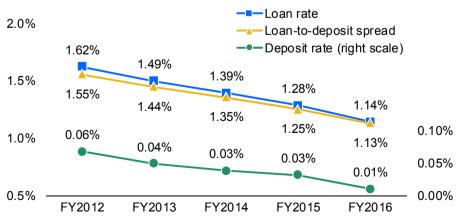
	Α	vg. bal : Trillion Y	en)		FY2	.016	FY2	2017
ln		ome/Cost : Billion			Act.	YoY	Plan	YoY
		rage loan balance anking account)	27.63	+1.39%				
			Avg. Bal.	(2)	27.11	+1.44%	27.43	+1.17%
		Loans	Rate	(3)	1.14%	(0.13)%	1.06%	(0.08)%
			Income	(4)	310.8	(31.8)	291.2	(19.6)
		Corporate Banking	Avg. Bal.	(5)	15.73	+1.10%	15.86	+0.82%
		Business Unit	Rate	(6)	0.97%	(0.16)%	0.89%	(0.08)%
Domestic		Personal Banking	Avg. Bal.	(7)	10.42	+1.96%	10.60	+1.77%
acct.		Business Unit	Rate	(8)	1.43%	(0.09)%	1.35%	(0.08)%
			Avg. Bal.	(9)	39.66	+4.15%	39.37	(0.74)%
		Deposits (Including NCDs)	Rate	(10)	0.01%	(0.01)%	0.01%	(0.00)%
			Cost	(11)	(5.0)	+6.8	(4.1)	+0.8
		Loan-to-deposit	Spread	(12)	1.13%	(0.11)%	1.05%	(0.08)%
		Loan to doposit	Net interest income	(13)	305.8	(25.0)	287.0	(18.7)

^{*1.} Data compiled for a management and administration purpose

Trend of average loan balance (Domestic account)



Loan and deposit rates and spread (Domestic Account)



^{*2.} Corporate Banking Business Unit :
Corporate loans (excluding loans to governments) + apartment loans

^{*3.} Personal Banking Business Unit: Residential housing loans + other consumer loans

40.72 (+6.4%)

Term-end Balance of Loans and Deposits

Term-end loan balance

JPY tn, % represents YoY change

JPY tn, % represents YoY change

- Corporate (Large companies and other) *1
- Corporate (SMEs)
- Corporate (Apartment loans)
- Personal (Residential housing loans + Consumer loans)



Corporate deposits

Individual deposits

2.68 38.27 (+7.6%)36.73 35.79 2.49 35.44 2.03 2.00 2.18 12.61 (+12.0%)11.25 10.51 10.13 10.07 25.42 24.52 24.18 23.66 (+3.6%)23.19 2013/3 2014/3 2015/3 2016/3 2017/3

Term-end deposit balance

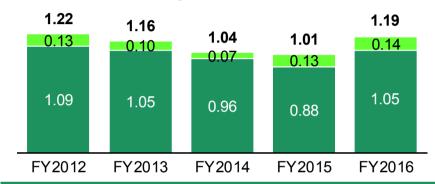
Other

^{*1.} Include the loan extended to RHD from RB (JPY0.19 tn as of 2013/3, JPY0.30 tn as of 2014/3 \sim 2016/3, JPY0.26 tn as of 2017/3 and thereafter)



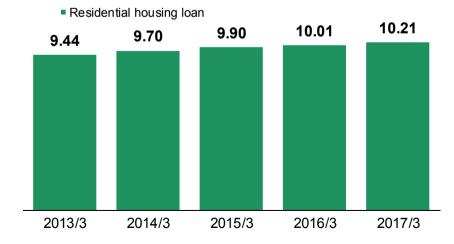
(JPY tn)

- Flat 35
- Residential housing loan



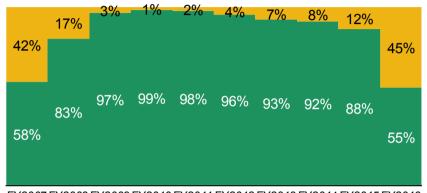
Term-end loan balance

(JPY tn)



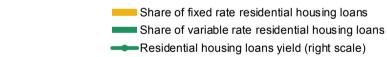
Composition of newly originated residential housing loans by interest rate type

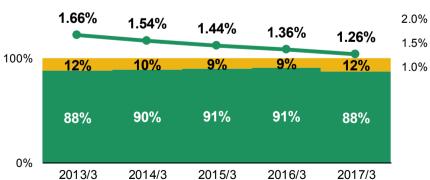
- Share of fixed rate residential housing loans
- Share of variable rate residential housing loans



FY2007 FY2008 FY2009 FY2010 FY2011 FY2012 FY2013 FY2014 FY2015 FY2016

Loan yield on a stock basis and composition by interest rate type

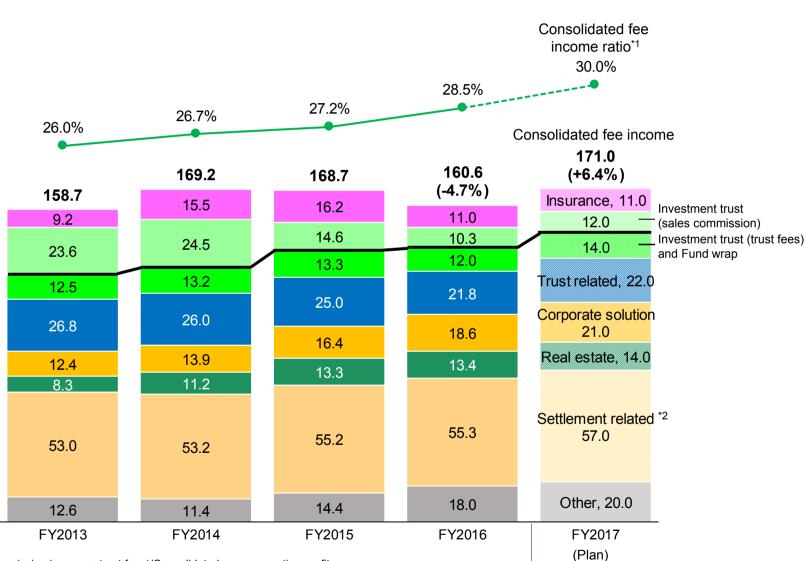




Trend of Fee Income

Consolidated fee income ratio at 28.5% for FY2016



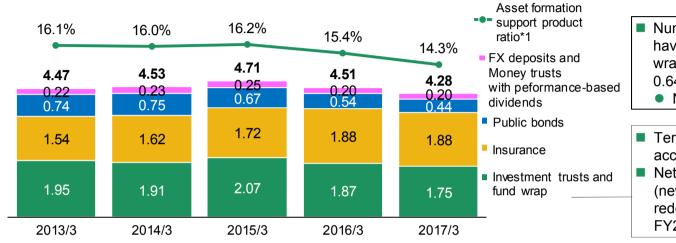


^{*1. (}Fees and commission income + trust fees)/Consolidated gross operating profit *2. Fees and commission from domestic exchange, credit transfer, EB, Visa debit and fee income from Resona Kessai Service and Resona Card

Asset Formation Support Business

Balance of asset formation support products sold to individuals

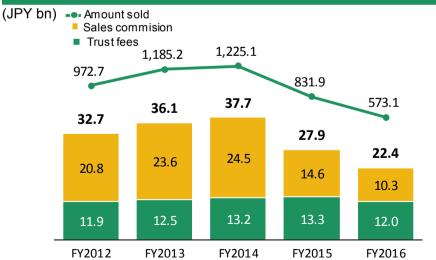
(JPY tn)



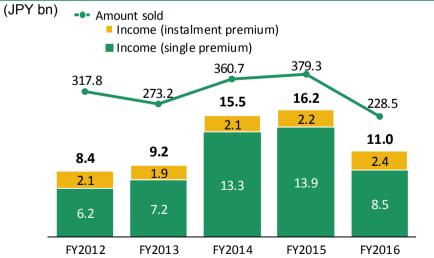
- Number of individual customers having investment trust, fund wrap and insurance products 0.64 million as of Mar.2017
- NISA holders 0.19 million
- Term end balance of fund wrap accounts: '17/3 Approx. 50.0 bn
- Net inflow of funds (new purchase – withdrawal and redemption)
 FY2016 : Approx (140.0)bp

FY2016: Approx. (140.0)bn

Investment trust and fund wrap



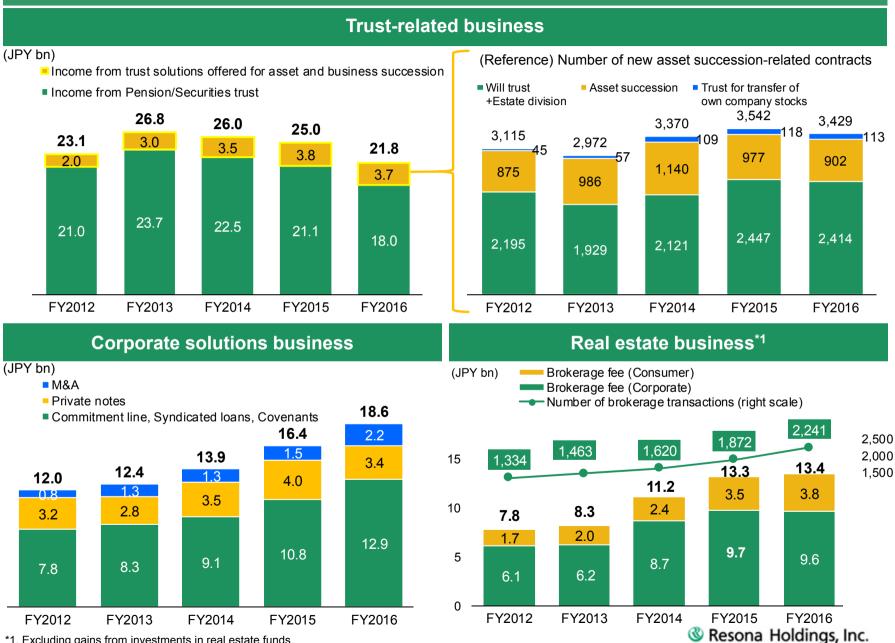
Insurance



*1. Asset formation support product ratio = balance of asset formation support products sold to individuals / (balance of asset formation support products sold to individuals and yen deposits held by individuals)

^{*2.} Reported figures are compiled for a business administration purpose

Major Fee Businesses



^{*1.} Excluding gains from investments in real estate funds

Credit Costs and NPL

Trend of credit costs

(JPY bn)	FY2014	FY 2015	FY2016	FY 2017 Plan
Net credit cost (RHD consolidated) (1)	22.3	(25.8)	17.4	(13.5)

Net credit cost (Total of group banks)	(2)	24.3	(23.4)	18.2	(11.0)
General reserve	(3)	23.5	(0.0)	9.8	
Specific reserve and other items	(4)	0.7	(23.4)	8.4	
New bankruptcy, downward migration	(5)	(29.5)	(43.9)	(19.9)	
Collection/ upward migration	(6)	30.3	20.4	28.3	

Difference (1) - (2)	(7)	(1.9)	(2.3)	(0.7)	(2.5)
HL guarantee subsidiaries	(8)	1.1	2.6	2.0	
Resona Card	(9)	(1.6)	(1.8)	(2.1)	

<credit cost="" ratio=""></credit>				(bps)
DUD consolidated*1	(10)	0.1	(0.2)	6.4

RHD consolidated*1 (10)	8.1	(9.2)	6.1
Total of group banks ^{*2} (11)	8.6	(8.2)	6.3

(Note) Positive figures represent reversal gains

- *1. Credit cost / (Loans and bills discounted + acceptances and guarantees)
 (Simple average of the balances at the beginning and end of the term)
- *2. Credit cost / Total credits defined under the Financial Reconstruction Act (Simple average of the balances at the beginning and end of the term)
- *3. Net of collateral, guarantees and loan loss reserves

Trend of NPL balance and ratio (Total of Group Banks)

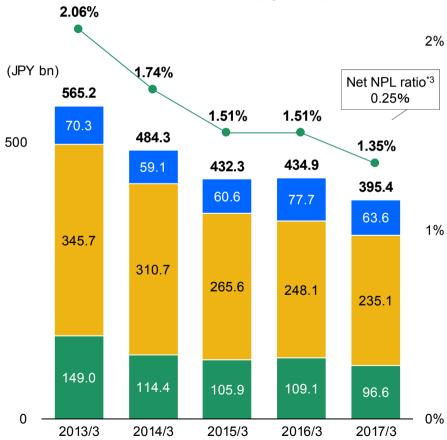
(Financial Reconstruction Act criteria)

Unrecoverable or valueless claims

Risk claims

Special attention loans

→ NPL ratio (right scale)



Securities Portfolio

Securities Portfolio

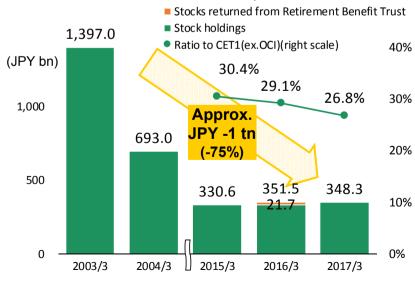
		(JPY bn)		2015/3	2016/3	2017/3	Unrealized gain/(loss)
Д	Available-for-sale securities *1 (1)		(1)	3,827.6	2,459.7	2,403.3	555.4
	Stocks		(2)	330.6	351.5	348.3	563.2
	В	onds	(3)	3,186.9	1,681.9	1,431.8	(2.6)
		JGBs	(4)	2,151.1	760.2	544.1	(5.4)
		Average duration (years)	(5)	3.3	3.1	7.0	-
		Basis point value (BPV)	(6)	(0.72)	(0.24)	(0.38)	-
		Local government bonds and corporate bonds	(7)	1,035.8	921.6	887.6	2.8
	С	Other	(8)	310.0	426.3	623.1	(5.2)
		Foreign securities	(9)	143.0	239.8	258.6	(6.5)
٨	let	unrealized gain	(10)	573.1	460.1	555.4	
Р	Bonds held to maturity *2 (11)			2,435.7	2,383.5	2,277.7	67.4
	Г		, ,		2,000.0		07.4
	J	GBs	(12)	1,962.0	1,879.8	1,771.1	54.5
Ν	let	unrealized gain	(13)	72.6	93.6	67.4	

Status of policy-oriented stocks held

- Breakeven Nikkei average: Approx. 6,200 yen
- Decrease in listed stocks in FY2016 (acquisition cost): JPY3.1 bn.

Net gain on sale: JPY4.9 bn

- Policy for holding policy-oriented stocks
 - After the injection of public funds, Resona reduced the balance of stockholdings in order to minimize the price fluctuation risk.
 - Resona will continue to determine whether or not to hold policy-oriented stocks after examining risks and returns, including the realizability of medium- and long-term business prospects, and aims to reduce the balance to a range between 10% and 20%*1 of the CET1 capital*3 in the medium term.
 - > Plan to reduce JPY35.0 bn in 5years from FY2016.



^{*1.} Acquisition cost basis. The presented figures include marketable securities only *2. Balance sheet amount basis. The presented figures include marketable securities only

^{*3.} Excluding OCI (other comprehensive income)

Capital Adequacy Ratio

■ CAR (Domestic std.) and CET1 ratio* (International std.) as of Mar. 31, 2017 were 11.69% and 8.59%, respectively, maintaining sound capital adequacy level

Domestic	: stai	ndard		(Reference) International standard					
(JPY bn)		2016/3	2017/3	Change	(JPY bn) 2016/3 2017/3	Change			
					Common Equity Tier 1capital ratio (13) 9.52% 10.74%	+1.22%			
Capital adequacy ratio	(1)	13.53%	11.69%	(1.84)%	Excluding net unrealized gains on available-for-sale securities (14) 8.13% 8.59%	+0.46%			
					Tier 1 capital ratio (15) 10.69% 11.40%	+0.71%			
					Total capital ratio (16) 14.10% 13.81%	(0.29)%			
Total capital	(2)	1,969.2	1,746.8	(222.4)	Common Equity Tier 1 capital (17) 1,426.2 1,653.8	+227.6			
Core Capital: instruments and reserves	(3)	1,997.6	1,775.9	(221.7)	Instruments and reserves (18) 1,477.6 1,721.4	+243.7			
 		,	,	, ,	Stockholders' equity (19) 1,249.7 1,361.5	+111.8			
Stockholders' equity	(4)	1,249.7	1,361.5	+111.8	Net unrealized gains on available-for- sale securities (20) 208.4 331.8	+123.3			
Non-cumulative perpetual preferred stock subject to transitional arrangement	(5)	175.0	100.0	(75.0)	Regulatory adjustments (21) 51.4 67.6	+16.1			
Subordinated loans and bonds subject to					Other Tier 1 capital (22) 174.5 101.2	(73.2)			
transitional arrangement	(6)	510.8	281.9	(228.9)	Tier1 capital (23) 1,600.7 1,755.0	+154.3			
Core Capital: regulatory adjustments	(7)	20.4	20.4	+0.6	Tier2 capital (24) 511.1 369.8	(141.2)			
Core Capital. regulatory adjustments	(7)	28.4	29.1	+0.0	Total capital (Tier1+Tier2) (25) 2,111.8 2,124.9	+13.0			
Risk weighted assets	(8)	14,552.5	14,930.8	+378.2	Risk weighted assets (26) 14,968.3 15,386.1	+417.8			
Credit risk weighted assets	(9)	12,954.9	13,342.7	+387.7	Credit risk weighted assets (27) 13,523.9 14,036.9	+513.0			
Amount equivalent to market risk / 8%	(10)	155.3	83.1	(72.1)	Amount equivalent to market risk / 8% (28) 155.3 83.1	(72.1)			
Amount equivalent to operational risk / 8%	(11)	1,061.6	1,049.7	(11.8)	Amount equivalent to operational risk / 8% (29) 1,061.6 1,049.7	(11.8)			
Credit risk weighted assets adjustments	(12)	380.6	455.1	+74.5	Credit risk weighted assets adjustments (30) 227.3 216.1	(11.2)			

■ Factors for the change in FY2016

- Net income attributable to owners of the parent (+JPY161.4 bn)
- Dividends to be distributed (-JPY49.2 bn)
- Repurchase and cancel Class 6 preferred stock (-JPY75.7 bn)
- Redemption of subordinated loans and bonds and other (-JPY228.9 bn)

(Reference) Group banks

Domestic standard		Resona	Saitama	Kinki Osaka
(JPY bn)			Resona	
(JET DII)		(Consolidated)	(Non-consolidated)	(Consolidated)
Capital adequacy ratio	(31)	11.03%	11.58%	11.51%
Total capital	(32)	1,201.3	333.0	154.6
Risk weighted assets	(33)	10,890.7	2,875.7	1,342.3

Earnings Target and Dividend Forecast for FY2017

RHD consolidated

(JPY bn)			1st Half target	Full-year target	YoY change	
attı	t (interim) income ributable to owners the parent	(1)	73.0	150.0	(11.4)	
	Difference (1)-(11)	(2)	9.0	19.0	+1.1	

Common DPS

		DPS	YoY change
Common stock (annual) (3		20.0 yen	+1.0 yen
of which, interim dividend	(4)	10.0 yen	+0.5 yen

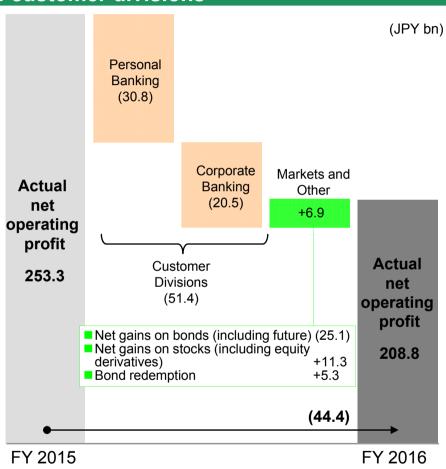
Total of group banks / each group bank (non-consolidated)

(JPY bn)		Total of group banks		Resona Bank		Saitama Resona Bank			Kinki Osaka Bank				
		1st Half target	Full year target	YoY change	1st Half target	Full year target	YoY change	1st Half target	Full year target	YoY change	1st Half target	Full year target	YoY change
Gross operating profit	(5)	260.5	521.5	+3.8	177.0	357.5	+5.3	61.0	120.0	(2.1)	22.0	44.0	+0.7
Operating expenses	(6)	(164.5)	(325.5)	+1.2	(108.5)	(214.5)	(0.3)	(37.5)	(74.0)	+0.8	(18.5)	(37.0)	+0.6
Actual net operating profit	(7)	96.0	196.0	+5.1	68.5	143.0	+5.1	23.5	46.0	(1.2)	3.5	7.0	+1.3
Net gains on stocks (including equity derivatives)	(8)	3.5	11.0	+7.8	2.5	10.0	+10.3	-	0.5	(2.1)	0.5	0.5	(0.4)
Credit related expenses	(9)	(4.5)	(11.0)	(29.2)	(3.5)	(7.0)	(21.7)	-	(2.5)	(3.3)	(0.5)	(1.5)	(4.1)
Income before income taxes	(10)	91.0	184.5	(17.2)	65.5	140.0	(2.5)	23.0	41.0	(8.5)	2.5	4.0	(5.7)
Net (interim) income	(11)	64.0	131.0	(12.5)	46.0	100.0	(1.3)	16.0	28.0	(6.7)	2.0	3.0	(4.5)

Outline of Financial Results of each Segment (1)

Actual net operating profit decreased by JPY44.4 bn YoY due to slowdown of customer divisions

		(JPY bn)	FY2016	YoY Change	
		Gross operating profit	(1)	465.7	(52.3)
	Customer Divisions	Operating expense	(2)	(317.5)	+0.8
		Actual net operating profit	(3)	148.2	(51.4)
		Gross operating profit	(4)	210.6	(31.5)
	Personal Banking	Operating expense	(5)	(167.1)	+0.7
		Actual net operating profit	(6)	43.5	(30.8)
	Corporate Banking	Gross operating profit	(7)	255.1	(20.7)
		Operating expense	(8)	(150.3)	+0.1
		Actual net operating profit	(9)	104.7	(20.5)
		Gross operating profit	(10)	73.0	+8.4
N	flarkets and Other	Operating expense	(11)	(12.4)	(1.4)
		Actual net operating profit	(12)	60.5	+6.9
		Gross operating profit	(13)	538.8	(43.8)
	Total	Operating expense	(14)	(329.9)	(0.5)
		Actual net operating profit	(15)	208.8	(44.4)



Definition of management accounting

- 1. Numbers reported above refer to 3 Resona Group banks and 3 loan guarantee subsidiaries.
- 2. Gross operating profit of "Markets" segment includes a part of net gains/losses on stocks.
- 3. "Other" segment refers to the divisions in charge of management and business administration.

(JPY bn)

Actual

net

operating

profit

104.7

FY 2016

Operating

expenses

+0.1

(20.5)

Operating

expenses

(150.3)

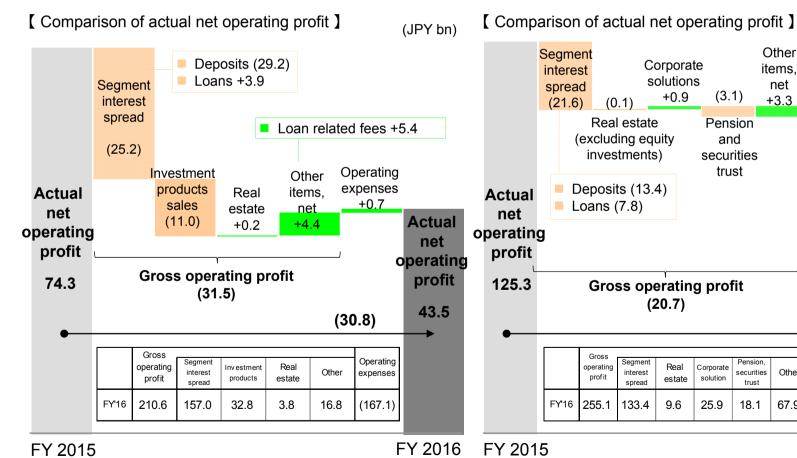
Outline of Financial Results of each Segment (2)

Consumer Banking

- Actual net operating profit : down JPY30.8 bn YoY
 - Seament interest spreads decreased due to decline of interest rates.
 - Income from investment products sales decreased partly due to the market conditions.

Corporate Banking

- Actual net operating profit : down JPY20.5 bn YoY
 - Segment interest spreads decreased due to decline of interest rates.



Other

67.9

Outline of Business Results for FY2016 and Updates on Major Businesses

Medium-term Management Plan

Direction of Capital Management

Reference Material

Overview of the Mid-term Management Plan

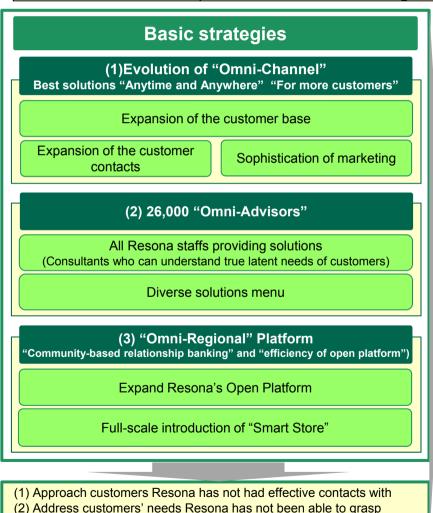
Vision

"Retail No.1"

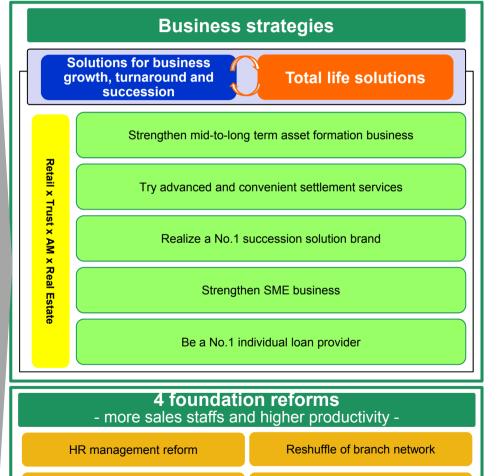
"Financial Services Group" that is most supported by regional customers as it walks with them into the future

Construction of "Next-generation Retail Financial Services Model"

Accomplishment of Medium- to Long-term Income Structure Reforms (FY2017-FY2019)



(3) Find profit opportunities Resona has not been able to reach



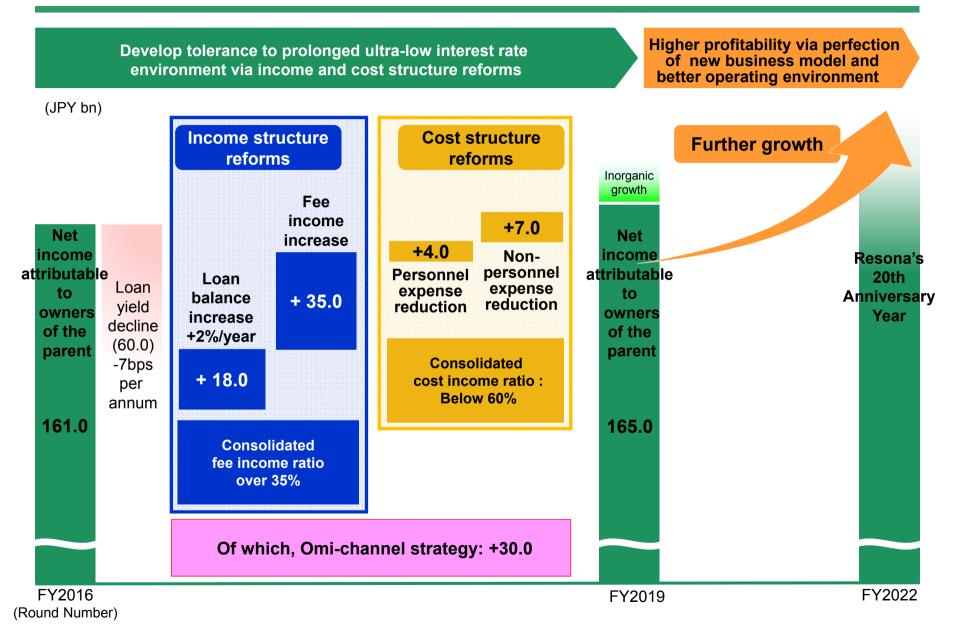
Organizational reform prioritizing

customer experience

Business process reform

(Exhaustive digitalization)

Income and Cost Structure Reforms



KPIs

- 1. Diversify income source and increase fee income by establishing a new business model
- 2. Improve efficiency through further cost structure reform
- 3. Seek optimal balance between 1) profitability improvement and 2) higher capital adequacy to enhance Resona's corporate value sustainably
- 4. Plan to introduce a performance-linked stock compensation scheme in which RHD shares are granted to executive officers of RHD and the Group banks

Key Performance Indicators (KPIs)	FY2019		
Net income attributable to owners of the parent	JPY 165 bn		
Consolidated fee income ratio	Over 35%		
Consolidate cost income ratio	Below 60%		
ROE*1,2	Over 10%		
CET1 ratio*1,3	9% level		

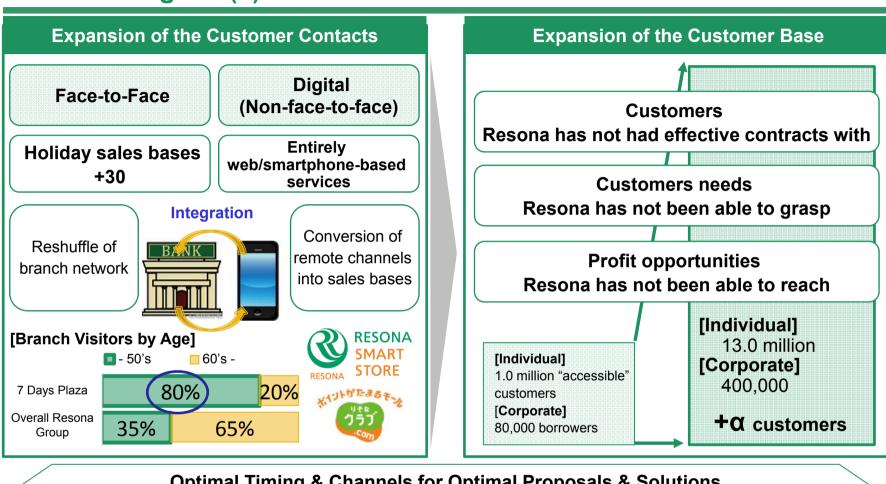
[FY2019 assumed conditions: Overnight call rate (0.05) %, Yield on 10Y JGB + 0.05%, Nikkei 225 18,000 yen to 21,000 yen level]

^{*1.} Reflect the impacts of integrating regional banks in the Kansai region on which related parties reached basic agreement on March 3, 2017

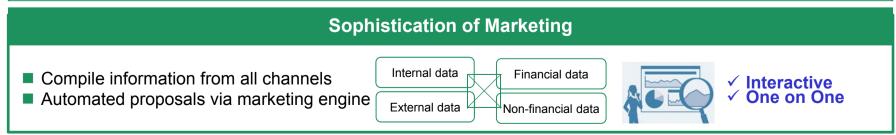
^{*2. (}Net income – Preferred dividends) / (Total shareholders equity – balance of outstanding preferred shares)

^{*3.} Exclude unrealized gain on available-for-sale securities, net of tax effect

Basic Strategies: (1) Evolution of "Omni-Channel"



Optimal Timing & Channels for Optimal Proposals & Solutions



Basic Strategies: (2) Development of 26,000 "Omni-advisors"

All Resona Staff Providing Solutions

Consultants who can understand true latent need of customers

- × Expand sales contacts x time
- Improve ability to offer solutions

- "Customers' happiness is our pleasure"
- Draw out customer concerns
- Provide solution options and information that lead to solutions
- Propose what is thought good for the customer's future
- Turn down what is thought not good for the customer's future

Improve productivity through digitalization

X

- Expand tablet functions
 - May 2016: Started insurance applications
 - Apr. 2017: Enhanced product proposal tools
 - Mar. 2018: Investment trust applications (planned)

Strengthen Business Knowledge & Skills

Reform Organizational Culture

Reform Individual Awareness

Diversification of Solutions

Changes in social/economic conditions

Diversifying customer needs and issues

Provide optimal solutions at optimal timing through optimal channels

Corporate Customers
Growth, Turnaround, Succession Solution

■ Build medium/long-term win-win relationships



Individual Customers
Total Life Solution

Provide solutions tailored closely to living

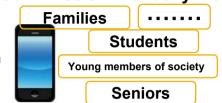
Basic Strategies: (3) Establishment of "Omni-regional" Platform

Full-scale Introduction of "Smart Store" (Internet Branch): Providing new value to more customers

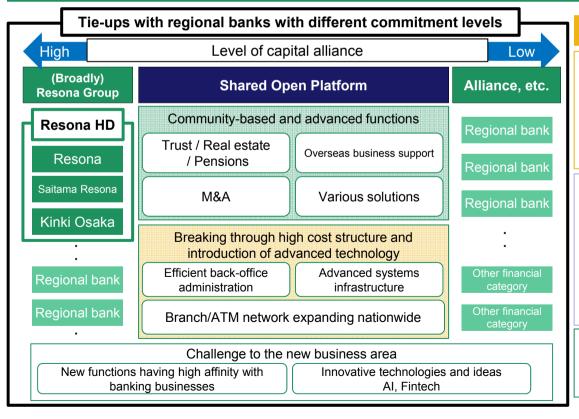


Expand Smart Account function -> Platform for daily life

- Entirely app-based services -> Simple transactions/procedures
- Timely proposals/helpful information
- Easy use of preferred channel



Open Platform Expansion: Create Relationships Where All Come Out Winners



Mutually "Win-Win" relationships

Benefits for customers

- Enjoy sophisticated functions and detailed services at the same time
- Expectation for building a long-term relationship
 strengthening of financial institutions

Benefits for participating banks

Unchanged regional brand

management capability

- Expand solution functions
- $\mbox{-}\mbox{Sophistication}$ of business process and IT system
- -> Cost reduction
- Integration of HQ function
- -> Reallocate management resources
- Utilize nationwide network

Benefits for Resona Group

- Regional coverage and customer base to expand
- Improve productivity



Business Strategies: Asset Formation Support Business

Substantially Expand Asset Formation Support Business

Ultra-Low Interest Rates
Ultra-Aging Society

- Actualize medium/long-term asset formation needs
- Promoting understanding of investment tax breaks key to expansion

Legal and Tax Backup (iDeCo NISA)

Fund Wrap

Began handling Feb. 2017; off to strong start

- -> Balance as of Mar. 31, 2017: JPY50.0 bn
- Propose optimal asset allocation from 60 types of portfolios
- Stable investment returns from long-term, diversified investment

[Fund Wrap Customer Attributes]

Beginning Investors 34%

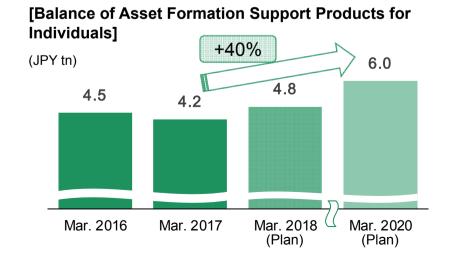
Experienced Investors 66%

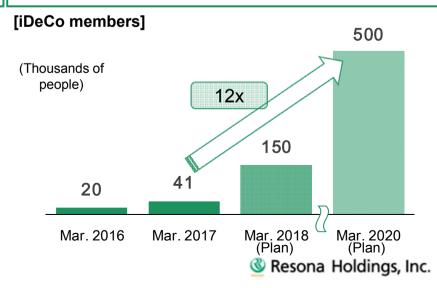
iDeCo (Individual-type Defined Contribution Pension Plan)

Solid start ahead of full-fledged start of iDeCo

- -> April. 2016 Feb. 2017 13% share No. 2 in industry
- DC Act revisions: Eligible members increase from 37 million to 67 million people
- Online convenience + face-to-face presentations
 - Actively holding seminars for corporate customers and public employees

91 in FY2016 (of which, 34 for public employees)





Business Strategies: Settlement Business

Challenge to advanced and convenient settlement services by making best use of new technologies

Structural Change toward Cashless Settlement; Expansion of Debit Card Market [YoY Change in Settlement Volume (2016)]

Resona Debit Card: +33.7%

eMonev *1: +10.8%

Credit Cards *2: +8.2%

- Promote original Resona products and services, more sophisticated marketing and tie-ups with FinTech companies
- Established RHD Transaction Services Division in April 2017 to integrate individual/corporate services and speed up development

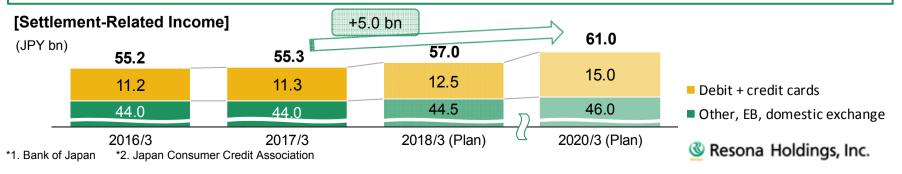


- and advantageous services
- Debit card as standard service
- Acquire emails, raise operating rate through beneficial info

e-commerce site developers

[Start-up Support Pack]

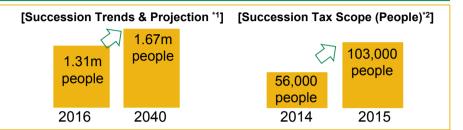
> EB, cards, consults, partner cloud accounting software



Business Strategies: Succession Business

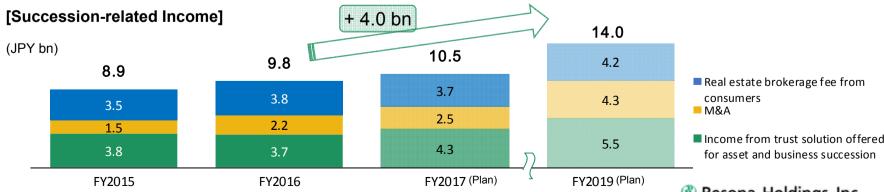
Realize a No. 1 Brand in Succession Solution Brand

- Succession market expanding; twofold increase in taxable persons due to inheritance tax system revision
- Inherited wealth flowing into big cities
- Corporate presidents aging -> Majority 60's or older



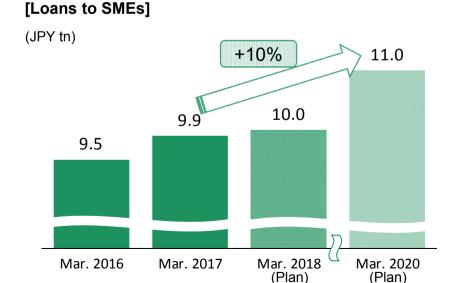
Approach Latent Premium Segment (800,000) Major increase in trust offices 2017/3 8 offices 2019/3 150 offices Increase of qualified staff FP1 2017/3 (1st grade) Approx. 1,000 PP2 (2nd grade) '17/3: approx. 10,000 Real Estate Notary '17/3: approx. 5,000

Access to Regional Bank Partner Customer Bases Full-fledged operation of M&A platform Resona corporate clients: 400,000 Expand to clients of approx. 20 participant banks +α Strengthen partnerships with trust agents Resona's individual/corporate customer base Expand to clients of approx. 30 partners +α

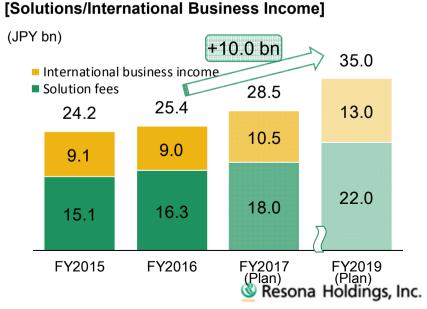


Business Strategies: SME Business

Provide Optimal Solutions at Optimal Timing for Each Growth Stage Provide functions/expertise of commercial bank utilizing trust Strengthen marketing capabilities and capabilities (Current) Borrower-centered: 80,000 improve productivity simultaneously -> All corporate clients: 400.000 √ Tablet devices to √ Utilize SFA*1 1.500 client relations (Sales support **Founding Growth/Maturation** Conversion staff system) Start-up support Succession support **Business loans** Revitalization, mezzanine finance Enhance Consult time proposal X Various loans and solutions 1.5x capabilities Support for M&A, real estate brokerage, corporate pensions, overseas business support **Establish Corporate Finance Division (RB)** Business matching, Consulting More advanced consulting functions



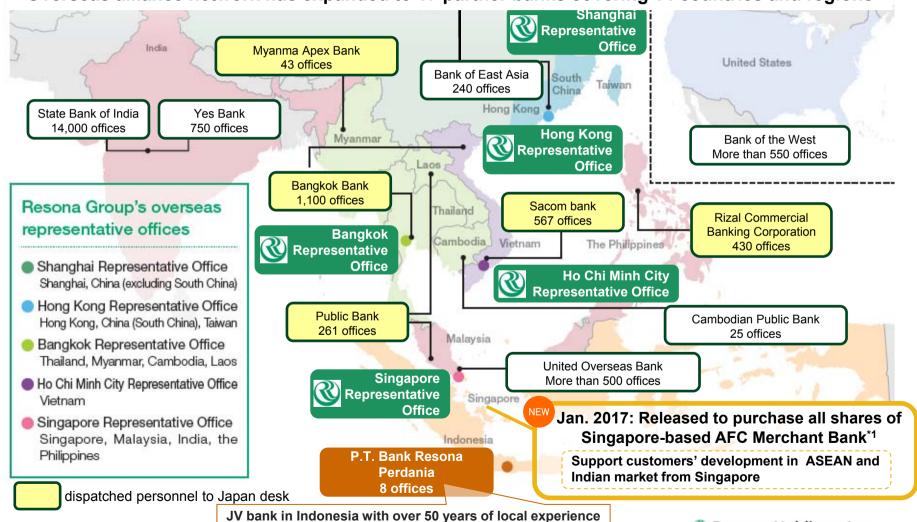
*1. Sales Force Automation



Business Strategies: International Business

Supports to SMEs to Develop Overseas Business Mainly in Asia

- Services offered by corporation among domestic branches, JV bank, overseas representative offices and overseas partner banks
- Overseas alliance network has expanded to 17 partner banks covering 14 countries and regions



^{*1.} Intend to complete the acquisition of the shares in 1H of FY2017, subject to a regulatory approval

Business Strategies: Individual Loan Business



- Protracted low interest rates
- Diversification of lifestyles

ICT evolution/diffusion

Maintain/increase share

Maintain/improve profitability

Penetration of screening and execution on holidays

More advanced promotion

Development of new markets

Full-fledged development of Smart Store

Product differentiated by high added value

- Danshin Kakumei
- Web-only refinance loan

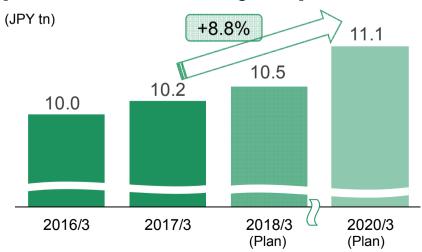
Quality loans with low risk weighting

Loan administration reform (promote digitalization)

- Reduce administrative load
 - -> Secure sales time
- Strict screening

Provide solutions aligned to life stages

[Balance of Residential Housing Loans]



[Balance of Consumer Loans]



Strengthen Marketing Capabilities and Improve Productivity through **Digitalization**

Build next-generation retail financial services model adapted to changes in business environment

- Expectation of simple, convenient, high added-value transaction style
- Necessity of improving staff productivity ahead of declines in working population

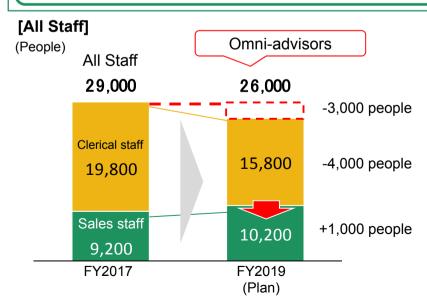
- Drastically reduce procedures time and back-office administration by reforming transaction style utilizing ICT
- Digitalization Shift from "to cut clerical work load in half" to "to eliminate it" through establishment of Digitalized Operation Division in April 2017

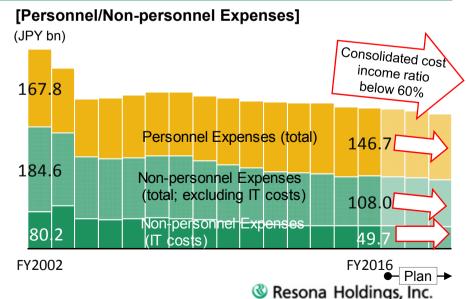
Shift personnel to sales: enhance solutions capabilities

- Sales staff +1,000 people
- All Resona staff providing solutions

Downsize or replace branches

- Optimal branch design in line with local characteristics
- Develop 7 Days mini managed with small staff





Basic Agreement Concerning a Business Integration between The Minato Bank, Ltd., Kansai Urban Banking Corporation and The Kinki Osaka Bank, Ltd.

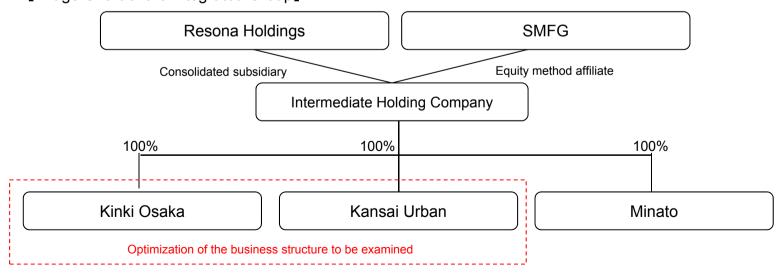
Basic Policies of the Integrated Group

- To create a new retail financial services model that is in step with the future of the Kansai region and beyond the reach of existing regional banks, while trying to further contribute to the Kansai region's customers and local communities
- To improve the productivity and enhance the capital foundation of the Integrated Group through the Business Integration
- To develop a new corporate culture

Structure of the Business Integration

To integrate Minato, Kansai Urban and Kinki Osaka through a holding company structure whereby these banks will become wholly-owned subsidiaries of the intermediate holding company to be incorporated under the umbrella of Resona Holdings

[Image Chart of the Integrated Group]



Basic Agreement Concerning a Business Integration between The Minato Bank, Ltd., Kansai Urban Banking Corporation and The Kinki Osaka Bank, Ltd.

Summary of the Integrated Group

■ The Integrated Group will be one of the leading regional financial groups in Japan with a competitive and full-scale branch network (379 branches) that can be a platform for providing services to customers (mainly in Osaka, Hyogo and Shiga prefectures) in a cohesive manner. The total assets of the Integrated Group will amount to JPY11.6 trillion, loans and bills discounted will amount to JPY8.7 trillion, gross banking profit will amount to JPY148.2 billion and net income will amount to JPY28.1 billion.

< Summary of the Integrated Group (FY2016 or 2017/3) >

(JPY bn)

	Minato	Kansai Urban	Kinki Osaka	Total
Total assets (consolidated)	3,506.6	4,603.7	3,540.8	11,651.2
Loans and bills discounted (consolidated)	2,497.8	3,850.5	2,441.9	8,790.3
Deposits (consolidated)	3,140.3	4,032.3	3,229.3	10,402.0
Gross banking profit (non-consolidated)	44.1	60.7	43.3	148.2
Net income (non-consolidated)	6.6	14.0	7.5	28.1
Number of branches (including sub-branches)	106	155	118	379

Timetable

(Scheduled)

By around the end of September 2017 Execution of the Definitive Agreement

By around the end of November 2017 Extraordinary Meeting of Shareholders for the Approval of the Business Integration

Around April 2018 Delisting date from Tokyo Stock Exchange (Minato and Kansai Urban)

Around April 2018 Completion date of the Business Integration

Around April 2018 Listing date of the Holding Company

Composition of Resona Holdings' Board of Directors (After AGM in Jun. 2017)

6 outside directors



Tadamitsu Matsui Chairperson, Nominating Committee Member, Compensation Committee

Representative Director and President of MATSUI Office Corporation, (Former Representative Director and Chairperson of Ryohin Keikaku Co.,Ltd.)



Mitsudo Urano Chairperson, Compensation Committee

Senior Advisor of Nichirei Corporation (Former Representative Director and Chairperson of Nichirei Corporation)

4 internal directors



Kazuhiro
Higashi
President and
Representative
Executive
Officer



Tetsuya Kan Representative Executive Officer

Group Strategy Division



Yoko Sanuki Chairperson, Audit Committee

Attorney-at-law (Representative of NS Law Office)



Toshio Arima
Member, Nominating
Committee
Member, Compensation
Committee

Chairperson of the Board, Global Compact Japan Network, (Former President and Representative Director of Fuji Xerox Co., Ltd)



Toshiki Hara Representative Executive Officer

Human Resources Division, Corporate Governance Office



Kaoru Isono Member, Audit Committee



Hidehiko Sato Member, Nominating Committee Member, Audit Committee

Attorney-at-law (Hibiki Law Office) (Former National Police Agency Commissioner)



Chiharu Baba Member, Audit Committee

(Former Deputy President of Mizuho Trust & Banking Co., Ltd.)

Glass-walled executive room



Superior Corporate Governance system ensures transparency and objectivity

The first Japanese banking group which adopted the committees-based corporate governance structure in 2003

Board of Directors

Majority of the Board members, six out of ten,

are independent outside directors with wide range of knowledge

Independence of Outside Directors : Shall fall under none of the followings

· Large shareholder, ex-employee etc. of the company, relative of the company's employee, person of the important business relationship, person from a company which receives

a director from the company, long term of office etc.

Requirements of outside directors : Personality, knowledge, faithfulness, wide range of back ground

Support system for outside directors: Corporate Governance Office is to provide information and pre-explanation on upcoming

issues to the directors.

Operations of the Board : Elects chairperson of the Board after conducting an annual analysis and self-evaluation of the Board

Free discussion sessions are held adding to the board to discuss on strategic matters

Nominating Committee

All of the members including the chairperson are outside directors

- Introduced succession plan in July 2007
- => Elect and promote candidates to ensure that the most appropriate person fill top management roles and responsibilities Ensure objectivity by drawing on the advice of outside consultants

Compensation Committee

All of the members including the chairperson are outside directors

•Compensation for Directors : To abolish corporate performance based compensation (scheduled on June 2017),

focusing on their management supervision function

• Compensation for Executive Officers: 40-50% portion of the compensation is linked to corporate performance.

: To introduce Performance Share Unit Plan (scheduled on July 2017)

•Provides its shares and cash compensation according to the ROE of FY2019,

the final fiscal year of the current medium-term management plan

•Total amount of compensations is disclosed on Business Reports etc. based on laws and regulations

Audit Committee

An outside director serves as the chairperson

- Introduced double report line system on June 2016
- => Enables Audit committee to instruct internal audit division bypassing representative executive officers

Outline of Business Results for FY2016 and Updates on Major Businesses

Medium-term Management Plan

Direction of Capital Management

Reference Material

Direction of Capital Management

Seek optimal balance among 1) higher capital adequacy, 2) investment for future growth and 3) enlargement of shareholder return

CAR target

- Secure sufficient capital adequacy under the Japanese Domestic Std.
- Aim to achieve around 9% CET1 ratio*1,2 under the International Std.: Mar. 31, 2017 8.59%

ROE target

■ Maintain ROE*1,3 above 10% : FY2016 11.67%

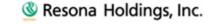
017 0.5370

Shareholder return policy

- Common DPS planned for FY2017:
 20 yen per year, +1 yen YoY
 (of which, interim 10 yen, +0.5 yen YoY)
 - Intend to repurchase and cancel Class 5 PS (total issue amount JPY100 bn) in FY2017, subject to a regulatory approval
- Consider further enlargement of shareholder return while keeping the level of common DPS after the above increase as "stable" dividends



- *1. Reflect the impacts of integrating regional banks in the Kansai region on which related parties reached basic agreement on March 3, 2017
- *2. Exclude unrealized gain on available-for-sale securities, net of tax effect
- *3. (Net income preferred dividends) / (Total shareholders equity balance of outstanding preferred shares)



Outline of Business Results for FY2016 and Updates on Major Businesses

Medium-term Management Plan

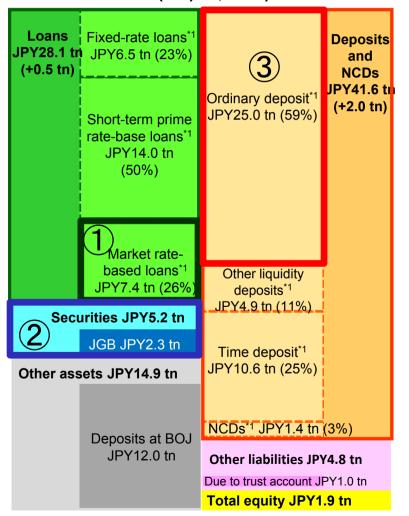
Direction of Capital Management

Reference Material

Overview of the Impacts from the BOJ's NIRP on Consolidated BS

Impacts that surfaced already are manageable

Total assets JPY48.4 tn (Mar. 31, 2017) (JPY(0.6) tn, YoY)



Impacts of the NIRP

(JPY bn)	FY2016 Act
1 Loans	(9.0)
2 Deposits	+3.5
3 Securities	(3.5)
Total	(9.0)

Price actions taken after introduction of the NIRP

- No change to Short-term Prime Rate (STPR)
 - STPR to be determined by each bank in reference to its funding cost, operating expense, cost of equity, etc.
- Lowered rate on ordinary deposit (Feb. 18, 2016)
 - > 0.02% => 0.001%
- Lowered rate on time deposit
 - Rates on all terms, from 1 month to 5 years, lowered to 0.01% (In two stages, Feb. 1 and Mar. 1, 2016)

Resona Holdings, Inc.

Resona's Challenges Attracting Attentions from Outside

Resona's challenges towards "Retail No.1" are highly evaluated by various institutions

Corporate Governance of the Year ® 2015

Japan Association of Corporate Directors selected Resona Holdings as one of five "Winner Companies"



Nikkei's Survey on Banks' Retail Capability 2016

Resona Bank #2
Saitama Resona Bank #4
(Out of 117 banks surveyed)



2015Nikkei Superior Products and Services Awards

"24 hours / 365 days intra-group banks account transfers" won Nikkei Veritas Award



Nadeshiko Brand 2014, 2015 and 2016

Listed companies promoting the appointments of women (for 3 consecutive years)



Nikkin Award 2015

Omni-channel Strategy



14th Corporate Philanthropy Award 2016

"Resona Kids' Money Academy," a financial and economic education activity for children, won grand prix



For Further Sustainability Improvement

Corporate culture that cherishes the corporate credo of "Always together with society"

■ In order to improve the Group's sustainability, Resona Group will fulfill social responsibilities through its primary business, taking into account such societal demands as SDGs and ESG and proactively promote its CSR activities.

Enhancement of Resona's corporate value and brand value



Contributing to creation of sustainable society

CSR activities through primary businesses



CSR activities through social action program

Corporate Governance

- Higher accountability to stakeholders through strengthened management supervisory functions
- Transparent process of bringing up and selecting candidates for next management members

Risk Management & Compliance

- Carry out corporate activities responsibly for stakeholders complying not only with laws and regulations but with social norms
- Take appropriate risk utilizing the RAF built upon its sound risk culture

Diversity

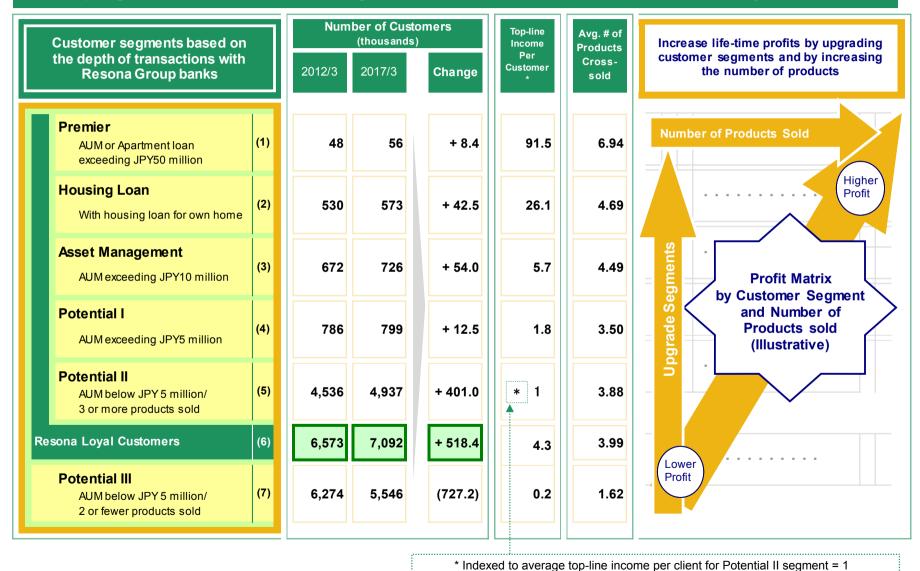
- Create work place where diverse employees including female and elderly can work vigorously
- Work style reforms in light of diversified lifestyles of employees

Social Contribution

- Create bright future for the next generation, through Resona Foundation for Future and financial, economic education program
- Contribution to creating communities that attract people through Re: Heart Club activities, etc.
- Resona Holdings, Inc.

Measures to Build Multifaceted Business Relationships with Customers

Visible progress has been made through the increase in the number of "Resona Loyal Customers"



Resona Holdings, Inc.

Achievements in Cross-selling Efforts Measured with KPIs (YTD)

Change	Mar. 31, 2017	Mar. 31, 2016	ber of customers in thousands)	(Number of customers in thousand							
+ 1.7	56	55	AUM or condominium Ioan exceeding JPY50 million	Premier)						
+ 9.2	573	564	With housing loan for own home	Housing Loan)						
+ 11.3	726	715	AUM exceeding JPY10 million	Asset Management)						
+ 3.9	799	795	AUM exceeding JPY5 million	Potential I)						
+ 27.	4,937	4,910	AUM below JPY 5 million/ with 3 or more products sold	Potential II							
+ 53.	7,092	7,039	Customers (RLCs)	Resona Loyal Customers (RLCs)							
(147.0	5,546	5,694	AUM below JPY 5 million/ with 2 or less products sold	Potential III)						
(93.5	12,639	12,733	Total active retail customers								
3.99 Products e degree of RLCs up banks as a mai	ar. 31, 2017	Number of Products Sold	±// / 6 DD	Change Past 1 Y Lifetime Value (LTV) Under measu growth about 1							

Business Results by Major Group Business Segments

■ "RVA"*1 and "RAROC" as management indicators to measure profitability to allocated capital

Management Accounting by Major Group Business Lines (FY2016)

(JPY bn. %)

			Profitability		Soundness	Net ope	rating _l	orofit afte	r a de	duction o	f credi	cost		(0	DII, 70)
	Resona Group Business Segments	Net profit after a deduction of cost on capital	Risk-adjusted return on capital	Cost to income ratio	Internal CAR			Actual ne	et oper	ating profi	t			Credit	cost
		*4		0.15						Gross ope	rating	Operating			
		RVA ^{*1}	RAROC	OHR			YoY Change		YoY Change	profit	YoY Change	expense	YoY Change		YoY Change
	Customer Divisions (1)	78.2	17.0%	68.1%	8.1%	167.9	(10.1)	148.2	(51.4)	465.7	(52.3)	(317.5)	+0.8	19.6	+41.2
	Personal Banking (2)	25.3	20.5%	79.3%	8.1%	45.5	(29.9)	43.5	(30.8)	210.6	(31.5)	(167.1)	+0.7	2.0	+0.9
	Corporate Banking (3)	52.9	16.0%	58.9%	8.1%	122.3	+19.7	104.7	(20.5)	255.1	(20.7)	(150.3)	+0.1	17.6	+40.3
1	Markets (4)	45.9	35.7%	16.8%	10.0%	61.5	+5.5	61.5	+5.5	74.0	+7.0	(12.4)	(1.4)	1	-
То	tal *2 (5)	56.0	12.0%	61.2%	11.1%	228.4	(3.2)	208.8	(44.4)	538.8	(43.8)	(329.9)	(0.5)	19.6	+41.2

^{*1.} RVA: Resona Value Added (Net profit after a deduction of cost on internally allocated capital) *2. Total of 3 group banks on a non-consolidated basis plus profit and loss of loan guarantee subsidiaries

PL Summary and Factors for "Consolidated" and "Total of Group Banks" Difference

PL Summary (RHD Consolidated / Total of Group Banks)

RHD Consolidated / Total of Group Banks Difference

						D:ff			-	Malan		الماما ميراد	- - - - - -		
(JPY bn)		RHD Consolidated		Total of group banks (Non- consolidated)		Difference		HL guarantee subsidiaries		Major consolida Resona Card		Resona Kessai Service		P. T. Bank Resona Perdania	
		(a)	YoY change	(b)	YoY change	(a)-(b)	YoY change		YoY change		YoY change		YoY change		YoY change
Gross operating profit	(1)	563.1	(56.4)	517.7	(54.2)	45.4	(2.1)	25.1	(1.0)	15.2	(0.2)	2.5	(0.0)	4.7	(0.2)
Operating expenses (excluding group banks' non-recurring items)	(2)	(344.9)	(0.4)	(326.7)	(0.3)	(18.2)	(0.0)	(3.3)	(0.2)	(10.6)	+0.0	(1.7)	(0.0)	(1.8)	(0.0)
Credit related expenses	(3)	17.4	+43.3	18.2	+41.7	(0.7)	+1.5	2.0	(0.5)	(2.1)	(0.3)	(0.0)	(0.0)	(1.2)	+0.0
Income before income taxes	(4)	228.2	(22.3)	201.7	(19.0)	26.4	(3.3)	23.0	(2.6)	2.5	(0.5)	0.8	(0.1)	1.5	(0.3)
Net income (attributable to shares of the parent)	(5)	161.4	(22.3)	143.5	(19.7)	17.9	(2.5)	16.5	(2.5)	1.7	(0.2)	0.5	(0.0)	1.1	(0.2)
						Car contribut			Group	RI 77.			HD 0%		a Group 4%

contribution ratio

Consolidated Subsidiaries and Affiliated Companies

Consolidated domestic subsidiaries (excluding group banks)

(JPY bn)

			Capital contribution		Net income	
Name		Line of business	ratio	FY2016	YoY change	FY2015
Resona Guarantee Co., Ltd.	(1)	Credit guarantee (Mainly mortgage loan)	Resona Group 100%	14.8	(0.5)	15.3
Daiwa Guarantee Co., Ltd.	(2)	Credit guarantee (Mainly mortgage loan)	Resona Group 100%	0.4	(0.3)	0.7
Kinki Osaka Shinyo Hosho Co., Ltd.	(3)	Credit guarantee (Mainly mortgage loan)	Resona Group 100%	1.2	(1.7)	3.0
Resona Card Co., Ltd.	(4)	Credit card Credit guarantee	Resona Holdings 77.6% Credit Saison 22.4%	1.7	(0.2)	1.9
Resona Kessai Service Co., Ltd.	(5)	Factoring	Resona Holdings 100%	0.5	(0.0)	0.6
Resona Research Institute Co., Ltd.	(6)	Business consulting service	Resona Holdings 100%	0.1	+0.0	0.1
Resona Capital Co., Ltd.	(7)	Venture capital	Resona Holdings 100%	0.1	(0.2)	0.3
Resona Business Service Co., Ltd.	(8)	Back office work Employment agency	Resona Holdings 100%	0.1	+0.0	0.0
Resona Asset Management Co., Ltd.	(9)	Investment Trust Management	Resona Holdings 100%	(0.3)	(0.1)	(0.1)
			18.9	(3.1)	22.1	

Major consolidated overseas subsidiaries

			Capital contribution	Net income					
Name		Line of business	ratio	FY2016	YoY change	FY2015			
P.T. Bank Resona Perdania	(10)	Banking business (Indonesia)	Resona Group 43.4% (Effective control approach)	1.1	(0.2)	1.4			
P.T. Resona Indonesia Finance	(11)	Leasing business (Indonesia)	Resona Group 100%	0.1	+0.0	0.1			
		1.3	(0.2)	1.5					

Affiliated company accounted for by the equity method

Name			Capital contribution	Net income					
		Line of business	ratio	FY2016	YoY change	FY2015			
Japan Trustee Services Bank, Ltd.	(12)	Banking and Trust	Resona Group 33.3% Sumitomo Mitsui Trust HD 66.6%	0.3	+0.0	0.3			

^{*1.} Fiscal year end of the two overseas subsidiaries is December 31. RHD's consolidated business results reflect the accounts of these subsidiaries settled on December 31.

Capital Adequacy Ratio (Group Banks)

Japanese Domestic Standard	-	esona Ban Consolidated [A-IRB]			ma Resona n-consolidato [A-IRB]		Kinki Osaka Bank (Consolidated) [F-IRB]			
(JPY bn)	Mar. 31, 2016	Mar. 31, 2017	Change	Mar. 31, 2016	Mar. 31, 2017	Change	Mar. 31, 2016	Mar. 31, 2017	Change	
Capital adequacy ratio	12.77%	11.03%	(1.74)%	13.78%	11.58%	(2.20)%	11.16%	11.51%	+0.35%	
Total qualifying capital	1,361.7	1,201.3	(160.3)	380.2	333.0	(47.1)	154.0	154.6	+0.5	
Core Capital: instruments and reserves	1,383.3	1,225.5	(157.8)	394.6	351.2	(43.4)	156.0	159.1	+3.0	
Core Capital: regulatory adjustments	21.6	24.1	+2.4	14.3	18.1	+3.7	2.0	4.5	+2.5	
Risk weighted assets	10,656.6	10,890.7	+234.1	2,759.3	2,875.7	+116.3	1,379.6	1,342.3	(37.2)	
Credit risk weighted assets	9,373.9	9,599.0	+225.0	2,324.5	2,481.0	+156.5	1,290.6	1,257.0	(33.6)	
Amount equivalent to market risk / 8%	125.2	51.9	(73.3)	29.7	31.1	+1.3	0.1	0.1	(0.0)	
Amount equivalent to operational risk /8%	708.4	706.7	(1.6)	232.1	227.4	(4.6)	88.8	85.2	(3.5)	
Credit risk weighted assets floor adjustments	448.8	533.0	+84.1	172.9	136.0	(36.9)	-	-	-	

Sophistication in ALM Interest Rate Risk Management: (Internal Model to Measure Core Liquidity Deposits)

Reassess the value of liquidity deposits

Internal model to measure core liquidity deposits

⇒ Grasp more properly how much liquidity deposits
can be regarded as low-cost and stable funding
over the long term

Total assets: JPY48.4 tn (As of Mar. 31, 2017, total of group banks)

Loans and bills discounted JPY28.3 tn (58%)

Core liquidity

deposits (x%)

Liquidity deposits

JPY30.0 tn (62%)

Securities JPY5.2 tn (10%)

Cash and due from banks JPY12.6 tn (26%)

Other JPY2.1 tn (4%)

Time deposits JPY10.6 tn (22%)

Other
JPY5.8 tn (12%)
Net assets JPY1.8 tn (4%)

More sophisticated

ALM interest rate risk management

Methods to measure core liquidity deposits

Before implementation of internal model < Standardized method>

(FSA's bank supervision guideline)

- Introduced the idea of core liquidity deposits in FY2007
- Balance: the smallest of the following
 - 1. Lowest balance for the past 5 years
 - 2. Current balance less maximum annual outflow observed in the past 5 years
 - 3. Current balance x 50%
- Maturity allocated evenly over 5 years (2.5 years on average)

Internal model

- RB and SR adopted in Apr.2010, KO in Oct.2010
- Rationally modeled depositors' behaviors to grasp how much can be regarded as core liquidity deposits
- Maturity allocated evenly over <u>10 years</u> (<u>5 years on average</u>)
- Longer maturity applicable to core liquidity deposits (from 2.5 years to 5.0 years on average) enables the banks to take longer-term interest rate risk

Securities Portfolio

Maturity ladder of securities held (securities with contractual maturities, nominal amount basis)

				N	Mar. 31, 201	7					ı	Mar. 31, 201	3		
(JPY bn)		One year or less	One to three years	Three to five years	Five to seven years	Seven to ten years	Over ten years	Total	One year or less	One to three years	Three to five years	Five to seven years	Seven to ten years	Over ten years	Total
Bonds held to maturity	(1)	255.8	578.8	773.1	151.3	449.5	69.5	2,278.3	166.2	381.6	1,039.6	231.4	549.5	15.5	2,384.1
JGBs	(2)	205.3	486.3	667.9	50.0	350.0	12.1	1,771.6	118.0	284.3	945.2	130.0	400.0	3.0	1,880.5
Floating-rate JGBs	(3)	118.3	166.3	145.4	-	-	-	430.0	118.0	135.3	294.7	-	-	-	548.0
Japanese local government bonds	(4)	43.9	82.9	100.0	100.0	98.0	4.9	429.8	43.5	88.2	88.7	100.0	148.0	-	468.4
Japanese corporate bonds	(5)	6.6	9.6	5.2	1.3	1.5	52.5	76.8	4.7	9.0	5.7	1.4	1.5	12.5	35.1
Available-for-sale securities	(6)	376.2	313.4	224.2	129.7	718.4	146.3	1,908.5	403.5	688.7	295.1	117.1	365.5	124.1	1,994.3
Bonds	(7)	361.9	284.9	198.0	99.9	382.0	94.8	1,421.8	381.2	671.5	282.1	76.9	231.2	27.8	1,671.0
JGBs	(8)	172.0	-	60.0	-	243.0	63.0	538.0	240.0	289.2	80.0	-	128.0	17.5	754.7
Floating-rate JGBs	(9)	-	-	•	-	-	-	-	-	-	-	-	1	_	-
Japanese local government bonds	(10)	12.8	4.6	13.4	4.2	111.8	_	147.1	7.0	22.7	15.6	8.5	50.7	_	104.6
Japanese corporate bonds	(11)	177.0	280.2	124.6	95.6	27.2	31.8	736.7	134.2	359.6	186.5	68.3	52.5	10.3	811.6
Other	(12)	14.3	28.5	26.1	29.8	336.4	51.4	486.7	22.3	17.1	13.0	40.1	134.2	96.3	323.3

Unrealized gains/(losses)*1

[M	[Mar. 31, 2017] (JPY bn)		B/S Amount	Change from Mar. 31, '16	Unrealized gains/ (losses)	Change from Mar. 31, '16
1	onds held to aturity	(1)	2,277.7	(105.8)	67.4	(26.1)
1	Available-for- sale securities		2,958.7	38.7	555.4	95.2
	Stocks	(3)	911.6	113.7	563.2	116.8
	Bonds	(4)	1,429.1	(267.4)	(2.6)	(17.3)
	Other	(5)	617.9	192.4	(5.2)	(4.3)

Trend of market and other indicators

[Duration and Basis Point Value of JGBs (Available-for-sale securities)]

	2014/3	2015/3	2016/3	2017/3
Duration (year) (1)	3.1	3.3	3.1	7.0
BPV (JPY bn) (2)	(1.41)	(0.72)	(0.24)	(0.38)
10-year JGB yield (3)	0.640%	0.395%	(0.050)%	0.065%

[Break-even point in terms of Nikkei Average]

		2014/3	2015/3	2016/3	2017/3
Nikkei Average (Yen)	(4)	6,500	5,500	6,500	6,200
BV of stock sold (JPY bn)	(5)	5.4	3.2	8.7	3.3

[Net gain/(loss) on bonds and stocks]

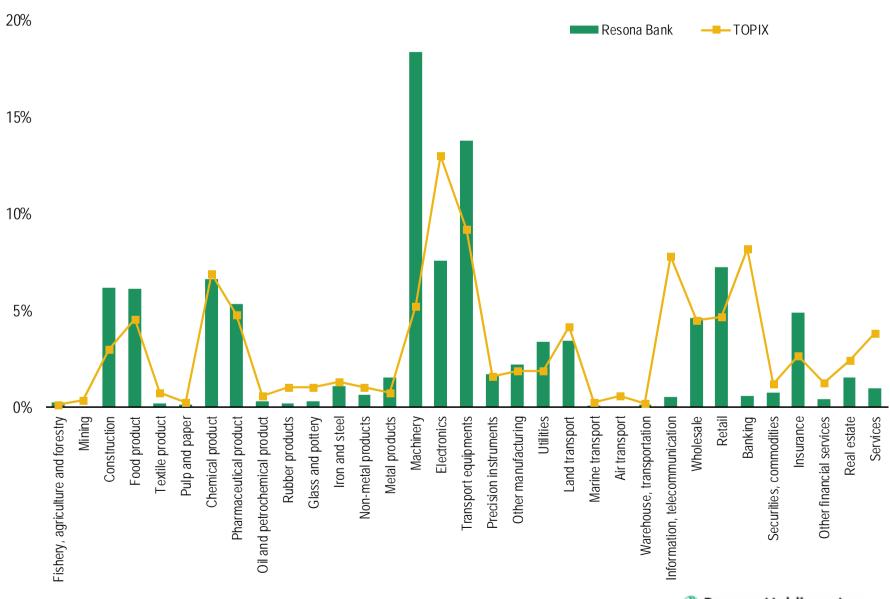
(JPY bn)		FY2013	FY2014	FY2015	FY2016
Net gains/(losses) on bonds (3)	7.2	24.3	49.1	(2.8)
Net gains/(losses) on stocks (7)	22.3	44.5	(6.7)	25.1

^{*1.} The figures reported above include securities, negotiable certificates of deposit(NCDs) included in "cash and due from banks" and a portion of "monetary claims bought."

The presented figures only include marketable securities.



Stocks Held by Industry (March 2017)



Swap Positions by Remaining Periods

Notional amounts of interest rate swaps (deferred hedge accounting applicable) by remaining period

(JPY bn)

			Mar. 3	1, 2017		Mar. 31, 2016				
		Within 1 year	1 to 5 years	Over 5 years	Total	Within 1 year	1 to 5 years	Over 5 years	Total	
Receive fixed rate/ Pay floating rate	(1)	375.0	500.0	1,100.0	1,975.0	450.0	785.0	1,040.0	2,275.0	
Receive floating rate/ Pay fixed rate	(2)	340.9	639.0	472.0	1,451.9	85.6	547.3	1.1	634.1	
Net position to receive fixed rate	(3)	34.0	(139.0)	628.0	523.0	364.3	237.6	1,038.8	1,640.8	

Maturity Ladder of Loan and Deposit (Domestic Operation)

Total of Group Banks

Loans and Bills Discounted

Deposits

[End of March 2016]

		Within 6M	6 to 12M	1 to 3Y	Over 3Y	Total
Fixed rate	(1)	1.5%	1.3%	6.7%	11.7%	21.2%
Prime rate-based	(2)	52.4%	0.1%	0.0%	0.0%	52.5%
Market rate-based	(3)	25.2%	1.1%			26.3%
Total	(4)	79.1%	2.5%	6.7%	11.7%	100.0%

[End of March 2016]

		Within 6M	6 to 12M	1 to 3Y	Over 3Y	Total
Liquid deposits	(1)	42.6%	1.5%	6.0%	21.0%	71.1%
Time deposits	(2)	13.4%	8.4%	6.0%	1.1%	28.9%
Total	(3)	56.0%	9.9%	12.0%	22.0%	100.0%

Loans maturing within 1 year

81.6%

[End of March 2017]

		Within 6M	6 to 12M	1 to 3Y	Over 3Y	Total
Fixed rate	(5)	1.6%	1.3%	6.4%	14.0%	23.4%
Prime rate-based	(6)	50.1%	0.1%	0.0%	0.0%	50.2%
Market rate-based	(7)	25.5%	1.0%			26.4%
Total	(8)	77.2%	2.3%	6.4%	14.0%	100.0%

[End of March 2017]

		Within 6M	6 to 12M	1 to 3Y	Over 3Y	Total
Liquid deposits	(4)	52.0%	1.1%	4.5%	15.6%	73.3%
Time deposits	(5)	12.9%	8.0%	5.0%	0.9%	26.7%
Total	(6)	64.9%	9.1%	9.5%	16.5%	100.0%

Loans maturing within 1 year

79.6%

[Change in FY2016]

	Within 6M	6 to 12M	1 to 3Y	Over 3Y	Total
(9)	+0.1%	+0.0%	(0.3)%	+2.4%	+2.2%
(10)	(2.3)%	(0.0)%	(0.0)%	0.0%	(2.3)%
(11)	+0.2%	(0.1)%			+0.1%
(12)	(1.9)%	(0.1)%	(0.3)%	+2.4%	-
	(10)	(9) +0.1% (10) (2.3)% (11) +0.2%	(9) +0.1% +0.0% (10) (2.3)% (0.0)% (11) +0.2% (0.1)%	(9) +0.1% +0.0% (0.3)% (10) (2.3)% (0.0)% (0.0)% (11) +0.2% (0.1)%	(9) +0.1% +0.0% (0.3)% +2.4% (10) (2.3)% (0.0)% (0.0)% 0.0% (11) +0.2% (0.1)%

[Change in FY2016]

		Within 6M	6 to 12M	1 to 3Y	Over 3Y	Total
Liquid deposits	(7)	+9.4%	(0.4)%	(1.5)%	(5.4)%	+2.1%
Time deposits	(8)	(0.6)%	(0.4)%	(1.0)%	(0.2)%	(2.1)%
Total	(9)	+8.8%	(0.8)%	(2.5)%	(5.5)%	-

Loans maturing within 1 year

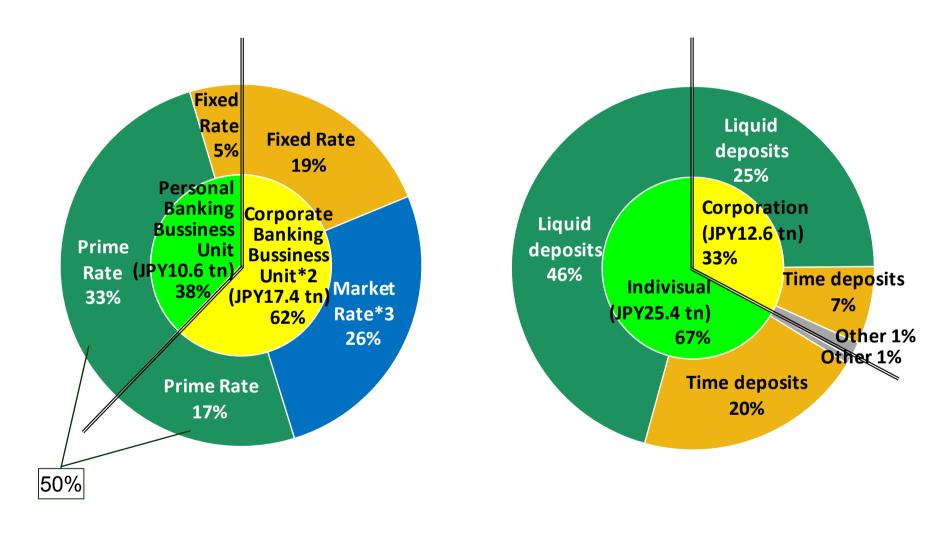
(2.0)%

^{*1.} Data compiled for a management and administration purpose

Composition of Loan Portfolio and Deposits (March 31, 2017)

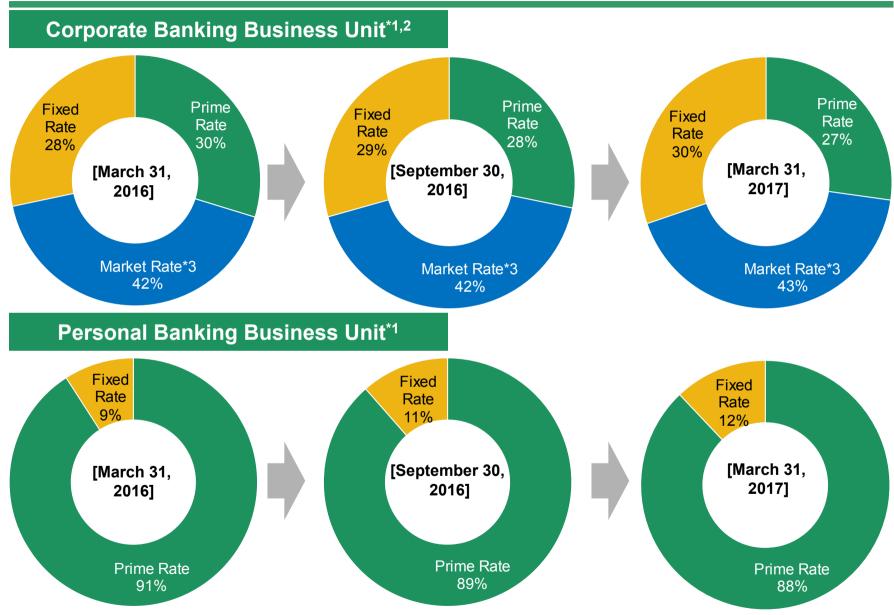
Total of Group Banks





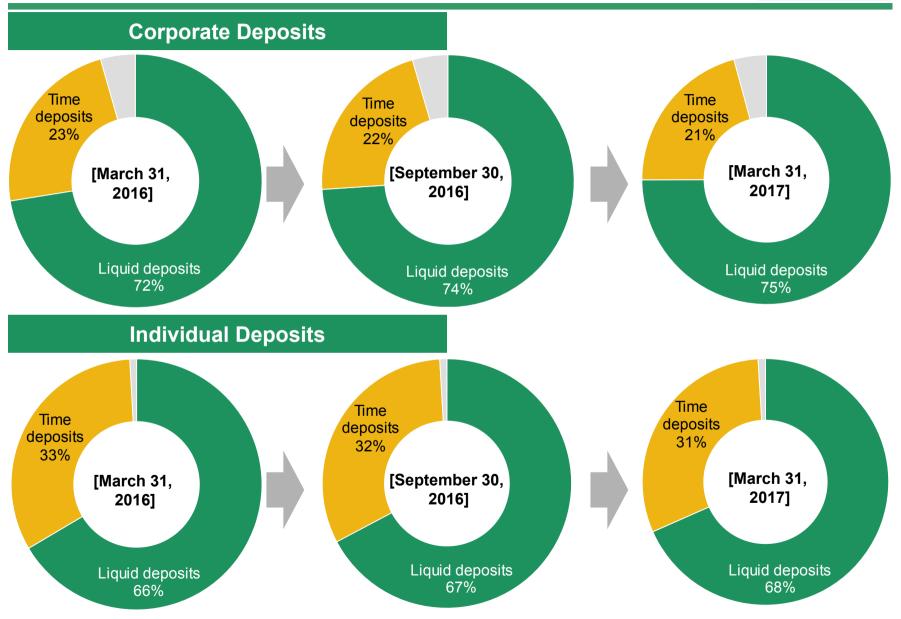
^{*1.} Data compiled for a management and administration purpose
*2. Corporate Banking Business Unit includes apartment loans
*3. Market rate-linked loans include the fixed-rate (spread) loans maturing in less than one year
*4. Domestic individual deposits + Domestic corporate deposits

Composition of Loan Portfolio by Base Rates



^{*1.} Data compiled for a management and administration purpose
*2. Corporate Banking Business Unit includes apartment loans
*3. Market rate-linked loans include the fixed-rate (spread) loans maturing in less than one year

Composition of Deposits by Types



Migrations of Borrowers (1H of FY2016)

■ Exposure amount basis *1

					End of	Septembe	r 2016					
		Normal	Other Watch	Special Attention	Doubtful	Effectively Bankrupt	Bankrupt	Other	Collection, Repayments	Assignments, Sale	Upward Migration	Downward Migration
	Normal	98.4%	0.8%	0.1%	0.0%	0.0%	0.0%	0.7%	0.7%	0.0%	-	0.9%
9	Other Watch	9.7%	85.4%	0.6%	1.3%	0.1%	0.1%	2.8%	2.8%	0.0%	9.7%	2.1%
March 2016	Special Attention	7.6%	3.3%	81.4%	4.8%	0.2%	0.0%	2.8%	2.8%	0.0%	10.9%	5.0%
End of Ma	Doubtful	1.3%	8.2%	0.7%	78.6%	3.5%	1.3%	6.4%	6.3%	0.2%	10.1%	4.8%
Ш 	Effectively Bankrupt	0.5%	1.8%	0.0%	0.4%	87.9%	4.4%	5.0%	3.5%	1.5%	2.7%	4.4%
	Bankrupt	0.0%	0.0%	0.0%	2.6%	0.0%	87.1%	10.3%	0.6%	9.7%	2.6%	-

^{*1.} Above table shows how a borrower belonging to a particular borrower category as of the end of March 2016 migrated to a new category as of the end of September 2016. Percentage points are calculated based on exposure amounts as of the end of March 2016 (New loans extended, loans partially collected or written-off during the period are not taken into account)

"Other" as of the end of September 2016 refers to those exposures removed from the balance sheet due to collection,

repayments, assignments or sale of claims.

Migrations of Borrowers (2H of FY2016)

■ Exposure amount basis *1

					End	of March 2	017					
		Normal	Other Watch	Special Attention	Doubtful	Effectively Bankrupt	Bankrupt	Other	Collection, Repayments	Assignments, Sale	Upward Migration	Downward Migration
	Normal	98.9%	0.6%	0.0%	0.0%	0.0% 0.0%		0.5%	0.5%	0.0%	-	0.6%
2016	Other Watch	6.8%	87.0%	0.8%	1.3%	0.2%	0.0%	3.9%	3.9%	0.0%	6.8%	2.4%
September 2	Special Attention	8.8%	3.7%	82.6%	2.3%	0.1%	0.0%	2.5%	2.5%	0.0%	12.5%	2.4%
of	Doubtful	1.7%	7.1%	0.5%	82.9%	2.5%	0.8%	4.5%	4.5%	0.0%	9.3%	3.3%
End	Effectively Bankrupt	0.2%	1.0%	0.0%	2.7%	76.6%	5.9%	13.6%	4.8%	8.7%	3.9%	5.9%
	Bankrupt	0.0%	0.0%	0.0%	1.8%	0.0%	86.4%	11.8%	0.9%	10.9%	1.8%	-

^{*1.} Above table shows how a borrower belonging to a particular borrower category as of the end of September 2016 migrated to a new category as of the end of March 2017 Percentage points are calculated based on exposure amounts as of the end of September 2016 (New loans extended, loans partially collected or written-off during the period are not taken into account)

"Other" as of the end of March 2017 refers to those exposures removed from the balance sheet due to collection,

repayments, assignments or sale of claims

List of Preferred Shares and Subordinated Bonds (Apr. 30, 2017)

Preferred Shares

			Class 5 Preferred Shares
Original issu	e date	(1)	8/28/2007
Current num	ber of shares	(2)	4,000,000 shares
Issue price per share		(3)	JPY 25,000
Total issue a	mount remaining at present	(4)	JPY 100.0 Billion
Original total	l issue amount	(5)	JPY 100.0 Billion
Shareholder		(6)	Dai-ichi Life
Dueferus	Dividend per share (Annual)	(7)	JPY 918.75
Preferred dividend	Total amount of dividend (Annual)	(8)	JPY 3,675 Million
aividend	Yield (Annual)	(9)	3.675%
			Mandatory exchange not applicable
Acquisition clause		(10)	Acquisition clause exercisable under certain conditions at the issuer's option after seven years after issue date

Subordinated Bonds

Issuer	Amount outstanding	Issue date	Maturity	First call date*1	Dividend rate ^{*2}
Resona Bank	JPY50.0 bn	July 17, 2009	June 20, 2019		2.766%
Resona Bank	JPY50.0 bn	March 4, 2010	March 4, 2020		2.084%
Resona Bank	JPY40.0 bn	September 28, 2010	September 28, 2020		1.606%
Resona Bank	JPY25.0 bn	June 1, 2011	June 1, 2021		1.878%
Resona Bank	JPY20.0 bn	December 22, 2011	December 22, 2026		2.442%
Resona Bank	JPY35.0 bn	March 14, 2012	March 15, 2022		1.78%
Resona Bank	JPY16.0 bn	March 14, 2012	March 15, 2027		2.464%
Resona Bank	JPY20.0 bn	June 21, 2012	June 21, 2022	June 21, 2017	1.32%
Saitama Resona Bank	JPY25.0 bn	July 27, 2012	July 27, 2022	July 27, 2017	1.24%

^{*1.} Subject to an approval of regulatory authority *2. Floating rate is applicable after the 1st call date.

Responses to the Ongoing International Discussion over Further Tightening of Financial Regulation

Major items of financial regulation being discussed internationally

■ For many items, international rules will be finalized hereafter and local authorities will start working on domestic rules.

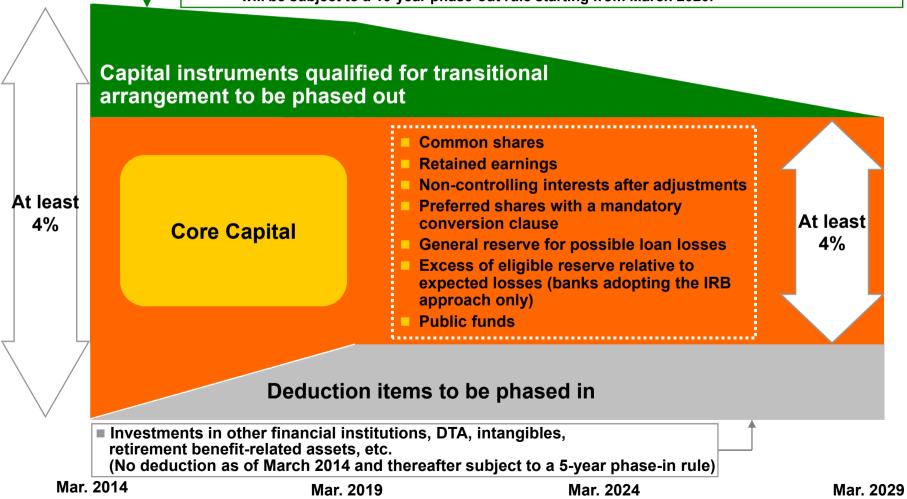
Major regulatory items	Outline	Important updates
Review of Standardized Approach (SA) (Credit and operational risks) Review of IRB approach, Capital floor based on SA	Reviewing credit risk measurement method to better reflect risks and ensure higher comparability Reviewing operational risk measurement method to reflect actual loss data New capital floor rule requiring a reference to the SA.	 Under discussion for an agreement of the international rule. Possible impacts could be significant depending on the final forms. Details including the level of floor and actual implementation schedule will be determined hereafter.
Liquidity regulations (LCR/NSFR)	[LCR] Requiring banks to hold high-quality liquid assets to prepare for significant outflow of funds under a severe stress. [NSFR] Requiring banks to hold certain capital and liabilities for the risk of having illiquid assets	LCR requirement already started in 2015. (Applicable to banks subject to the International Std.) Japanese authority is planning to introduce a local NSFR rule.
Leverage ratio	Introduced to complement capital adequacy ratio requirements. Tier 1 capital as a numerator. Exposure amount, not RWA, to be a denominator.	Disclosure requirement already started in 2015 (Applicable to banks subject to the International Std.) Japanese authority is planning to introduce a local rule for leverage ratio.
IRRBB (interest rate risk in the banking book)	Requiring banks to control interest rate risk within 15% of their Tier 1 capital	Pillar 2 regulation. International rule already agreed on changes in how to measure, manage and disclose the interest rate risk. The Japanese authority is now working on setting up a local rule.
Derivatives-related (Margin deposit, SA-CCR, CVA, etc.)	Requiring banks to pay/receive margin deposits for OTC derivatives not to be cleared by CCP. Including review of method to calculate derivatives exposure and CVA	 Resona is subject to the variable margin requirements from March 2017. Initial margin requirements are supposed to be introduced in September 2020. Japanese authority is planning to introduce a local SA-CCR (Standardized Approach) and CVA rules
Various capital buffers G-SIBs/D-SIBs, TLAC	Capital buffer requirements include capital conservation buffer, counter-cyclical buffer and SIBs' buffer. TLAC requires banks to hold additional capacity to absorb loss.	Capital buffers were already introduced in March 2016 with a phase-in period given (Applicable to G-SIBs/D-SIBs, banks subject to the International Std.) TLAC to be officially introduced in 2019 (applicable to G-SIBs)

Our responses and preparedness

- Secured sufficient capital needed to sustain our business model at this point in time
- Even when regulations are tightened further, we establish a system with which we can control both numerator and denominator in a timely manner taking into account the comprehensive impacts of numerous regulations so that we can fulfill our mission of continuing to extend credits to our customers.

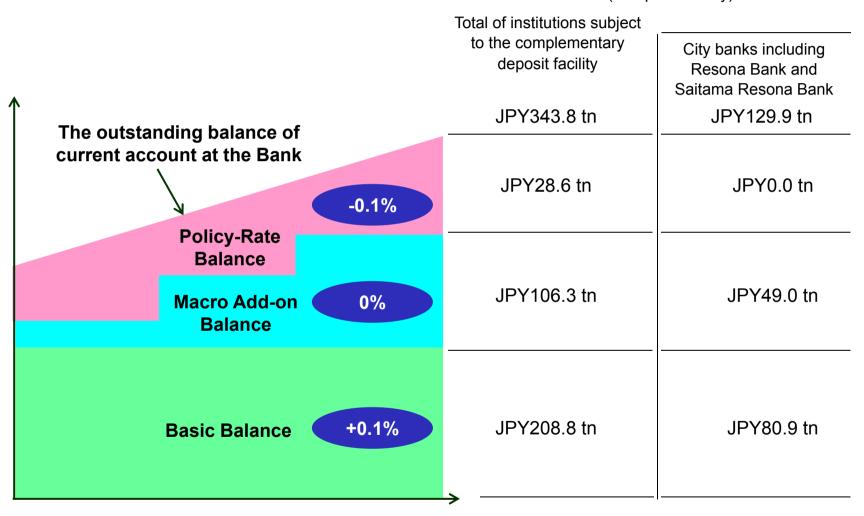
Outline of Eligible Capital under the Japanese Domestic Std.

- Subordinated debts, preferred securities and non-convertible preferred shares*1
 - Subordinated debts and preferred securities issued under the Basel 2 can be fully included in Core Capital as of the end of March 2014. These grandfathering items are subject to a 10-year phase-out rule starting from March 2015.
 - Non-convertible preferred shares^{*1} can be fully included in Core Capital until March 2019 and will be subject to a 10-year phase-out rule starting from March 2020.



BOJ Current Account Balances

Monthly average balance of BOJ current account (16 April -15 May)



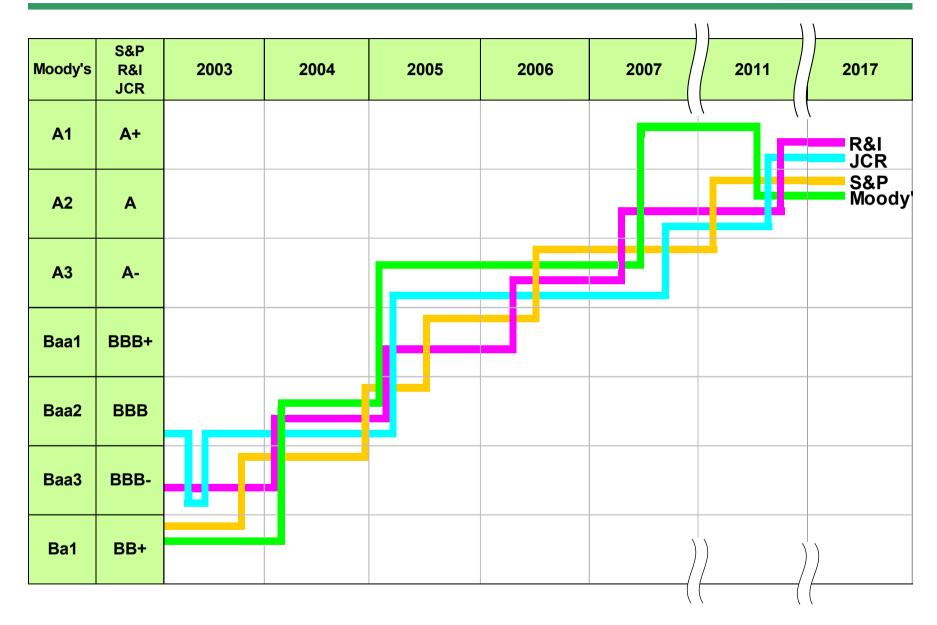
Long Term Business Results

		(JPY bn)	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
PL		Gross operating profit	901.8	775.0	763.1	768.6	805.2	769.3	739.5	678.3	667.0	655.2	637.1	608.5	632.4	619.5	563.1
		Net interest income	599.1	561.2	542.3	549.8	563.7	555.3	547.0	499.4	484.0	463.9	443.0	430.0	425.9	401.3	377.9
	ted	Fee incomes*1	149.9	152.6	156.2	181.1	197.4	188.4	153.2	145.1	146.8	143.1	150.6	158.7	169.2	168.7	160.6
	Consolidated	Operating expenses	(597.6)	(510.0)	(382.0)	(384.0)	(384.6)	(385.9)	(384.4)	(387.5)	(369.4)	(360.9)	(361.6)	(348.4)	(357.7)	(347.5)	(362.4)
	Con	Net gains/(losses) on stocks	(300.6)	57.6	91.0	58.5	72.7	(43.8)	(42.2)	0.6	(0.8)	2.3	(7.5)	22.6	44.5	(6.5)	25.1
		Credit related expenses	(552.1)	(1,418.3)	(41.5)	(6.9)	(69.7)	(58.4)	(181.4)	(114.6)	(61.5)	(13.8)	13.0	26.4	22.3	(25.8)	17.4
		Net income attributable to owners of the parent	(837.6)	(1,663.9)	365.5	383.2	664.8	302.8	123.9	132.2	160.0	253.6	275.1	220.6	211.4	183.8	161.4
	Total of group banks	Term end loan balance	29,545.1	26,475.3	25,702.1	26,406.1	26,566.7	26,163.8	26,608.9	26,306.1	26,177.9	26,050.4	26,682.1	26,986.0	27,755.5	27,932.1	28,412.0
		Loans to SMEs and individuals	23,540.1	21,237.1	21,079.7	21,966.2	22,441.5	22,287.9	22,218.6	22,320.8	22,166.3	22,235.8	22,659.5	22,912.6	23,454.9	23,645.8	24,163.8
		Housing loans*2	8,527.6	9,373.8	10,170.9	10,864.2	11,419.7	11,563.8	11,701.0	12,042.9	12,145.4	12,250.3	12,651.9	12,918.3	13,125.0	13,188.0	13,356.3
BS		Residential housing loans	5,959.7	6,733.6	7,475.0	8,078.6	8,462.5	8,569.5	8,593.5	8,857.4	8,973.6	9,095.3	9,441.3	9,705.2	9,905.1	10,015.1	10,218.6
		NPL ratio	9.32%	6.74%	3.38%	2.55%	2.46%	2.19%	2.42%	2.42%	2.43%	2.32%	2.06%	1.74%	1.51%	1.51%	1.35%
	dated	Stocks (Acquisition amount basis)	1,319.0	630.1	399.6	400.9	390.4	385.5	356.7	344.5	351.8	342.5	337.2	331.9	330.9	351.8	348.6
	Consoli	Unrealized gains/(losses) on available-for-sale securities	(25.8)	241.3	260.2	445.4	432.9	171.6	(32.5)	120.6	92.8	131.9	258.0	333.2	573.6	460.6	555.8
	Total of group banks	Investment products sold	365.3	663.6	795.0	1,183.3	1,525.6	1,054.9	509.0	720.7	937.7	1,030.8	1,290.5	1,477.0	1,585.9	1,211.3	801.6
		Investment trust/ Fund wrap	365.3	607.9	676.8	979.1	1,297.2	858.0	314.9	494.6	725.8	742.6	972.7	1,185.2	1,225.1	831.9	573.1
Business*4		Insurance	-	55.7	118.2	204.2	228.4	197.0	194.1	226.1	211.9	288.3	317.8	273.2	360.7	379.3	228.5
		Housing loan*2	-	1,758.8	1,852.9	1,853.4	1,662.0	1,394.3	1,222.4	1,435.4	1,341.1	1,301.8	1,559.5	1,478.6	1,352.9	1,292.7	1,481.4
		Residential housing loans	-	-	-	-	1,274.3	1,063.7	894.0	1,147.7	1,098.6	1,048.6	1,225.5	1,162.3	1,042.2	1,011.7	1,198.7
		Real estate business*3	6.0	8.5	9.3	12.0	15.0	14.5	7.2	6.3	6.6	7.7	7.8	8.3	11.2	13.3	13.4
Pempining public fund belongs 4 469 0 2 429 0 2 425 2 2 272 5 2 277 5																	
	Rei	maining public fund balance	1,168.0	3,128.0	3,125.2	2,925.2	2,372.5	2,337.5	2,085.2	2,085.2	871.6	871.6	871.6	356.0	128.0	-	-

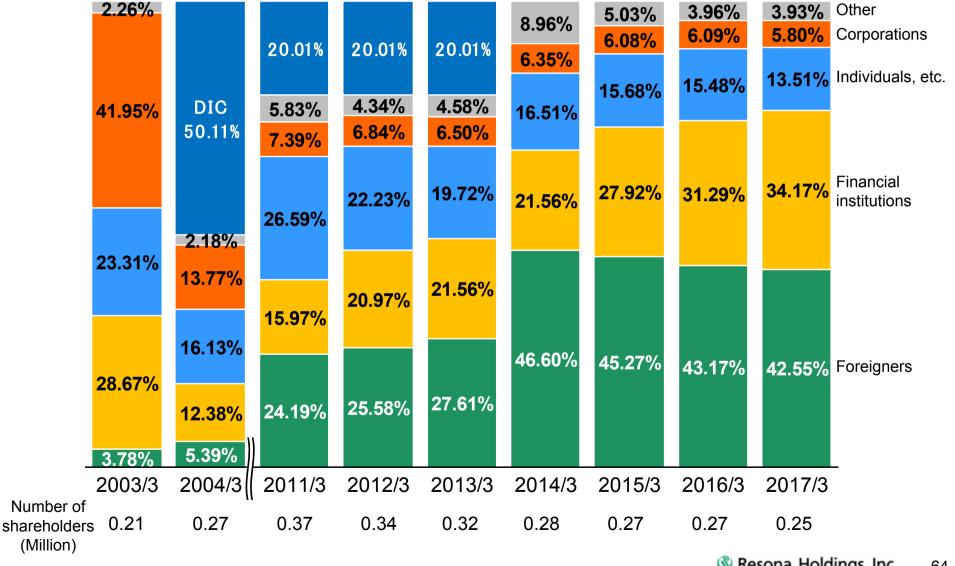
^{*1.} Fees and commissions income plus trust fees *3. Excluding gains/(losses) from investments in real estate

^{*2.} Includes apartment loans (Origination Includes Flat35)
*4. Data compiled for management and administration purposes

Trend of Long-term Senior Debt Rating

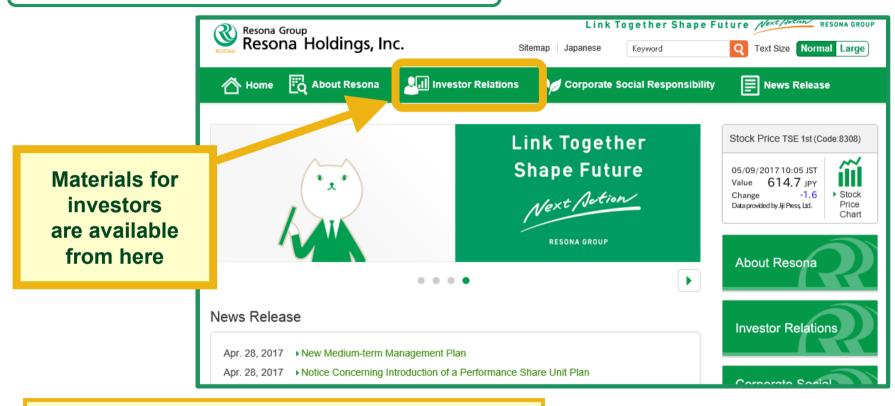


Composition of Resona HD's Common Shareholders



Our Website Information

http://www.resona-gr.co.jp/holdings/english/





Official You Tube (in Japanese language)

http://www.youtube.com/user/ResonaGroup



Official Facebook account (in Japanese language) http://www.facebook.com/resonagr/



Official Twitter account (in Japanese language) http://twitter.com/resona_pr

Proactively Communicating with Our Shareholders and Investors

Publication of Integrated Report 2016 of Resona Group

http://www.resona-gr.co.jp/holdings/english/investors/financial/integrated/index.html

Integrated Report explains in a simple manner to all stakeholders the Resona Group's strengths and measures undertaken to create sustainable corporate value.



The forward-looking statements contained in this presentation may be subject to material change due to the following factors.

These factors may include changes in the level of stock price in Japan, any development and change related to the government's policies, laws, business practices and their interpretation, emergence of new corporate bankruptcies, changes in the economic environment in Japan and abroad and any other factors which are beyond control of the Resona Group.

These forward-looking statements are not intended to provide any guarantees of the Group's future performance. Please also note that the actual performance may differ from these statements.

