November 10, 2026

To whom it may concern

Company Name Resona Holdings, Inc.
Representative Masahiro Minami, Group CEO, Director, President and Representative Executive Officer
(Code 8308: Prime Market of the Tokyo Stock Exchange)

Notice Regarding the Signing of a Capital and Business Alliance Agreement with M&A Capital Partners Co., Ltd. (Securities Code: 6080) and Acquisition of Shares Constituting an "Act of Buying Up Specified by Cabinet Order as Being Equivalent to Tender Offer"

Resona Holdings, Inc. (President: Masahiro Minami; hereinafter "Resona HD") hereby announces that a capital and business alliance agreement (hereinafter the "Alliance") was signed today between Resona HD and M&A Capital Partners Co., Ltd. (President & CEO: Satoru Nakamura ; hereinafter "MACP"). With the signing of this agreement, Resona HD will acquire 1,589,900 shares of MACP's common stock (which account for 5% of the total number of outstanding shares excluding treasury shares) owned by Mr. Satoru Nakamura , President & CEO of MACP, and Mr. Yozo Sogame , director of MACP.

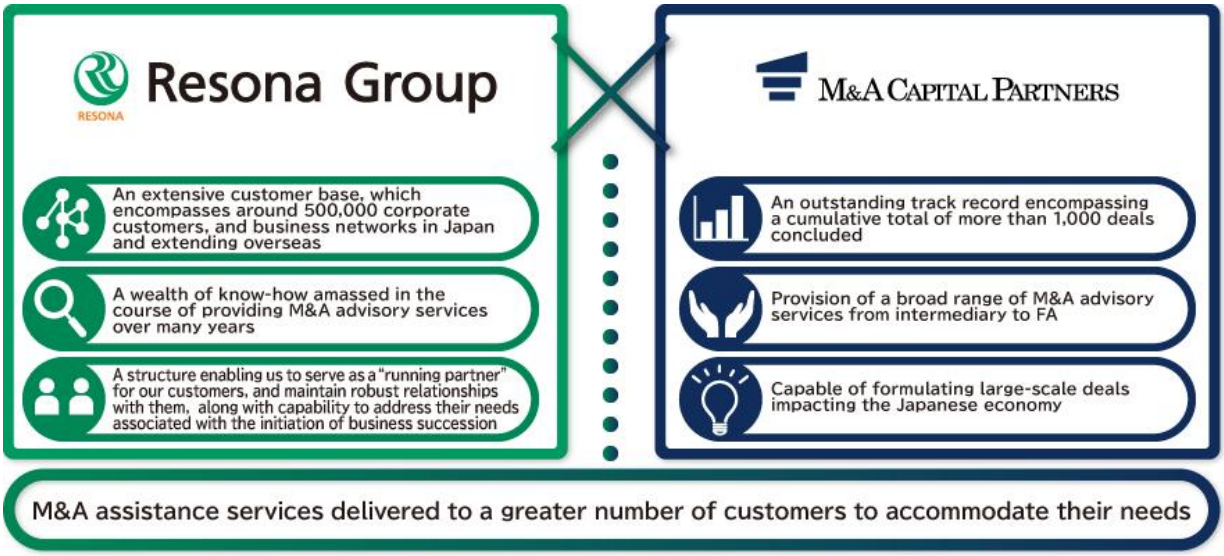
The acquisition of above shares is now disclosed as it will result in the acquisition of more than 5% of voting rights and, accordingly, constitute "Act of Buying Up Specified by Cabinet Order as Being Equivalent to Tender Offer" defined under Article 167, Paragraph 1 of the Financial Instruments and Exchange Act and Article 31 of the Order for Enforcement of the Financial Instruments and Exchange Act.

1. Background to and Purpose of Alliance

Although SMEs have historically been essential components of Japan's economy and employment, such businesses are now facing challenges associated with the aging of corporate owners and shortages of successors. Against this background, a growing number of companies have not only considered M&A as a means to resolve issues related to business succession but also utilized it as a viable option when executing such management strategies aimed at securing business growth, promoting industry reorganization, and acquiring talent and technology. Amidst these circumstances, we are being called upon to accommodate increasingly diverse and sophisticated customer needs in the area of M&A and, to this end, further enhance our specialist expertise and execution capability related to M&A. We also need to upgrade our structure for the swift assessment of management challenges and needs customers are confronting and the provision of comprehensive assistance in every process ranging from the identification of best candidates for succession to the conclusion of M&A deals.

The Alliance will bring together the Resona Group's extensive customer contact points with MACP Group's sophisticated expertise, along with its information gathering and analytical capabilities, which make it possible to address diverse needs in the area of M&A and conclude various deals, ranging from those involving large enterprises to those aimed at supporting corporate rehabilitation. Through these endeavors, both companies aim to provide high-quality services that align with the desires of each customer in areas of M&A, business succession and business growth assistance.

2. Overview of the Alliance



① **Enhancement of M&A assistance services**

The Alliance will enable the companies to leverage each other's customer contact points, resources, insights and other assets related to M&A and thereby work in collaboration in the form of mutual customer referrals as well as the provision of M&A intermediary and financial advisory (hereinafter "FA") services that target businesses with M&A needs. Furthermore, other collaborative measures will be discussed by the two companies in light of regional and other characteristics in each Resona Group member's market and customer base, with the aim of enhancing our M&A assistance structure designed to help customers resolve diverse management challenges, such as how to complete business succession, how to realize business growth and how to promote industry reorganization.

② **Strengthening our execution capability in the area of M&A via human resource exchanges**

Both companies intend to dispatch employees to each other in addition to promoting other human resource exchanges in order to share M&A-related expertise and know-how as part of efforts to nurture human resources equipped with strengths in this field. These exchanges will improve our ability to deliver optimal proposals based on an accurate understanding of customers' desires and management challenges. Thus, we will further upgrade our mode of M&A assistance.

3. Overview of the business alliance partner

①	Name	M&A Capital Partners Co., Ltd.
②	Location	2-2-1 Yaesu, Chuo-ku, Tokyo
③	Title and Name of Representative	President Satoru Nakamura
④	Description of Business Activities	M&A-related services
⑤	Capital	2,949 million yen
⑥	Date of Incorporation	October 2005
⑦	Major Shareholders and Ownership Percentages (as of March 31, 2025)	Satoru Nakamura 42.74% Yozo Sogame 6.61% The Master Trust Bank of Japan, Ltd. (Trust Account) 6.52% Custody Bank of Japan, Ltd. (Trust Account) 4.80% CEPLUX-THE INDEPENDENT UCITSPLATFORM2 3.20% Jun Tsuchiya 2.30% THE BANK OF NEW YORK MELLON 140040 2.15% Nomura Securities Co., Ltd 1.92% MSIP CLIENT SECURITIES 1.51% NORTHERNTRUSTCO.(AVFC)REIEDU UCITS CLIENTS 1.42% NONLENDING15PCTTREATYACCOUNT

⑧ Consolidated operating results and financial position in the most recent three fiscal years

Fiscal Year (Consolidated)	Fiscal Year Ended September 2023	Fiscal Year Ended September 2024	Fiscal Year Ended September 2025
Net assets	37,161 million yen	40,409 million yen	43,932 million yen
Total assets	43,901 million yen	47,139 million yen	51,926 million yen
Net assets per share	1,173.73yen	1,283.71yen	1,379.07yen
Net sales	20,851 million yen	19,166 million yen	22,449 million yen
Ordinary profit	7,470 million yen	6,380 million yen	7,870 million yen
Profit attributable to owners of parent	4,225 million yen	4,464 million yen	5,514 million yen
Earnings per share	133.17yen	140.58yen	173.65yen
Dividends per share	40.0yen	40.0yen	52.1yen

4. Schedule

(1) Date of Resolution by Resona Holdings' Executive Committee	November 10, 2026 (Tue.)
(2) Date of resolution by the Board of Directors at MACP	November 10, 2026 (Tue.)
(3) Date of the signing of the agreement	November 10, 2026 (Tue.)
(4) Date of share transfer	November 13, 2026 (Fri.) (planned)

5.Comments from each company

Resona Holdings, Inc. Masahiro Minami, Group CEO, Director, President and Representative Executive Officer

The Resona Group has positioned the "succession" of businesses and assets as a priority area of operations in which it aims to help customers achieve sustainable growth as it strives to realize "Retail No. 1." To date, the Group has delivered a broad range of services—including those related to M&A, succession trust, real estate and business matching—that address diverse issues customers are confronting and assist them in every process from pre-succession to post-succession stages by leveraging its extensive customer bases and its standing as a commercial bank equipped with full-line trust banking capabilities.

With this capital and business alliance as a springboard, we will build a medium- to long-term partnership with M&A Capital Partners Co., Ltd so that the two companies can leverage one another's wealth of insights and know-how in the area of M&A. In this way, we will further enhance the Group's capabilities to deliver

solutions to support M&A and business succession. We believe that doing so will not only enable us to facilitate smooth business succession in a way that aligns with desires of customers and management challenges they are confronting, but also help us remain their "running partner" over the medium to long term as we support their business expansion and contribute to their sustainable growth well into the future.

M&A Capital Partners Co., Ltd Satoru Nakamura President & CEO

To realize a corporate philosophy of "We aspire to be the world's leading investment bank.," MACP plays an intermediary role in the realization of M&As, a function that has supported its growth since its founding. In addition, we newly established "IB coverage department ," an entity dedicated to FA services, including those related to M&A and business reorganization involving large enterprises as well as the delisting of listed corporations. Today, MACP is a provider of a broad range of M&A advisory services from intermediary to FA. In particular, MACP boasts strength in formulating large-scale deals impacting the Japanese economy. Based on the Alliance, we will work together with Resona Holdings, Inc. to help a broad range of its customers address latent issues they are confronting in areas of business succession and operational expansion. Thus, we not only expect the Alliance to enable both companies to enhance their corporate value but also hope to contribute to the future development of the Japanese economy as a whole.

6. Outlook

Although Resona HD expects the impact of the Alliance on its consolidated operating results for the fiscal year ending March 31, 2027, to be insignificant, the Company also believes that the Alliance will contribute to the enhancement of both companies' corporate value over the medium to long term. Going forward, the Company will promptly announce any matters requiring disclosure as soon as they emerge.

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